

Spelt in 1984

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday November 28 1984

No. 29,486

D-8523 B

U.S. moves to prise
Iraq from
Soviet grip, Page 4

Australia	118	Indonesia	2500	France	100
Belgium	100	Italy	1700	S. Africa	100
Canada	100	Japan	100	Spain	100
Denmark	100	Switzerland	100	U.K.	100
Germany	100	U.S.	100		

NEWS SUMMARY

GENERAL
British diplomat shot in Bombay
Indian police were hunting for two foreigners believed to be responsible for the assassination of British diplomat in Bombay.
Mr Percy Norris, Deputy High Commissioner, was shot in the heart and head as he was driven to his office in the crowded commercial centre of Bombay.
There was speculation that the assassination might be linked with Sikh unrest in India and with the activities of Sikh extremists in the UK. Page 4

Gibraltar move
Britain and Spain agreed to hold negotiations on the future of Gibraltar, including the question of sovereignty, and to open the border between Spain and the British colony closed in 1989. Page 10

Hijack ends
Three Somali hijackers surrendered in Ethiopia and freed 108 people held hostage for three days, after they won a reprieve for seven Somali youths facing death sentences for activities against the state.

Israeli bomb raids
Israeli forces bombed Palestinian bases in the Bekaa valley, Lebanon, for the first time in 11 weeks and mounted a tough security programme in the occupied south.

Beagle treaty
Argentina and Chile will sign a treaty to settle their 100-year-old border dispute over the Beagle Channel.

Bogota attack
A bomb attack on the U.S. embassy in Bogota which killed one person and injured five could mark the start of a violent campaign against U.S. interests by Colombian drug traffickers. Page 7

Plot foiled
Rome police said they had foiled a bomb attack on the U.S. embassy and arrested seven Lebanese who described themselves as supporters of Iranian leader Ayatollah Khomeini.

Romania expels 4
The Romanian Government ordered the expulsion of four members of West Germany's embassy staff in Bucharest in retaliation for the expulsion of five Romanian diplomats from Bonn last month.

Chile explosions
Several bombs exploded in Santiago, including one near the presidential palace, on the eve of two days of protests against President Pinochet's military Government. Page 7

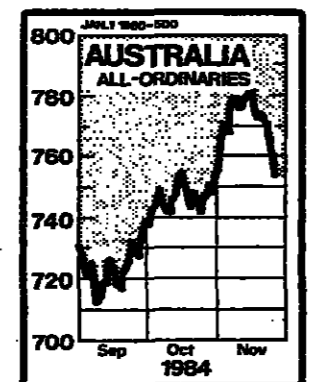
Philippines march
More than 10,000 people marched through Manila to mark the 32nd anniversary of the birth of opposition leader Benigno Aquino.

Lisbon pact talks
Portugal's ruling coalition parties, the Socialists and Social Democrats, whose partnership has been under stress, launched a radical review of their pact. Page 2

S. African arrests
South African police arrested four people who sang "Happy Birthday" outside the UK consulate in Durban to one of the three dissidents sheltering there.

BUSINESS
French steel group cuts jobs
ASCOMETAL, France's state-owned engineering steel group, plans to cut its workforce by over 4,000, more than a third, in an effort to stem its losses. Page 16

WALL STREET: at 3pm the Dow Jones industrial average was up 1.21 at 1,213.56. Section III



AUSTRALIA: Share prices fell sharply on the Sydney Stock Exchange and the All Ordinaries Index suffered its biggest one-day decline since June, to 752.7 from 765.8. The fall was attributed to weak billion prices in New York and the drop on Wall Street. Section III

DOLLAR: eased in London to DM 3.0560 (DM 3.0610), FF 9.3550 (FF 9.3750), SwFr 2.5230 (SwFr 2.5240) and ¥245.4 (¥246.1). On Bank of England figures its trade-weighted index slipped to 141.7 (141.9). Page 35

STERLING: rose 1/2 cent in London to \$1.2055, up from \$1.2050 (FF 11.20), SwFr 3.0475 (SwFr 3.05) and ¥295.5 (¥296.5). Its exchange rate index rose to 74.8 (74.2). Page 35

GOLD: fell \$3.25 in London to \$333.75. In Frankfurt and Zurich it finished at \$333.25. Page 34

TOKYO: shares picked up from the earlier trend seen in the early part of the session, taking the Nikkei-Dow market average 31.16 higher at 11,184.12. Section III

LONDON: equities encountered selective institutional support after a virtual absence of sellers, and the FT Industrial Ordinary index added 3.2 to an all-time high of 925.3. Gilt regained part of their early losses. Section III

Two changes are to be made in the make-up of the FT Industrial Ordinary Share Index from next Tuesday. British Telecom will join the list of 30 shares, along with National Westminster - the first financial group to be included in the index. They will take the place of Bowater and TI Group. Reflecting these changes, the measure will be renamed the FT Ordinary Share Index. Feature, Page 14

THE PHILIPPINES: is to launch a whirlwind syndication of a new money loan totalling \$255m from commercial bank creditors at the end of this week with banks asked to provide their commitments in only ten days. Page 16

CHEVRON CORPORATION: and Texaco announced that two of their subsidiaries have signed a contract with Pertamina, the Indonesian national oil company, to seek and develop geothermal resources in the Darajat area of West Java.

INTASUN LEISURE: Britain's second largest tour operator, launched a £45m (£52.8m) bid for Comfort Hotels, Comfort, meanwhile, launched its own agreed bid for UK hotels group. Page 16

HYDRO-QUEBEC: Canada's largest power producer and a heavy borrower on international capital markets, suffered a \$123m (US\$93.1m) loss in the third quarter because of sharply higher interest and depreciation costs. Page 17

U.S. plan for tax reform would hit large companies

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE U.S. Treasury's long-awaited plan to simplify the American tax system would lower both corporate and individual tax rates, but increase the overall burden on many big companies by eliminating or reducing permitted deductions, Administration officials said yesterday.

The proposals, the result of a year-long study, were presented to President Ronald Reagan's full Cabinet yesterday and were later to be publicly unveiled by Mr Donald Regan, the Treasury Secretary.

The aim of the proposals, at the President's request, is to be "revenue neutral" meaning that they would not increase the total tax take or directly affect the federal budget deficit.

The Treasury's tax plan proposes a "modified flat tax," the concept of which Mr Regan has already generally approved, under which the number of personal income tax brackets would be reduced from 16 to three and corporation tax lowered from 46 to 33 per cent.

Personal income tax rates would be set at 15, 25 and 35 per cent, compared with the current spread of 11

to 50 per cent. With fewer deductions, however, individuals would have to pay tax on a larger portion of their income.

Administration officials said that the net result would be an average reduction of 8.5 per cent in individual tax payments, with the middle classes gaining the most and the very rich paying considerably more. There would be a cut, or no increase, in taxes for 80 per cent of American households, officials said.

Changes in corporate tax breaks, on the other hand, would lead to an overall increase in taxes paid by large corporations, particularly those engaged in heavy industry. Because of special deductions, the effective corporate tax rate is currently much lower than the official rate of 46 per cent - perhaps as little as 16 per cent, according to one congressional study.

The two largest corporate tax breaks - investment tax credit and the rapid depreciation provisions of Mr Reagan's 1981 business tax reforms - would be repealed or replaced, the officials said. The two deductions, mainly benefiting companies investing heavily in plant

Continued on Page 16

Bayer expects record profits after 62% boost in nine months

BY JOHN DAVIES IN FRANKFURT

BAYER, the West German chemicals and pharmaceuticals concern, expects record profits this year after a 62 per cent rise in its group pre-tax earnings to DM 2.2bn (\$719m) in the first nine months of 1984.

Herr Hermann Josef Strenger, who took over recently as chief executive, hinted that Bayer might increase its dividend from the DM 7 payout per DM 50 nominal share on last year's results.

He said shareholders should and would participate in the company's favourable business development. "But don't ask me how much," he said, referring to the dividend, although he went on to rule out a double-digit payout and stressed the need to build up financial reserves.

Like BASF and Hoechst, the other big West German chemicals groups, Bayer has been benefiting from economic recovery, the strong U.S. dollar and a restructuring to deal with problem areas.

BASF recently announced group pre-tax profits of DM 1.94bn, up 75.5 per cent, for the first nine months of this year. Hoechst showed a 60 per cent increase in its group pre-tax earnings to DM 2.12bn.

Herr Strenger said that Bayer's sales in North America, mainly the U.S., would exceed those in West Germany this year for the first

time. North American sales were up 29.1 per cent to DM 7.8bn in the first nine months of the year and would probably exceed \$3bn or DM 9bn in the whole year, with profits reaching about DM 600m, he said.

There were no plans for Bayer to bring its U.S. subsidiaries, or the stock market, however, or to give Bayer shareholders a direct stake in the U.S. subsidiaries, he said.

Partly for tax reasons, Bayer would continue to use profits from its foreign subsidiaries to build up the group's financial strength, while paying an "appropriate" dividend from the parent company's activities.

Bayer lifted its group worldwide sales revenue to DM 32.4bn in the first nine months of this year, 17.1 per cent ahead of the same period last year.

The parent company, based in Leverkusen, lifted sales 13.1 per cent to DM 12.4bn, with pre-tax profit 31.2 per cent ahead at DM 980m.

Herr Strenger said Bayer retained its commitment to its Leverkusen base but foreign business was becoming increasingly important. The group had 79 per cent of its sales revenue from abroad in the first nine months of this year.

He said that Bayer's profit increase simply meant that it had regained the yield on capital and

putting the negotiations back on track, the embargo will go into effect tomorrow. EEC pipe and tube shipments arriving in U.S. ports will not be turned back to exporting countries but can go into customs-bonded warehouses, for withdrawal and formal entry into the U.S. market after December 31.

Mr Baldrige was reported to have discussed the U.S. decision yesterday with M Etienne Davignon, EEC Commissioner, by telephone.

Imports from the EEC will be limited to 586,836 net tonnes next year if the unilateral U.S. action holds.

EEC-Spanish steel talks, Page 3;
Gait attack on U.S., Page 6

U.S. set to suspend imports after rejecting EEC pipe pact

BY NANCY DUNNE IN WASHINGTON

THE U.S. yesterday rejected a proposed bilateral pact on EEC steel pipe and tube exports and said it would suspend all imports from tomorrow until the end of the year.

The announcement came a day after Mr Bill Brock, the U.S. Trade Representative, and Mr Malcolm Baldrige, the Commerce Secretary, met U.S. steel producers to hear their assessment of a problem which would have limited EEC pipe and tube exports to 7.8 per cent of the U.S. market. The meeting was described as "stormy."

EEC shipments account for about 14.9 per cent of the U.S. market this year. In a 1982 informal exchange of letters, EEC officials implied that

they would try to keep European penetration at 5.9 per cent.

In Washington, the Community was expected to announce cancellation of the informal pact, a move which could make the U.S. 5.9 per cent quota illegal under the General Agreement on Tariffs and Trade (GATT). Its legality may also be questionable under U.S. law.

The Commerce Department has said it is operating under the 1984 Trade Act which made voluntary restraint agreements legally enforceable. By annulling voluntary restraint agreement, the Community may remove the legitimate basis for the U.S. suspension of imports.

Unless U.S. and EEC officials can find some last-minute approach for

FT index: keeping up with market changes 15
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Lex: Beechams; Courtaulds; Intasun; Allied Lyons 16
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Venture capital: Survey Section IV

Chase prime cut brings rate level split

BY WILLIAM HALL IN NEW YORK

CHASE MANHATTAN, the third biggest bank in the U.S. cut its prime lending rate by half a percentage point to 11 1/4 per cent yesterday, leapfrogging some of its rivals which had lowered their prime rates to 11 1/2 per cent on Monday.

Chase's move, announced early yesterday morning, was not immediately followed by other leading U.S. banks. Money market analysts continue to forecast further falls in U.S. prime rates and say they expect to see differing rates for the next few days until the banking community decides on the general level of the key lending rate.

Several smaller regional banks yesterday followed Citibank, First Chicago and Mellon and posted 11 1/2 per cent prime lending rates. Most of the U.S. money centre banks held their prime rates at 11.75 per cent yesterday but analysts believe they will move shortly.

Mr Philip Braverman, chief economist of Briggs, Schaeble & Company, said yesterday there was nothing unusual about the current split in prime rates. He said that on the basis of current money market rates, U.S. bank prime lending rates "belong at 11 per cent or lower."

He said: "It always takes time for prime rates to move down to the level where they should be." The banks are under pressure from the industry's regulators to boost their capital ratios and they are taking advantage of wider margins between their cost of funds and prime lending rates to temporarily boost profitability, Mr Braverman suggested. He said he was confident, however, that the prime rate would have dropped to 11 per cent before the end of the year.

Chase Manhattan said yesterday that its cost of funds had validated its decision to cut its prime rate by a half percentage point. In the money markets, short-term interest rates eased further yesterday with three month Treasury bills dropping to 8.35. In the bond markets, however, prices lost ground with the bellwether Treasury 11 1/2 per cent, due 2014, falling nearly a quarter of point to 103 3/4 by midday yesterday.

In the foreign exchange markets the U.S. currency drifted lower in early New York trading, but dealers did not attribute this to Chase's decision to cut its prime rate.

On Wall Street, share prices continued to decline yesterday morning in sluggish trading.

Labour attacks foreign investors, Page 9; FT index keeps pace with market change, Page 13

EUROPEAN Community governments are close to agreement on a package of measures to strengthen the European Monetary System, and today the EC Commission intends to finalise formal proposals to implement them.

The measures, which won the approval of nine member states at a meeting of the Community's monetary committee last week, fall short of the significant step towards monetary union which some governments had hoped it would provide.

The package has led Belgium to oppose the plan as insufficiently ambitious and means that its adoption at a meeting of Community finance ministers next month is still uncertain.

The European Commission is also conscious that progress since negotiations between governments first got under way in the spring has been below its expectations.

It will therefore stress that further agreements are needed to boost the official and private use of the system's embryonic currency - the European Currency Unit.

The Commission is also expected to warn the four countries which currently operate exchange controls - Italy, France, Ireland and, to a lesser extent, Denmark - that it will be looking for concrete measures to dismantle them.

Community officials believe that the Commission has the authority under the Treaty of Rome to impose its own decisions on exchange controls if governments ignore its exhortations.

The draft agreement drawn up in the monetary committee focuses on enhancing the official role of the Ecu - that is its use between central banks. The proposals are:

- The interest rate paid on central bank holdings of Ecus should be more closely aligned to money market rates. At present it is artificially depressed by being linked to official discount rates.
- The convertibility of the Ecu into other currencies should be improved by allowing central banks to swap their Ecus with the European Monetary Fund for dollars.
- Central banks outside the European Community will be allowed to hold Ecus as part of their official reserves.

These agreements have been coupled with a commitment by member states to a greater convergence of their monetary and economic policies.

The Commission is to be given greater authority to monitor poli-

Bonn on course for record trade year

BY RUPERT CORNWELL IN BONN

WEST GERMANY yesterday reported a record monthly trade surplus of DM 6.8bn (\$2.9bn) for October - further proof of how a relatively weak D-Mark has increased the competitiveness of the country's industry.

The October surplus more than doubled that of the same month in 1983. It brings the cumulative surplus this year to almost DM 41bn, and suggests that the previous record for a whole year, DM 51.3bn in 1982, could be exceeded in 1984.

The trade performance has had a real impact on West Germany's current account. After hovering around balance for the first nine months, it showed a surplus of DM 8.5bn in October.

There has, in turn, been a dramatic improvement in the chances that this year will produce an overall current account surplus near the

DM 10bn which the Government had originally been forecasting.

Part of the exceptional surge in exports in October to DM 57.9bn may be because of the catching up on deliveries delayed by the protracted strikes in the engineering industry in early summer.

The main explanation, however, is generally thought to be the sustained strength of the dollar. This has led to a 50 per cent jump in West German exports to the U.S. and held the D-Mark artificially low against the currencies of Bonn's principal trading rivals within the European Community.

Most analysts believe that foreign demand will be a less influential factor in domestic growth in 1985. Yesterday's news from the

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EUROPEAN NEWS

Diana Smith in Lisbon reports on worries about the country's nationalised industries and trade performance

Political impasse holds up economic progress in Portugal

DISPUTES between Portugal's Socialist Party and Social Democrat Party (PSD), uneasy partners in the 18 month-old ruling coalition, are worrying Portugal's financial authorities. Friction caused by premature wrangling over strategy for the presidential elections, not due until late 1985, has led to a slackening in government economic action. It is felt that unless the political impasse ends rapidly, this year's strong improvement in the external account could falter.

Decisions on the size and structure of oversized, financially-burdened public enterprises, and on legislation affecting banking and investment incentives should have been taken months ago. But tension between the two ruling parties—each of which blames the other for lack of forceful economic action—has again made the fragile economy vulnerable to fractious party politics.

Although the situation has not reached the disarray of late 1982 when bickering in the former ruling alliance between the PSD and Christian Democrats gravely hurt Portugal's creditworthiness, a recurrence of PSD pressures and quarrels is causing some concern. Thanks to ruthless economic cooling from late 1983 and throughout 1984—too ruthless for some economists because it bred soaring unemployment and a 10 per cent drop in buying



Sr Soares: gambled on lack of an alternative

power for Europe's lowest-paid workers—Portugal made an impressive turnabout in its external accounts. This pleased the International Monetary Fund (IMF), whose tough \$330m standby agreement with the Soares administration winds up next February.

The IMF is less pleased with persistent public overspending and the halfhearted correction in 1984 after an energetic start in 1983 of heavy subsidising of commodity prices at controversial cost to the taxpayer and treasury. The October 1983 agreement with the IMF promised drastic reduction of the weight and deficits of the funds

Coalition partners review their agreements

PORTUGAL'S TWO ruling parties, the Socialist and Social Democrats (PSD), have begun a radical review of their coalition pact.

At a private meeting yesterday Sr Mario Soares, the Socialist Premier, and Prof Carlos Mota Pinto, the PSD deputy premier, agreed that their parties must re-examine the bases on which the coalition was founded 18 months ago.

If the examination provides enough common ground to prop up the coalition, the two parties will make a list of

measures needed urgently to correct Portugal's economic and administrative shortcomings.

The first appraisal by the two parties takes place today. Other meetings will follow.

The coalition has been under severe strain recently because fractious PSD plans insist on taking stands over presidential candidates for an election that is not due until the end of 1985.

Believing the Portugal's economic difficulties take precedence over party wrangles, the Socialists, displeased with divisive PSD tactics, have

demanded that the presidential issue be shelved for at least six months.

The Socialists hoped that the PSD leadership would approve a freeze on the issue at last weekend's meeting of the PSD national council. This was not done: instead the council concentrated on discussions of presidential candidates.

An exasperated Sr Soares decided it was time to challenge Prof Mota Pinto—whose grip on his dispirited party is not strong—to an uncompromising review of

their relationship.

Sr Soares gambled on the lack of real alternative to this coalition to win his point and force the PSD to commit itself more strongly to stable government.

The political crisis coincides with a low point in Portugal's negotiations for membership of the European Community, on whose success Sr Soares has staked his career. His fight to push the sagging coalition back into shape is backed by his own party, which is far more coherent than the PSD.

However, finances picked up so much that the authorities could pay the BIS \$100m in cash not gold and the BIS agreed to roll over the remaining \$200m.

But to reduce the forecast State budget deficit for 1984 to 6 per cent of GDP, the budget included an expected Bank of Portugal profit from the \$300m gold sale.

Parliament—including coalition deputies—balked at being presented with revised 1984 deficit of Esc 86bn (480m) over forecast mostly because of a hitherto-unknown gold sale or non-sale. And the governor of the Central Bank was furious at being blamed for the budget gap.

External successes have helped Portugal to strengthen her external image this year, but the core of the problem is still to be seen. How to manage, and what size to attribute to, public enterprises created by better-asker nationalisations almost ten years ago and thereafter used either whipping boys or repositories for political clientele of successive governments with scant attention to bookkeeping.

Even the PSD which clamoured for public sector cuts has a large clientele holding security jobs in the sector. Matching clamour with action is less easy under these circumstances.

Soviet defence spending to rise

By Patrick Cockburn in Moscow

THE SOVIET parliament yesterday endorsed the Soviet Union's budget and plan for 1985 which includes a sharp increase in nominal defence spending by 12 per cent.

The real Soviet military budget is believed to be much higher than that announced and has been static in recent years. But even US estimates, which put defence expenditure at 13.14 per cent of Soviet gross national product, say that military spending in Moscow has not kept pace with President Reagan's high defence budgets.

The Soviet leadership seems to have kept the rise in its military budget down to some 2 per cent a year since 1976, rising to an estimated 2.8 per cent in 1983.

The increase announced yesterday appears to be an indication that the Soviet leaders are conscious of the degree to which Washington has increased its outlays on defence. Soviet military leaders, notably Mikhail Nikolai Ogarkov, the former chief of staff, have stressed the need to keep up with the U.S. in the development of high technology conventional weapons.

Mr Nikolai Baibakov, chairman of the State Planning Committee told the Supreme Soviet that industrial production would rise by 4.4 per cent this year—0.1 per cent more than the plan.

Labour productivity is also expected to increase by 4 per cent. This is a key indicator for the economy given the very slow growth in the labour force. Next year 96 per cent of the increase in industrial output is to come from greater labour productivity, Mr Baibakov said.

Oil production this year is expected to be 615.6m tonnes or 8m tonnes below target. In 1985 Mr Baibakov said that oil output should rise by 2 per cent to 628m tonnes.

The shortfall in oil output may be because of well publicised failure of enhanced recovery techniques in West Siberia. Maintaining oil production while investing heavily in gas and nuclear power is at the centre of current planning.

Development of the gas fields seems to have proceeded much more satisfactorily. This is expected to increase by 8 per cent over 1984 to reach a total of 632m cubic metres.

No figures were given for grain output this year, estimated to total only 170m tonnes, but Mr Baibakov said that the failure to reach the planned targets for agricultural output under the present five-year plan came "chiefly because of extremely unfavourable weather conditions."

The plan next year calls for industrial output to rise by 3.5 per cent and national income by 3.5 per cent.

Yugoslavia set to accept IMF 1-year credit

By Aleksandar Lebl in Belgrade

THE YUGOSLAV Government is now likely to accept a one-year standby arrangement with the International Monetary Fund after the present agreement expires at the end of March.

Mr Zivorad Kovacevic, a member of the Federal Cabinet, told parliament yesterday that creditor governments had made rescheduling of the debt maturing between 1985 and 1990 conditional on a new IMF standby agreement being reached.

An IMF team has been in Belgrade for the past 10 days discussing details of a new standby agreement and the multi-year rescheduling agreement, which the Yugoslav Government has been seeking.

Mr Kovacevic said it was doubtful whether the rescheduling agreement could be completed by the end of 1984, indicating that there are still difficulties to be overcome in the negotiations. If agreement could not be achieved by year's end, Mr Kovacevic said, a "standstill period" would be needed before Yugoslavia could meet its commitments.

The Government had prepared a fallback position in the case no agreement acceptable to Yugoslavia could be attained. This alternative would not only be unfavourable to Yugoslavia's own economic development, it would also not correspond to the interests of Yugoslavia's creditors, Mr Kovacevic said.

But Belgrade would put the alternative into effect only if forced to do so.

At a meeting in Geneva on Monday western creditor governments repeated their standpoint that rescheduling of Yugoslav debts hinged on a preliminary agreement with the IMF.

Mr Kovacevic told parliament yesterday that creditor governments did not appear to be familiar with multi-year arrangements, implying that there was still some reluctance on their part to agree to the longer rescheduling sought by Yugoslavia.

Chernenko spells out UK missile offer

By Our Moscow Correspondent

THE SOVIET leadership has assured Mr Neil Kinnock, the British Labour Party leader who is visiting Moscow, that they are prepared to dismantle one SS-20 missile pointing at Britain for every Polaris missile dismantled on the British side. They would also be prepared to remove and dismantle an SS-20 or SS-20 missile based in Eastern Europe for every cruise missile removed from Britain.

The Soviet offer, made by Mr Konstantin Chernenko, the Soviet President, reflects in a number of ways a proposal originally forwarded by the late Soviet President Mr Yuri Andropov in 1982.

But President Chernenko has now spelled out the new offer more carefully and the Soviet proposal is bound to carry more weight because it is made to the leader of a Labour Party pledged to unilateral disarmament. Mr Andropov's offer was originally made to Britain and France.

The meeting of the Labour leader with President Chernenko and other senior Soviet officials has underlined the degree to which the Soviet Union has shifted from its previous conditions on talks with the U.S. The removal of cruise missiles, though likely to be a Soviet demand, is not seen as an obstacle to talks about talks between Mr Andrei Gromyko, the Soviet Foreign Minister, and Mr George Shultz, the U.S. Secretary of State.

Jan Davidson adds: A policy of "sustained engagement" in the management of East-West relations, through more regular dialogue and more frequent summit and sub-summit meetings, has been recommended by a panel of distinguished former western political leaders under the auspices of the Aspen Institute.

Their report, Managing East-West Conflict, urges early talks to control anti-ballistic weapons and to make sharp reductions in nuclear warheads.

Strong private sector urged

PRESIDENT Veselin Djuranovic of Yugoslavia called for a stronger private sector in the communist country and criticised "dogmatic" opposition to free enterprise, the state-run Tanjug news agency reported yesterday.

Support of the private sector, or "small economy" was needed to reduce unemployment, Mr Djuranovic was quoted as saying. He said about 950,000 people—13 per cent of the workforce—were looking for a job.

There is disagreement within the party and the Government on how to solve the country's economic woes. Hardliners advocate even tighter state controls on the economy, while liberals seek less rigidity.

Mr Djuranovic's comments were the highest-level public appeal to date for economic liberalisation, observers said.

"According to analyses... there is room and need in our country (for the) small economy (to) develop so much that it can employ 1.5m people," he said. "But in many cases, a dogmatic approach to this issue is markedly present."

Yugoslavia imposes strict regulations on its private sector, limiting free enterprise to craftsmen, artisans, small shop owners and some other categories.

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EUROPEAN NEWS

Denmark blocks Community budget deal

BY QUENTIN PEEL IN BRUSSELS

THE UNFINISHED business of imposing budgetary discipline on EEC spending remained unfinished yesterday, when Denmark blocked last-minute changes designed to re-assure the European Parliament...

EEC-Spain steel accord talks open

By Ivo Dawson in Brussels

NEGOTIATIONS between the EEC and Spain on the integration of Spanish steel producers with the European Coal and Steel Community opened last night amid reports of some progress towards a deal.

BRITISH-SPANISH AGREEMENT TO DISCUSS GIBRALTAR'S FUTURE Sovereignty is key issue for Spain

BY TOM BURNS IN MADRID

THE FACT that the UK has agreed to discuss the sovereignty of Gibraltar is what matters to Spain in the agreement reached yesterday by Sir Geoffrey Howe, Britain's Foreign Secretary, and Sr Fernando Moran, the Spanish Foreign Minister.

France to press ahead with military satellite

By David Marsh in Paris

FRANCE IS making clear its willingness to go ahead on its own with building a military observation satellite for the early 1990s in the wake of failure to agree with West Germany over specifications for an earlier-joint joint spy satellite project.

Gibraltar welcomes full opening of border

BY JOSEPH GARCIA IN GIBRALTAR

GIBRALTAR has generally sighed with relief at the full opening of the Spanish border, although there are reservations about discussions on sovereignty.

Nato, Warsaw Pact accept Stockholm talks structure

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

THE RECENT renewal of diplomatic contacts between Moscow and Washington has given a new impetus to the 25-nation European Disarmament Conference meeting in Stockholm to discuss measures for improving military security in Europe.

Bonn refuses to sign UN Law of the Sea convention

BY RUPERT CORNWELL IN BONN AND IAN HARGREAVES IN LONDON

WEST GERMANY has formally refused to sign the UN-sponsored Law of the Sea convention but made clear that it will not oppose ratification by the European Community as a whole.

Administration, which regards the convention's proposals on deep-sea mining as a threat to the U.S. mining industry. As expected the Bonn Cabinet vote confirmed the enduring split between the tiny Free Democrats (FDP), mainly in favour of signature, and the CDU/CSU alliance which is overwhelmingly opposed.

Britain must sign the convention in order to help shape detailed policy on seabed mining and to benefit from other provisions, such as navigation rights. For Britain to boycott the convention, along with the U.S., would hand a major propaganda tool to the Soviet Union.

THE NETWORKING REVOLUTION CONTINUES...

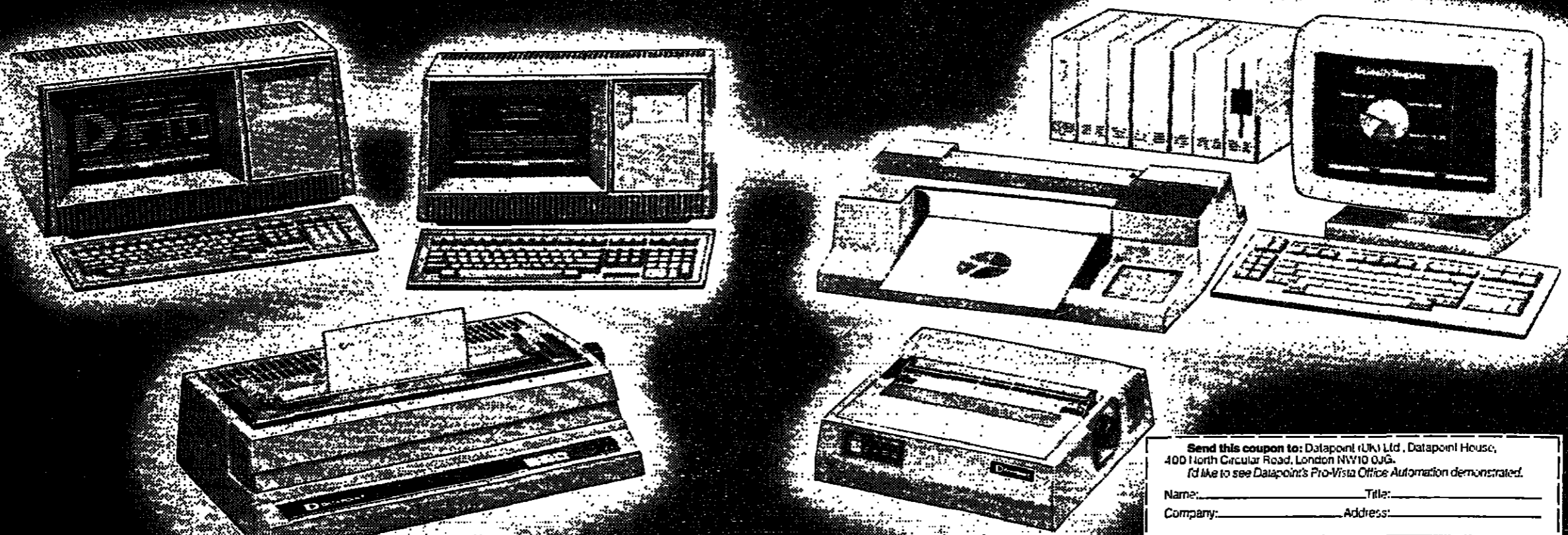
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OVERSEAS NEWS

Moslem group takes responsibility for UK diplomat's death

By JOHN ELLIOTT IN NEW DELHI

A GROUP calling itself the Revolutionary Organisation of Socialist Moslems yesterday claimed responsibility for killing Mr Percy Norris, British Deputy High Commissioner, in Bombay.

A man speaking Arabic made the claim in a telephone call to an international news agency in London. He said he was speaking from Bucharest.

The same group claimed responsibility for shooting dead the British Council representative in Athens, Mr Kenneth Whitty, on March 28 this year.

The caller said the British authorities had not responded to their previous warnings to "stop their aggressive interventions and their detention and torture of fighters."

The caller said Mr Norris had been working for Scotland Yard under diplomatic cover and had close links with the U.S. Central Intelligence Agency (CIA).

Indian police said last night they were hunting for two foreigners with "fair complexions" after Mr Norris was shot twice, in the heart and the head, at close range as he was driven in a distinctive white Rover 3500 to his office in the crowded commercial centre of Bombay.

He was dead on arrival at a city hospital. Mr Norris, aged 56, married with a son and daughter took over as the UK's senior diplomat in Bombay with the rank of Deputy High Commissioner a month ago. He would have specialised in Indo-

Australian Treasurer in pledge on spending

By Michael Thompson-Noel in Sydney

THE AUSTRALIAN Treasurer (finance minister), Mr Paul Keating yesterday fished out the trio of path-setting fiscal promises made by Mr Bob Hawke's Labor Government in the run-up to Saturday's general election, which Labor is expected to win easily.

Over its next term, said Mr Keating, the Government pledged that neither federal tax revenue nor the federal budget deficit would rise as a proportion of gross domestic product (GDP), and that government expenditure growth would not exceed the growth rate of the economy.

Promises such as these have no precedent in Australian elections," Mr Keating told a banking conference in Sydney. "No Government has ever before made such clear commitments covering future budgetary management."

Mr Keating said a prime aim of the Hawke Government had been to reduce the budget deficit, partly to ease Australia's growing debt-servicing burden.

"Public debt interest this year is estimated to total \$5.6bn (\$2.5bn), or 8.8 per cent of total commonwealth (federal) spending," said the Treasurer. "Ten years ago, public debt interest cost only \$687m, or less than 5 per cent of budget outlays."

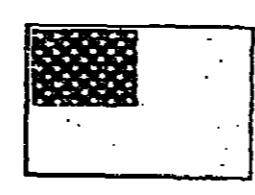
Mr Keating said the 1983-84 budget deficit had been halved from a prospective \$99.6bn to \$47.9bn, with a further reduction of \$31.2bn in the planned deficit for the current year. In turn, the Government had already promised that next year's deficit would be a smaller amount than 1984-85's planned \$56.7bn.

In part, the Government is anxious to neutralise the claim by Mr Andrew Peacock, leader of the Opposition, that it is "the biggest spending, high-taxing government in Australia's peacetime history."

Equally, its determination to curb expenditure, wind back the deficit and ease the debt-servicing burden highlights the Government's conservative policy approach, which is the key to Mr Hawke's grip on power.

Reginald Dale on the restoration of Washington's diplomatic links with Baghdad U.S. moves to prise Iraq from Soviet grip

WITH THE official restoration of U.S.-Iraqi diplomatic relations this week, after a 17-year interruption, the Reagan Administration is having a hard job denying that it has "tilted" towards Baghdad in the four-year-old Iran-Iraq war.



As the Iraqi flag was ceremonially raised in Washington on Monday afternoon, a senior Administration official was vigorously insisting that nothing much had changed and that U.S. neutrality in the conflict was as strict as ever.

In a military sense at least, that is true. Washington remains firmly opposed to the supply of arms to either side—and does not intend to relent in favour of Iraq simply because of an exchange of ambassadors. The U.S. objective remains, as the State Department puts it, the earliest possible negotiated peace, preserving the "sovereignty and integrity" of both countries.

There is no doubt, however, that Iraq is very much in Washington's good books, while Iran is not, and that the Reagan Administration also sees a role for Iraq in its con-

tinuing and so far unsuccessful quest for progress towards a wider Middle East settlement.

U.S.-Iraqi relations, once exceedingly antagonistic, have progressively warmed since Washington cut off ties with Iran after the 1979-81 hostage crisis. In Washington's eyes, the last four years have seen Iraq moderating its attitudes towards Israel, and on the Middle East problem in general, as it sought to avoid isolation in the war.

Iraq, for its part, has welcomed Washington's efforts to "choke off" arms supplies to Iran from other western countries.

Washington also approves of Iraq's expressions of readiness to negotiate an end to the war, while Iran refuses to do so until President Saddam Hussein is removed from office in Baghdad.

Over the past three years,

since its removal from Washington's embargo list of countries supporting international terrorism, Iraq has become a major market for U.S. agricultural products, mainly wheat and rice. It is now also allowed to buy American non-strategic industrial goods and civilian aircraft.

By contrast, Washington has constantly tightened the trade screws on Iran, which remains very definitely on the embargo list.



The U.S.'s interest in Iraq is also, however, more broadly strategic. There was considerable satisfaction in Washington this week when the visiting Mr Tariq Aziz, Iraq's deputy prime minister and foreign minister, said that one of the main reasons for renewing ties with the U.S. was to "balance" his country's close relationship with its chief patron and arms supplier, the Soviet Union.

Washington has encouraged Iraq's plans to build three new oil pipe-lines, through Turkey, Saudi Arabia and Jordan, to reduce its, and the west's, reliance on the Gulf oil route—although Mr Aziz said this week that the Jordan pipeline has been shelved.

The chief reason for the shelving appears to be Israeli reluctance to guarantee not to attack the pipeline, which would terminate close to Israeli territory at the Red Sea port of Assaba. Iran had reportedly hoped that the U.S. would put pressure on Israel to ensure the pipeline's safety.

Israel, which destroyed the Iraqi nuclear reactor in a pre-emptive air strike in 1981, remains deeply suspicious of Baghdad. Washington, however, believes that Iraqi attitudes towards Israel have noticeably "evolved" in the past few years.

Administration officials this week pointed out that Iraq no longer regards itself as a "front line state" in the conflict with Israel; that it has supported Jordan's resumption of diplomatic relations with Egypt; that it favours closer relations

between Jordan and the Palestinian Liberation Organisation; that it acknowledged President Reagan's September 1, 1983, Middle East peace initiative; that it agrees that both Israel and the Palestinians must have "security"; and that President Hussein has said that no responsible Arab leader looks forward to the destruction of Israel.

The U.S. aim, accordingly, is to try to prise Iraq away from the tight grip of Moscow and progressively insert it into the group of moderate Arab states, including Egypt, Jordan and Saudi Arabia, to which Washington is looking to further the peace process.

At the same time, Washington hopes that this week's official reconciliation with Iraq will put political pressure on Iran. Iran could also benefit from improved relations with Washington. The Administration says on two conditions: that it stops supporting international terrorism; and that it seeks a peace settlement with Iraq. Tilt or no tilt, the waning of the Iraqi flag in Washington was meant to be noticed in Tehran as much as in Baghdad.

ATTACKS ON UK DIPLOMATS

- 1970: Mr James Cross, British trade commissioner in Montreal, kidnapped by Quebec separatist group, but eventually released.
- 1971: Mr Geoffrey Jackson, Ambassador to Uruguay, kidnapped by urban guerrillas and held captive for 245 days.
- 1973: Sir Richard Sharples, Governor of Bermuda, shot dead in grounds of Government House.
- 1973: Ms Nora Murray, personal assistant to British military attache in Washington, had her hand blown off by a letter bomb (similar bombs sent simultaneously to other British embassies, including those in Zaire, Portugal and France).
- 1976: Mr Christopher Ewart-Biggs, British ambassador to Ireland, killed by Irish Republican guerrillas when a landmine went off under the car in which he was riding in suburban Dublin.
- 1978: Sir Richard Sykes, British ambassador to the Netherlands, a security expert, shot and wounded outside the embassy building in The Hague, probably by Irish guerrillas.
- 1984 (March): Mr Kenneth Whitty, first secretary at the British Embassy in Athens, killed by gunmen as he drove home from work. A left-wing Moslem group claimed responsibility.

Zimbabwe GNP 'on course to grow 2% next year'

By TONY HAWKINS IN HARARE

ZIMBABWE'S largest banking group, Standard Chartered, is predicting a "modest" economic recovery for the country next year after three years of falling output.

In its November Zimbabwe Economic Bulletin, the Standard says, provided rainfall is normal over the next four months, real GNP growth of between 2 and 3 per cent is likely.

This follows declines of 4.5 per cent in 1982, 4 per cent last year and an estimated 2 per cent in 1984.

In what is arguably the most bullish economic forecast to emanate from Zimbabwe for three years, the bank predicts growth of more than 20 per cent in exports this year and a halving of the current account external payments deficit from \$2400m (£114m) in 1983 to \$1200m (£57m) this year.

Despite the drought in 1983-84, the Standard believes agricultural output increased some 30 per cent this year due to 75 per cent increases in the

value of both maize and cotton output and a 40 per cent gain in tobacco production.

In part, this and a 20 per cent growth in mining, reflects the strength of the U.S. dollar which has boosted the Zimbabwe currency values of output.

The bank expects industrial output to fall some 6 per cent this year but foresees an industrial upturn in 1985 assuming reasonable rains.

However, it warns that agricultural output is unlikely to grow any faster next year, even if good rains do arrive, since the substantial volume gains in tobacco and cotton will not be repeated though the value of maize production could double.

The Standard points out that Zimbabwe's long-run economic performance has been less than impressive. It says real income per head in 1984 will be no higher than in 1968, while employment has stagnated for the past 10 years during which time the population has increased by nearly 2m people.

Two Koreas' economic talks postponed

By Steven B. Butler in Seoul

NORTH KOREA has thrown cold water on hopes that last Friday's shooting incident in the truce village of Panmunjom would not affect the progress of economic and other talks between North and South Korea.

In a letter to South Korea, Pyongyang unilaterally postponed economic talks that were scheduled to take place on December 5, citing what it called the "horrifying" atmosphere at Panmunjom and saying that the safety of the delegates could not be guaranteed.

It nonetheless held the door open for talks next year, saying it believed they should succeed, and called on South Korea to take unspecified steps to eliminate tension.

The North Korean security force in Panmunjom suffered a heavy beating in last Friday's fire fight after they pursued a Soviet defector across the military demarcation line.

North Korea said three of its soldiers died, and U.S. military sources say that at least four others were seriously wounded.

Mitterrand conciliatory as Assad touches raw nerves

By PAUL BETTS IN DAMASCUS

FRANCE YESTERDAY refused to complain about a defence of liberation movements by President Hafez al-Assad during a speech to a state banquet in honour of President Francois Mitterrand.

The Syrian leader claimed in his speech that liberation movements were not terrorism and compared them to the Resistance in France during the Second World War.

These remarks touched on one of the most sensitive issues still dividing Paris and Damascus. France has always regarded that Syria carried responsibility for the killing of the French ambassador in Beirut, M Louis Delamare; for the bombing of an Iraqi newspaper office in a Paris street, which led to the expulsion from France of the Syrian military attache in Paris; and for the Beirut bomb attack which killed 58 French paratroopers stationed in the Lebanese capital.

President Mitterrand's state visit to Syria—the first by any

French president—had drawn criticism in France because of this recent history in the same way as the recent visit by M Claude Cheysson, the French foreign minister, to Algeria for the celebrations of the Algerian national uprising against France caused an uproar.

French officials acknowledged that President Mitterrand's visit was "not easy." They also claimed they were not surprised by the harsh terms of President Assad's speech.

By contrast, President Mitterrand's reply to the Syrian leader was conciliatory and mild in tone. Some diplomatic observers said this differed sharply with the French President's outspoken remarks at the Knesset during his visit to Israel in 1982.

The controversy between the large French press corps following M Mitterrand and Syrian officials was finally resolved yesterday after the Syrians agreed not to continue to censure French coverage from Damascus.

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IT SEEMED AS GOOD A PLACE AS ANY TO START LOOKING FOR NORTH SEA OIL.

1 9 6 5

A routine press conference in London, and an off-the-cuff remark by Shell UK's top geologist. Within minutes his comments are on every Editor's desk in Fleet Street, and by morning, being repeated the length and breadth of the country. While the sceptics scoff, the politicians pray. If what has been hinted at is indeed true, it will alter the economic and political fortunes of Britain for decades to come. Out in the North Sea, it is reported, Shell expects to strike oil.

1 9 6 6

The financial markets of London buzz with anticipation following Shell's discreet announcement of 'a significant gas discovery' 32 miles off the coast of East Anglia. Within two years Shell and other companies are bringing North Sea gas ashore, and with it a dramatic revival for the British gas industry. Plans are made for completely converting the National Grid to natural gas.

1 9 6 7

Armed with the latest seismic data, two geologists from Shell set up a small office in a tiny flat, over a bookshop, in the centre of Aberdeen. It seems as good a place as any from which to tackle their awesome task. They have been instructed to begin exploration of the vast and hostile waters of the northern parts of the North Sea.

1 9 7 1

At the northernmost offshore well yet drilled in the world, a veil of secrecy descends over Shell's activities. Communications with the mainland are suddenly coded through 'scrambler' phones. Information is rushed to Shell's scientists for prompt analysis. Until, as abruptly as they began, the exploration team cease all activity, seal the well, and are clearly seen making off for entirely new locations. A simple manoeuvre to ensure that nobody will guess what they have found.

1 9 7 2

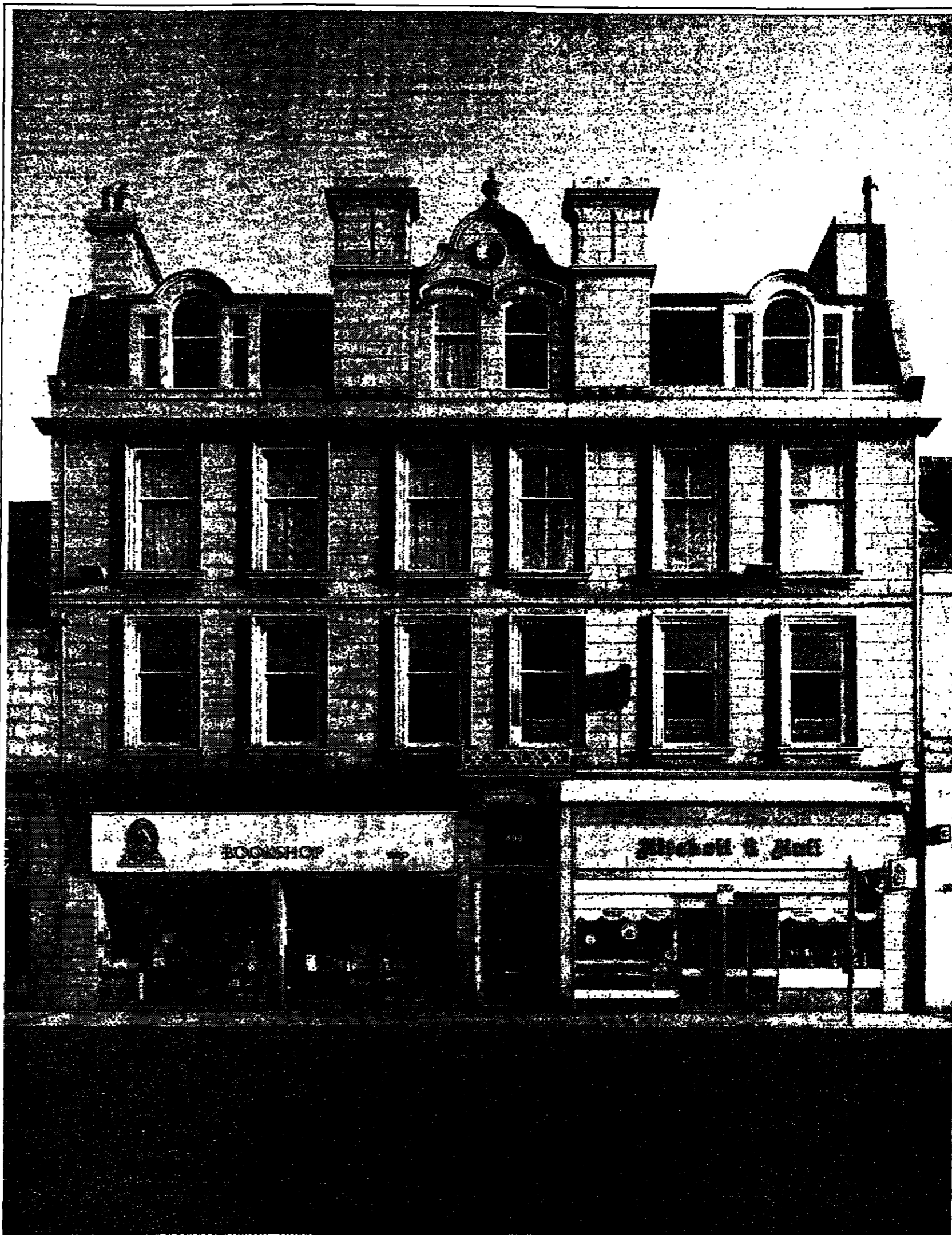
Shell proudly announces the discovery of what will prove to be a giant oil and gas find for Britain, the Brent Field.

1 9 7 4

The latest analysis of the Brent Field shows that the possible reserves of oil and natural gas liquids are double the original estimate. With Britain's oil deficit still around £3.8 billion, the news is welcome indeed.

1 9 7 6

The very high ratio of gas and gas liquids to oil being produced at Brent leads to a daring new scheme. A pipeline 278 miles long is to be laid on the seabed, to bring ashore the gas and gas liquids for separation. It will be the longest, and deepest, offshore pipeline ever built and is yet another challenge for British industry. Much of the technology required for North Sea development must be capable of operating in waves of up to 100 feet high, and in gusts of wind up to 100 miles per hour. In this instance, underwater cameras, side-scan sonars and computer systems are needed that will operate 600 feet beneath the sea.



1 9 7 8

The scheme is a success. Now it will be possible to bring the gas and gas liquids ashore for further use. The gas will be extracted and fed into the National Grid.

It would be possible to split the remainder into ethane, butane, propane and natural gasoline — important resources for industry. To do so, a highly advanced plant, costing many millions of pounds, will have to be specially built.

1 9 8 0

Work begins on the £400 million Gas Liquids Plant being built by Shell at Mossmorran, and on the 138 mile pipeline that will feed it. Soon Mossmorran will be the largest construction site in Europe.

1 9 8 2

Oil production from Brent approaches 310,000 barrels per day. This vast quantity helps transform Britain's oil deficit of yesteryear into a surplus of around £4.4 billion.

1 9 8 4

A VIP gathering to witness the opening of the new Mossmorran plant. Distinguished speakers touch on one or two environmental aspects of the plant, such as how it has been built tucked into the contours of the land so as to be as unobtrusive as possible. Also mentioned are the industrial aspects, such as how the hydrocarbons being produced will ultimately be used in the manufacturing of a thousand and one household items, from lipsticks to records.

But above all, it is noted that the opening of Mossmorran marks the culmination of the twenty years in which Shell, and the countless number of smaller British companies that have worked for her, have invested thousands of millions of pounds and great skill and ingenuity in the North Sea.

With excitement, we all look forward to the next twenty years.

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WORLD TRADE NEWS

Kieran Cooke looks at Jakarta's policy on trade with a former adversary
Indonesia-China relations begin to thaw

BACK IN the late 1960s the then Indonesian Foreign Minister, Mr Adam Malik, came under sharp criticism for importing large amounts of rice from China at the time of a serious drought in Java.
"We will trade even with the devil if it's in the interest of the people," he said in reply to his critics.

Brazil forges links in electronics

BY THE END of 1985 over 2.5m Chinese are likely to be watching television pictures through Brazilian-made TV tubes. That they are able to do so will be thanks to orders worth approximately \$50m to date, won by the Brazilian subsidiary of Philips, the giant Dutch electronics group.

worth of goods from Indonesia — it is estimated that more than 60 per cent of those goods were re-exported to China.
No official figures are available on imports from China, but in the past Indonesia has bought substantial amounts of rice. It is also interested in buying certain metals and raw materials. The big obstacle to direct trading links is, it seems, a political one.

Guangdong province seeks \$10bn of foreign investment

CHINA'S Guangdong province, adjoining Hong Kong, is seeking a total of about \$10bn (£8bn) worth of foreign investment between now and 1990. Liang Linguang, provincial governor, said yesterday. He completed today a two-week visit to Britain.

Swedes sell pulp mill to Soviets

BY DAVID BROWN IN STOCKHOLM
SUNDS DEPIBRATOR, a subsidiary of Sweden's SCA forest products group which sells pulp, paper and board machinery, has won an order from the Soviet Union worth SKr 200m (€19m) to deliver equipment for a complete pulp manufacturing facility.

U.S. singled out for sharp attack at Gatt meeting

BY CHRISTIAN TYLER IN GENEVA
DEVELOPING COUNTRIES went on to the attack yesterday against the industrialised world, singling out the U.S. for especially sharp criticism.
The second day of the annual meeting of the General Agreement on Tariffs and Trade saw the U.S. under fire from all directions. In particular it was accused of jeopardising the chances of a new round of world trade negotiations by trying to force the pace on a single issue — the liberalisation of trade in services such as banking, insurance, telecommunications and transport.

Singapore plans to boost tourism sector

BY CHRIS SHERWELL IN SINGAPORE
SINGAPORE IS to embark on a major drive to attract more tourists, following the weekend publication of more than 90 recommendations by an 11-member task force.

Pan Am hits at airport ban

BY FRANK GRAY
MR ED ACKER, the chairman of Pan American World Airways, yesterday urged the British Government to revise its airports policy which prohibits the start by any airline of new scheduled services into Heathrow Airport.

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competitive currency dealing on a 24-hour-a-day basis, and a knowledge of world markets, contacts and opportunities based on nearly 130 years of specialisation in international trade.

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Belgrade passes joint venture law

BY ALEKSANDAR LEBL IN BELGRADE
THE YUGOSLAV parliament yesterday passed a new joint venture act to liberalise foreign investments in Yugoslavia. It is hoped the Act will increase foreign exchange inflows in forms other than loans and credits, in view of the already heavy external indebtedness of the country, and at the same time help the country acquire modern technology and know-how in order to improve the competitiveness.

The legislation sets no limit to profit, guarantees the repayment of the real value of foreign equity, waives the rule that prohibits foreigners from having a majority of equity, guarantees that economic policy measures cannot change contract conditions and gives the foreign partner more rights in running joint venture business operations.

Franco-U.S. offshore venture

BY MAURICE SAMUELSON
A FRANCO-AMERICAN joint venture has been launched in the UK to supply anti-corrosion and insulation materials for offshore pipelines and structures used by the oil and gas industry. The company, Hutchinson Regal, will be owned 51 per cent by Hutchinson, a major French rubber company and part of the Total oil group, and 49 per cent by Regal International of the U.S., which makes and markets expendable rubber products for use in oil and gas drilling and related fields.

Table with columns: PRIVREDNA BANKA ZAGREB, LOAN OF U.S.\$500,000,000 FLOATING RATES 1978-1986. Includes various bond listings with dates and amounts.

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AMERICAN NEWS

Senate Republicans set to choose majority leader

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

FIFTY-THREE Republican U.S. Senators gathered behind closed doors today in a hasty reminder of a paper conference to elect a new leader to succeed the retiring, much respected, Senator Howard Baker of Tennessee.

The victor, as Senate majority leader in the Congress that convenes in January, will occupy one of the most powerful positions in Washington.

With two fewer Republican seats in the new Senate (down from 55 before this month's elections), and a slight increase in the weight of the moderate faction, the new leader will have a harder task keeping the party in line than Mr Baker.

Sen Robert Dole of Kansas, the powerful chairman of the Senate Finance Committee, has long been considered the front runner, but he admits his success is far from assured.

Some of his colleagues may not want to give Mr Dole a head start in the 1988 race by elevating him to a position of such national prominence.

Others fear that, with his other commitments, he may not have enough time to devote to the leadership—Mr Baker resigned partly to give himself the freedom of manoeuvre to test the presidential waters for 1988.

The second favourite is generally considered to be Mr Richard Lugar of Indiana, a capable organisation man, who may be too bland for some tastes.

Not so Mr Ted Stevens of Alaska, current majority whip and another contender, who is known for his bluntness and aggressive temper.

Conservative Mr James McClure of Idaho is the preferred candidate of the new Right, while the mantle of "dark horse" has been bestowed on Mr Pete Domenici of New Mexico, who is seen by his supporters as representing the Baker tradition of sincerity and fair-mindedness.

The candidates' personalities and their ability to work with Mr Reagan are likely to be as important in the secret voting as experience or length of service.

ant committees, posts that they could not retain if elected majority leader, and other senators are eyeing who would be their successors.

Another web of uncertainty surrounds ultra-right Mr Jesse Helms of North Carolina, current chairman of the agriculture committee. Mr Helms is next in line for chairmanship of the prestigious Foreign Relations Committee, thanks to the defeat of Mr Charles Percy, of Illinois, the current chairman, in this month's elections.

Mr Helms has promised his tobacco-producing voters in North Carolina that he will stick with agriculture. But, if Mr Lugar, next in line for foreign relations, wins today, right-wing pressure on Mr Helms would be intense to take the Foreign Relations Committee post to prevent the succession of liberal Mr Charles Mathias of Maryland.

If Mr Lugar does not win, the pressure will be on Mr Helms to stay put to prevent the anti-tobacco Mr Lugar taking over agriculture where he also is the second ranking Republican.

Both the White House and a large number of moderate senators would be distressed if Mr Helms, with his dislike of arms control and his support for right-wing Latin American dictators, were to take foreign relations—a factor that works against Mr Lugar.

Mr Lugar has appealed to his colleagues to ignore the potential chain reaction and vote for him simply as "the best leader."

Opposition groups in Chile begin protests

By Mary Helen Spooner in Santiago

Chilean opposition groups yesterday began a two-day protest and strike against General Augusto Pinochet's regime, amid heavy press censorship and an official crackdown on political activity.

The protest organisers, who included leaders of the multi-partisan Democratic Alliance, called for midday and evening demonstrations yesterday and a general strike today.

This marks the Chilean opposition's first anti-government protest since General Pinochet ordered a State of siege three weeks ago.

With most opposition publications banned, and the rest of the Chilean news media under tight press restrictions, dissident political and labour leaders have attempted to organise the protest and strike by word of mouth in Santiago and other cities.

Riot police with water cannons dispersed a group of approximately 50 demonstrators singing the Chilean national anthem and shouting anti-government slogans on the steps of the capital's cathedral, arresting a dozen of the protesters.

Army troops patrolled several traffic intersections in Santiago's working class neighbourhoods, where past protests have often turned violent. Colonel Carlos Krumm, the Government's deputy Secretary General, announced the army was calling its reservists to duty, but described the situation in the country as "absolutely normal."

The official also acknowledged that at least six bombs exploded in Santiago on Monday night, but there were no reports of deaths or injuries.

At least two of the explosions were car bombs, which shook nearby buildings and caused windows to shatter. Well informed observers in Santiago report that as many as 40 bombs have exploded since the state of siege was imposed.

Government officials have refrained from referring directly to the protest, and are hoping for a muted reaction to the opposition's call. Army troops and police inspected several low income neighbourhoods.

Elections lift Uruguay's expectations

URUGUAY WENT to the polls in an effervescent and generally peaceful mood, marred only slightly at the last minute by isolated clashes between rival political groupings. For in spite of the fist fights that developed in downtown Montevideo, the aftermath of Sunday's general election was stamped with the smell of barbecued food and the sounds of music lasting through the day and into the night just as had occurred for most of the campaign.

The bubbling enthusiasm is the result of a political rediscovery. Sunday's presidential, congressional and municipal elections have marked the end of 11 years of military rule in a country that before the 1973 coup has gained an international reputation as one of the most democratic nations in Latin America.

The atmosphere in Uruguay today is in striking contrast to the situation earlier this year when a new clampdown on press freedom, the harsh break up of demonstrations, and the imprisonment of political leaders suggested that General Gregorio Alvarez, the military president, had no real intention of giving up power.

The turnaround in government attitudes came at the beginning of August when the military managed to get the approval of two of the country's three major political groupings, the centrist Colorado Party and the left-wing coalition the Frente Amplio (Broad Front) for an alleged transition to democracy.

The armed forces agreed to hold Sunday's elections on the condition that they retained a limited role in the future regime as members of an advisory national security council. At the

same time the handover of power was fixed for March 1, and the reform of the country's militaristic constitution postponed for 15 months.

The victory on Sunday of Colorado leader Sr Julio Sanguinetti owed much to the fact that he was the main civilian architect of this historic compromise. Sr Sanguinetti was particularly successful in projecting an image of political knowhow and moderation.

By contrast, both the Frente Amplio and the centre-left Blanco party campaigned with a pledge of radical reforms in the banking and agrarian sectors, and an amnesty for political prisoners. The Frente tried to steer away from inflammatory rhetoric and Marxist symbols.

Nevertheless, the Frente's failure to win the municipality of Montevideo or to overtake the Blancos as the second major political force in the country showed that its links with the pro-Soviet Communist Party still alienates a large part of Uruguay's substantial middle class.

The Blancos, who only a few weeks ago seemed the clear favourites to win the election, had the wind taken out of their sails by the imprisonment of Sr Wilson Ferreira Aldunate, their charismatic leader.

"Wilson" saw his stature grow into mythical proportions during a ten year exile because of his vociferous attacks on the military regime. The tension and euphoria which surrounded his return to Uruguay in June was an important catalyst for the military's subsequent liberalisation.

Nevertheless, the Blancos' poor showing in the elections seemed to confirm the view held by his opponents that much of Wilson's support would evaporate once he was back in the country.

For even though the Blanco Party fielded a surrogate candidate in the person of Sr Alberto Zumarán, a little known human rights lawyer, their campaign had as its main ammunition posters and taped televised appearances of Wilson.

The effectiveness of Uruguay's political opposition should not be underestimated however. As has occurred in previous elections, no single political party has emerged with a commanding majority, so that Sr Sanguinetti will find it very difficult to govern unless he takes the opinions of the Frente and the Blanco Party into account.

The incoming government's room for manoeuvre is severely limited by the difficult economic situation inherited from the military regime. An agreement with the International Monetary Fund was suspended earlier this year when the outgoing government failed to meet its budget deficit target.

Real salaries have fallen by 50 per cent since 1973 while unemployment has risen to a historic high of over 16 per cent. Inflation is running at an annual rate of over 70 per cent.

On the external front, Uruguay's foreign debt of \$4.6bn is one of the highest in per capita terms on the continent, equivalent to 78 per cent of GDP and five times annual export earnings.

The dilemma facing Sr Sanguinetti is a familiar one to any president that has taken over from a long period of authoritarian rule—how to reconcile the expectations generated by the elections with the need to put the country's economic house in order.

But as the election euphoria dies down, Sr Sanguinetti must know that he will have to tread extremely carefully in the coming months.

Unlike their Argentine counterparts, the Uruguayan military has not been defeated in a Falklands War nor unleashed the wrath of wide sectors of the civilian population on account of the "disappearance." There has been torture and imprisonment in Uruguay on a large scale over the last 11 years but the human rights record is still not nearly as blotted as across the River Plate.

Thus the military are withdrawing from a position of relative strength and are liable to remain ever watchful of Sr Sanguinetti's performance. However, the overriding feeling among political analysts in Montevideo is that perhaps the most positive aspect of the elections is that they confirm a trend in the region away from military governments towards democracy.

As one hardened Uruguayan democrat put it, perhaps somewhat over-optimistically, "the era of the sabres is giving way to the era of the vote. Thank God."

Quebec party loses seat

QUEBEC'S ruling Parti Québécois has lost to the Liberal opposition its 22nd successive by-election since it was first elected in 1976.

A 26-year-old outsider Liberal candidate defeated a local PQ candidate in the working-class St Jacques riding in East-Central Montreal by a good margin on Monday. Unemployment, schools, and other local issues figured in the campaign. However, the split within the provincial Government of Premier René Lévesque over whether the next election should be fought on the independence issue almost certainly played a major last minute role.

Canada launches drive to attract foreign investment

BY W. L. LUETKENS

CANADA will actively seek foreign investment under its new Progressive Conservative Government. Mr Robert de Cotret, the minister heading the Canadian Treasury Board, said in an interview in London.

"You're welcome," was the message to foreign investors he said.

Mr De Cotret has come to Europe to spread that message in the financial and economic community as well as among governments after a period of Liberal government in Ottawa during which the Federal

Government took a carping attitude towards direct foreign investment.

Legislation is about to be tabled in the Canadian Parliament to transform the Foreign Investment Review Agency which has the job of examining proposed inward foreign investments for the benefit it has brought to Canada. If no significant benefit could be established, the Cabinet had the power to disallow the investment.

The agency is to be known as Investment Canada.

Caribbean to discuss Nato link

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

THE ESTABLISHMENT of formal defence links between the mini-states of the Eastern Caribbean and countries of Nato are to be discussed at talks in Barbados this week. They will be led by Brig Rudyard Lewis, commander of the Barbados Defence Force.

The talks follow informal contacts between interested governments at the conference of the Organisation of Eastern Caribbean States held in St Lucia last week.

This week's talks centre on the degree of collaboration there should be between the proposed Regional Security, Ser-

vice (RSS), mooted by the U.S. and Barbados governments, and other big powers with interests in the Caribbean.

The RSS is planned to embrace the security forces of Barbados and the Leeward and Windward Islands and to deter international and external threats to the governments of the small and vulnerable islands in the area.

The idea stems from the Eastern Caribbean Defence Community established in 1979 and has been strenuously canvassed by the U.S. Government since the Grenada crisis last year.

The project has been criticised by several governments of the area, notably that of St Vincent and Trinidad and Tobago.

Mr James Mitchell Prime Minister of St Vincent has said that the region could not afford larger defence expenditures while its populations were in need.

Mr Mitchell has also threatened to withdraw Vincentian policemen from the U.S.-led force stationed in Grenada. Despite initial difficulties the Reagan Administration is seeking support for the RSS from Britain and Canada.

Bomb blast at U.S. embassy

A BOMB exploded outside the U.S. embassy in Bogotá on Monday afternoon, killing one woman and wounding six men, all Colombians, writes Sarita Kendall in Bogotá.

No group has claimed responsibility but the attack has been widely attributed to Colombian drug trafficking gangs. The embassy recently stepped up security after receiving threats to kill Americans if the extradition of Colombian citizens wanted for trafficking and money laundering in the U.S. went ahead.

Several extradition orders have been approved by the Colombian Government,

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Pakistan's Habib dynasty

Keeping it in the family

A broadly based family management has replaced an autocracy. John Elliott reports.

"YOU SHOULD review your relationships every three to five years so you can adjust, rather than fighting later," says Rafiq Habib, one of Pakistan's new younger industrialists.

He is referring to the problem faced by many family companies in developing countries of how to move away from a benevolent form of managerial autocracy, run by the founder or a key elder figure, when younger relations want some freedom.

Rafiq reckons the Habibs, with nearly 50 family members actively involved in over 100 companies, have successfully loosened the reins of central direction. They have also relaxed conventions about cross-financing between the family's five main business branches and appear to have avoided fierce family quarrels that can break out over ownership and prestige when a major figure dies.

The Habibs are a famous business family on the Indian subcontinent. They founded the Habib Bank in Bombay in 1941, and moved it to Karachi in 1947 when Pakistan separated from India after independence.

New five branches of the family, each started by a son or daughter of the founder, Rafiq Ismail, run a growing number of industrial and

commercial companies employing over 15,000 people. The bank still operates abroad under Habib family control as Habib Bank AG Zurich. In Pakistan it still carries the Habib name, even though it was fully nationalised in 1974. It was the cornerstone of a commercial and industrial empire including insurance, jute and textiles, much of which was nationalised in the early 1970s when the Bhutto government set out to quell the power of Pakistan's 21 major families.

Along with other families the Habibs were losing businesses for the third time in the previous 15 years as they had been ousted from Burma and Bangladesh after it separated from Pakistan.

The scars of those blows to entrepreneurial enthusiasm still hinder Pakistan's industrial development.

Many of the families invest abroad rather than in Pakistan and even the Habibs seem to keep their personal financial commitments low, relying heavily on borrowed money for new projects.

This is partly why family businesses are not usually linked up in formal groups (legal and taxation requirements also deter formal groups). The families want to avoid the risk, for example,

of their engineering or textile interests being nationalised accidentally in a government take-over of, say, sugar or cement industries.

It is these fears of nationalisation, plus the need to relax central control in expanding families, that has influenced the devoted form of ownership and management that the Habibs have adopted both within and between the five family branches.

The branches are known by the names of the four sons and one daughter of Habib Ismail — Ahmed Habib, Dawood Habib, Mohammed Ali Habib which Rafiq runs, Gulam Ali Habib and Sakina Haji Mohammed. Each of the branches is now run by Ismail's grandchildren.

Rafiq, one of four brothers in his branch, is chairman of 15 public limited companies and a dozen other industrial units. He has a turnover of about £120m a year. The businesses include a major foundry (see accompanying article), automotive components, gypsum and stramit board, cement and paper sacks. He also has an agreement with Toyota to produce its cars in Pakistan, but needs government clearance and is talking to Suzuki about a Dunlop tyre plant.

Four of his companies have been successfully floated on

the Karachi stock exchange in the past year.

The two biggest of the five branches are Rafiq's and the Dawood branch, which includes a new joint venture with the Pakistan Government called Al-Ghad to produce Fiat tractors, as well as sugar mills, particle board and glass container factories and various textile businesses.

In Rafiq's branch, two of his brothers are involved in running the family's Zurich-based bank, and the third heads engineering and gypsum interests. All the businesses within the branch are run as separate enterprises, in line with the family's philosophy.

The most significant deviation, however, has taken place in the central family control and financial relationships linking the different branches as individual members have wanted to make their own mark.

Until this year, the different branches also invested in each other's ventures, with the main prompting branch putting up perhaps only one-third of the privately-raised capital. That rule is now relaxed.

More informal links have also changed. About 20 years ago all branches were run from one building where the main family members met



Rafiq Habib: other family members have influence by no veto daily for lunch. Later they gathered every Friday after Muslim prayers for lunch at the offices of Habib and Sons, the family's old cotton company and flagship.

But the late ex-president Bhutto stopped that when he made Friday a weekend holiday in 1977. "So we don't go to the office after prayers any more and there is no lunch. In any case, imagine trying to do it with all the 44 members of the family now active in the business — it wouldn't be quite the same," says Rafiq.

Marketing managers

The missing generation

IN FIVE years' time there will be a dearth of top quality marketing managers.

This gloomy view was given to delegates at the 35th anniversary conference of the Marketing Society in London last week by Keith Holloway, group director of Watney Mann and Trueman, the UK brewer.

"The recession and the subsequent attack on company overheads has had a savage effect on the number of people employed in marketing," he said. "Facts are very difficult to obtain but the opinion of senior marketing people I have spoken to is that the size of most marketing departments has been reduced by between a third and a half."

Holloway added that many of the cuts had come at junior management level. "So the opportunity for bright young people to take up marketing has been greatly reduced," he said, which pointed to a "desperate shortage" of senior management in a few years.

The danger of this policy, he maintained, was that marketing, having come so far in a quarter of a century, may go into reverse. It is perhaps a more fragile plant than we realise."

"In some instances, I find we're coming back towards a situation that existed when I first worked at JWT in the late 1950s, when the agency wrote the clients' marketing plans."

King also suggested that the cuts in marketing professionals had come at an inappropriate moment. "One of the things that does concern me is that just as companies are getting their market data sorted out on to their computers, they are cutting down on the people who might usefully analyse their data," he said. "As a result these vast stores of potentially useful information are often being used for little more than telling management what last month's market share was."

The failure of companies to consider a marketing approach in more depth had led, suggested Holloway, to increased import penetration, reduced exports, business failure and higher unemployment. "We know that marketing has not always found it easy to take root in British business and is still, in many instances, growing in shallow soil. It is perhaps a more fragile plant than we realise."

David Churchill

The economics of utilising second-hand plant

Japan or China," says Rafiq, who is one of a small number of Pakistani industrialists starting major projects in the country.

"We have no existing engineering industry in Pakistan and, just as we are getting into it, the Japanese are swamping the market worldwide.

"Here we can't compete with Suzuki's Japanese radiators (for a new car factory in Karachi) at £23 delivered including duty, or with a mass delivery of 1m shock absorbers. One Japanese factory I've been to does 23m shock absorbers a year — we might do 3m or 1m."

It is these economics which Rafiq is trying to challenge, especially with a project called Baluchistan Foundry which produces ferrous castings for pipe fittings and automotive parts.

The foundry is located in an industrial suburb of Karachi called Hub, just across the city boundary in Pakistan's eastern desert province of Baluchistan where investments attract tax incentives, import duty and other concessions.

It was conceived in 1980 as a \$3.8m project to produce pipe fittings, all of which used to be imported into Pakistan. It increased by £1m when it was expanded to produce automotive castings and by about \$750,000 because of a decline in the value of the Pakistan rupee against the dollar.

With the help of a British foundry consultant, REI of Buckinghamshire, a bankrupt virtually new brick lining foundry was located in Greece, outside Athens. After two years' delay caused by nego-

tiations with Greek authorities involved in the bankruptcy, the foundry was shipped from Greece in 1982 and entered trial production at the end of last year.

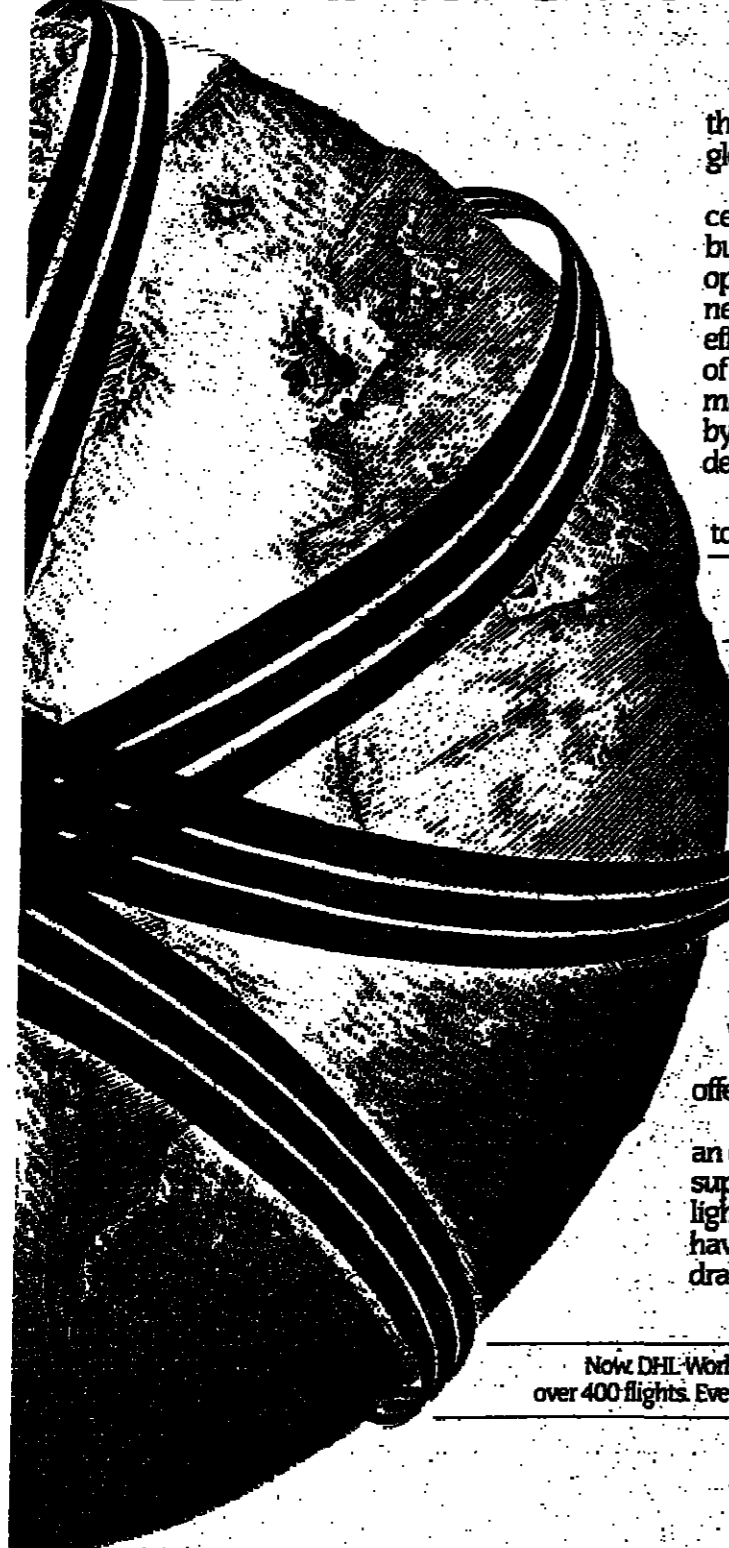
It took four months to strip the equipment — much of it British — out of the Greek factory. A UK-made 50-metre long, 12 foot high, heat treatment furnace only a year old was cut into three sections for shipping to save destroying its virtually new brick lining. Three large furnaces that had been assembled in the factory were taken to pieces. Other equipment shifted included 10 indexed threading machines and two grinding machines.

Problems included availability of spare parts, delays caused by refurbishment being

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UK NEWS

'Joint strategy' vital in battle against inflation

BY PHILIP STEPHENS

SUCCESS in the fight against inflation is not enough to ensure the revival of Europe's economies, and governments must adopt a common strategy to combat the "growth sclerosis" afflicting Europe, Mr Willy de Clercq, Belgium's finance minister, said yesterday.

Mr de Clercq, the present chairman of the International Monetary Fund's Interim Committee who will join the European Commission in January, gave a warning that hopes in Europe for sustained non-inflationary growth could be met by "sustained non-inflationary stagnation."

He told a conference of businessmen, organised by the International Herald Tribune, that he hoped the Commission would adopt a five-point strategy to boost growth.

The first priority would remain a vigorous counter-inflation policy,



De Clercq: concern

through sound monetary, budgetary and wage policies.

That, however, must be coupled with a series of measures to bring the underlying performance of Eu-

ropean economies into closer conformity with those in the U.S. and Japan.

Those would include:

- A redistribution of national income in favour of profits, through lower wage increases, lower and simpler taxes, and the removal of government red tape;

- Removal of rigidities in the labour market that hamper innovation and entrepreneurial activities. That would include the removal of restrictions on working time and efforts to align wage rates more closely to output;

- Greater progress towards economic integration in the European Community through the removal of trade and other barriers to competition;

- Efforts to bridge the "technological gap" between Europe on one side and Japan and the U.S. on the other.

Foreign BT investors attacked

BY IOR OWEN, POLITICAL STAFF

BANKERS and brokers in Switzerland and the U.S. were seeking to cash in on the undervaluing of shares in British Telecom by using methods that would be illegal in the UK, Mr Roy Hattersley, the deputy Labour Party leader, alleged in the House of Commons yesterday.

He said they were "buying forward" and offering 40 per cent above the part-paid issue price of 50p a share. Applications for shares close today.

Mr Hattersley called on the Prime Minister to estimate how much money was going to be lost by the British taxpayer through this latest example of the "bungling" of a flotation by the Government. Mrs Margaret Thatcher replied that the Exchequer would "have its money" by virtue of the issue having been underwritten.

She told Mr Hattersley, "What you cannot stand is the success of the British Telecom flotation."

Mr Hattersley said the Prime Minister's reply indicated that she either did not understand the law or was careless of its application. He emphasised that the practice he had described would be illegal if operated by British speculators.

He demanded: "Why do you condone, indeed boast about, a practice which would be illegal if operated here?" The Prime Minister retorted that Mr Hattersley was well aware that anything that was illegal in the UK would be dealt with in the courts "totally and utterly impartially."

Mrs Thatcher maintained that Mr Hattersley's real reason for condemning the privatisation of British Telecom was that he did not want to

see more extensive share ownership in Britain.

British Telecom shares are expected to go to a premium of over 20p when dealings begin next Monday, Alison Hagan writes.

Strong demand is expected from institutional investors, who are still hungry for shares after the initial placing of 1,426m shares worth £1.857bn. They expect to pick up very few shares in the allocation of the remaining £1.52bn worth of shares on offer to the UK public and to BT employees, because of the overwhelming interest from private investors.

"The first day dealings could be quite dramatic. The only sellers are likely to be foreign as many UK investors will not know their level of allocation," one institutional investment manager said.

£20m deficit fails to dent TV-am optimism

BY RAYMOND GNODDY

THE ACCUMULATED deficit of TV-am, the commercial breakfast channel, will reach £20m by the end of this year and shareholders are unlikely to see any real profits in 1985.

The channel's first year on air saw a loss of £12.2m, with a further write-off of £5.7m incurred before January 1983. In the current year the company's financial position has improved but a loss of £2m to £3m is expected.

Mr Bruce Gynnell, TV-am managing director, said yesterday, however: "The light at the end of the tunnel is no longer the light of an express train rushing towards us. It actually is daylight."

Since July 1983 the weekly audience reach figure had risen from 4.7m to 11.2m this month and the average advertising rate had risen from £200-£300 a minute in the station's darkest days to an average that was now between £3,500 and £4,000 a minute. A new rate card from January would produce an average of around £5,000 a minute.

The company was trading at a profit at the moment although this was a strong period of the year for advertising.

Mr Ian Irvine, a director of TV-am and managing director of Fleet Holdings, the largest TV-am shareholder, said yesterday: "I hope that through the franchise period it will be a profitable investment."

He admitted that it would take most of the franchise period, which expires in 1991, to pay off the total deficit. Costs continue at about £18m a year.

The station plans to expand its news and current affairs coverage. "I was horrified by our news service when I first came. I think it was vastly inadequate", Mr Gynnell said yesterday.

The turning point at TV-am, Mr Gynnell believes, came with the channels decision not to cover the Olympic Games. The company was able to hold its revenues and its audience while saving most of the £200,000 the coverage would have cost.

Large business park planned near Heathrow

By Joan Gray

A £75m international business park close to Heathrow Airport, London, is to be developed by Stockley and financed by the Universities Superannuation Scheme (USS).

Stockley Park is expected to attract multinational companies, particularly computer, electronics, telecommunications and pharmaceutical groups, and to create 4,300 new jobs when completed.

The project, located on a 340 acre site by the Grand Union Canal, near the interchange of the M4 and M25 motorways, will have an initial phase of a 1.5m sq ft development, comprising 500,000 sq ft of buildings, and will be financed by the USS at a cost of approximately £50m.

The USS is also subscribing to a £25m debenture issued by Stockley to be used by the company for the remainder of the project infrastructure.

Bae wins Harrier update contract

By Michael Dome

BRITISH Aerospace has won a £200m contract from the Royal Navy for a "mid-life update" of the Sea Harrier jump-jet combat aircraft fleet, including provision of a new radar and a new missile system.

The Royal Navy has 51 Sea Harriers in service or on order, and it is understood that all will be fitted with the new radar and missile system. Work will start soon, and is expected to be completed before the end of the decade.

The Sea Harriers designed for use from the anti-submarine aircraft carriers Invincible, Illustrious and Ark Royal, will be fitted with the new Ferranti Blue Vixen advanced radar.

In addition, the aircraft will be capable of carrying the new Advanced Medium Range Air-to-Air Missile (Amram), now being developed in the U.S. by Hughes Aircraft for Nato.

The first users in Europe of the Amram will be the Royal Navy, followed by the West German Air Force and the British Royal Air Force.

The Sea Harriers, to be called with the new Ferranti Blue Vixen advanced radar.

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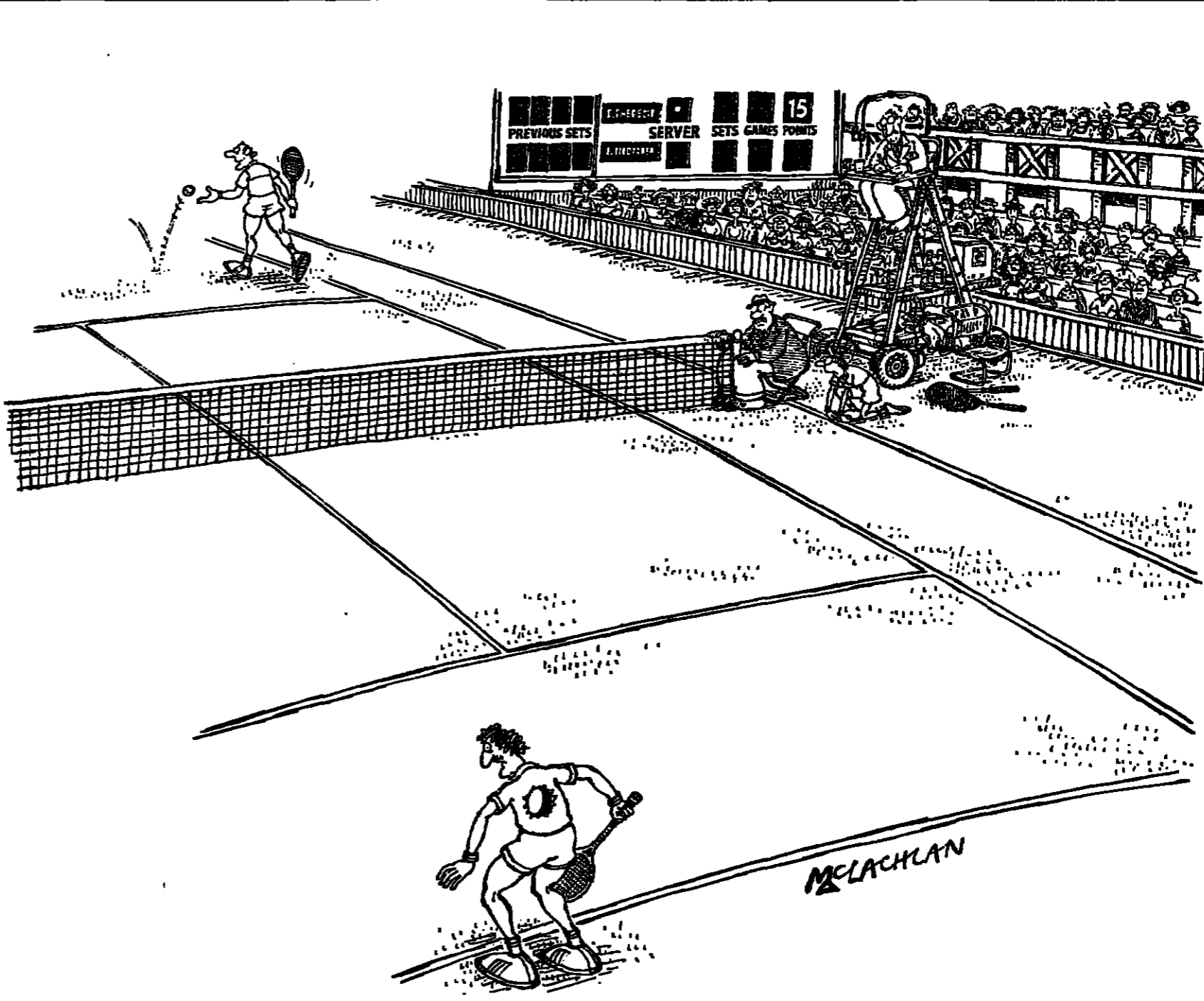
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UK NEWS

New capital-raising methods of banks come under scrutiny

BY DAVID LASCELLES, BANKING CORRESPONDENT

NEW METHODS used by banks to raise capital and boost the volume of business that does not appear on their balance sheets are coming under close scrutiny from international bank supervisors.

The likelihood that bank regulatory practices will have to be changed to take account of them was raised by Mr Peter Cooke, the head of supervision at the Bank of England. Mr Cooke, who also chairs the Basle Committee of international bank supervisors, was addressing a meeting of banking officials in Kathmandu, Nepal, last week.

The Bank of England this week released the text of his speech, which forecasts a discussion paper on UK bank capital now in the final stages of preparation at the Bank.

Mr Cooke said banks were raising more loan capital, as opposed to equity. Many countries allow them to count some of it as capital when calculating capital ratios, the amount by which a bank can "gear up," even though it is not as good as equity.

However, Mr Cooke said the Bank was worried about "trigger clauses" in many loan capital deals that allow investors to demand repayment if a bank gets into trouble, and is considering whether to con-

fine to allow them. Such clauses, he said, "can have the effect of requiring payment of this element of capital just when it is most needed."

Mr Cooke also said the UK authorities might give "greater recognition" to perpetual subordinated debt, although it could never replace pure equity. Several UK banks, including National Westminster and Barclays, have issued that kind of debt - which never has to be repaid - and in some cases there is provision for it to be converted into equity to cover heavy losses at a bank.

The U.S. has got round some of these difficulties by introducing two definitions of capital, primary and secondary. Mr Cooke praised the system and hinted that it might be used in the UK. "I am attracted by the prospect of the more qualitative assessment of capital which it offers."

He is clearly concerned, however, about the recent rapid growth in business off balance sheet, particularly the growing Euromarket practice where banks guarantee to lend to companies that have difficulty in issuing short-term paper in the money markets. Such commitments, which can be for seven to 10 years, are sometimes called revolving underwriting facilities.

STATE HAS 'FULL COMMITMENT' TO PROTECTING MARINE ENVIRONMENT

Nuclear dumping at sea to halt

BY DAVID FISHLOCK, SCIENCE EDITOR

BRITAIN is expected to abandon dumping radioactive wastes in the Atlantic, after a joint Government-TUC review of the annual nuclear industry sea dump.

It is understood that the review body, under the chairmanship of Professor Fred Holliday, vice-chancellor of Durham University, does not come out sufficiently strongly in favour of the sea dump to justify its retention.

Prof Holliday's report is to be published next month. Sir Peter Harrop, second permanent secretary at the Department of the Environment, said in his opening address to the radioactive waste management conference of the British Nuclear Energy Society in London yesterday.

Sir Peter said Britain was fully committed to protecting the marine environment.

He believed that with the extra investment proposed by British Nuclear Fuels this summer it should be possible to ensure that radioactive discharges from the Sellafield factory in Cumbria do not exceed current levels, even with a big build-up in nuclear energy in Britain.

Sir Peter told about 300 delegates that the Government would shortly publish the guidelines by which it proposes to judge plans for the siting of new land-based nuclear waste dumps.

His own department was looking "well into the next century" in making its forecasts of the amounts and the kinds of nuclear wastes Britain will accumulate.

Its general conclusion was that future difficulties were "unlikely to be qualitatively different from those we can see".

Britain has been sea dumping about 200-300 tonnes a year of radioactive waste contaminated with traces of long-lived radio-isotopes such as tritium and plutonium.

Such waste, embedded in 10 times its own weight of concrete shielding, will have to be stored at the new sites together with other kinds of nuclear waste from the medical, defence and nuclear electricity industries.

Prof Paul Matthews, chairman of the Government's Radioactive Waste Management Advisory Committee, disclosed the end of sea dumping in answer to a delegate's question.

Prof Matthews said, however, that even by the end of the century, when Britain would be producing about 30 per cent of its electricity from nuclear stations, the total accumulation of nuclear wastes would be only the same weight as "about a week's spoil from the coal mines".

Prof Matthews said the issues of nuclear waste management were "almost exclusively political". Political activity was barring access to information the nuclear industry needed to design its repositories.

Judge may fine second union at Austin

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A HIGH COURT judge is considering whether to fine the white-collar section of the Amalgamated Union of Engineering Workers for its alleged contempt of court in connection with the Austin Rover strike, which ended last week.

The Transport and General Workers' Union was fined £200,000 on Monday for contempt of court. The fine was imposed because the union failed to comply with an injunction ordering it not to encourage its members to strike at Austin Rover. The union was given 14 days to pay.

Mr Justice Hodgson said yesterday that he would probably give his ruling on Friday on Austin Rover's claim that Tass - the technical, administrative and supervisory section of the Amalgamated Union of Engineering Workers - deliberately

ignored a court order to call off the strike by its members.

Earlier yesterday the company had agreed that the injunctions made on November 8, to withdraw strike instructions and not to call a strike until one had been supported by a majority of the union's members in a ballot under the 1984 Trade Union Act, should be discharged.

However, Austin Rover pressed for a contempt penalty, saying that Tass had taken a conscious and deliberate decision that it was not bound by the order while it was in force.

Mr Stephen Sedley, QC for Tass, said the union had not officially endorsed the strike call by the union side of the joint negotiating committee at Austin Rover. It could not, therefore, be punished.

Dry North Sea wells may give cheap electricity

BY MAURICE SAMUELSON

EXHAUSTED North Sea oil or gas wells might still contribute to Britain's energy needs by being turned into a modest source of cheap electricity as a result of an £8.7m project being proposed to the oil industry by a small, Lancashire-based company.

Submersible generators would produce electricity on the seabed using geothermal heat extracted from wells sunk by the offshore oil industry.

The project has been designed by Total Energy Conservation and Management (TECM) of Skelmersdale, whose chairman, Mr George Lockett, hopes to have its first working model in 18 months.

Unlike other geothermal projects, in which two adjacent boreholes are used to circulate the heat from beneath the earth's surface, the TECM system requires only a single borehole, similar to those drilled by oil rigs.

One of the projects TECM is discussing with the oil industry involves installation of a submersible generator on a well-head that is about to be abandoned. It could produce 2.5 megawatts of electricity for sale to the national grid.

TECM said it had a record of all the holes drilled by the UK oil industry, both on land and offshore. It prefers deep-sea wells situated where the earth's crust is thin and where the least drilling is required to reach high temperatures. The cold water also absorbs the generator's exhaust heat.

Mr Lockett said his company already had "a substantial proportion" of the £8.7m cost of developing a 2.5 MW generator and that the balance would be arranged soon.

He said the attractiveness of the scheme had been enhanced by last year's Energy Act which, for the first time, gave legal backing to private companies wishing to generate electricity as their primary business.

● The Government is considering ending its financial assistance to companies that switch to coal from oil or gas.

The Department of Energy said it would like the scheme to continue beyond this year, when it is due to be cancelled or renewed. It has not yet, however, convinced other government departments, including the Treasury, that it is still justified despite the miners' strike.

Mr Peter Walker, Energy Secretary, said last month the strike had deterred more than 1,800 companies from switching to coal, even though it remained "very competitive" with other industrial fuels.

In the past three years the Government has made £75m available to cover up to 25 per cent of approved costs of converting boilers and furnaces to coal.

If completely utilised, it would have raised the industrial coal market by 3m tonnes a year.

Because of the miners' strike only £60m has been taken up, and there is no chance that the balance will be allocated by the end of the year.

Coal board officials, who want the scheme extended, argue that even during the strike some businesses have switched to coal and that, apart from the electricity, steel and aluminium industries, the board has kept up its supplies to industry at 85 per cent of last year's level.

Radioactive clean-up at closed naval base

BY OUR SCIENCE EDITOR

THE ROYAL Navy's nuclear submarine base at Chatham, Kent, is to be dismantled by Northern Engineering Industries in the first substantial contract for nuclear clean-up operations to be given to the private sector in Britain.

The £500,000 contract has been awarded to NEI Nuclear Waste Technologies of Gateshead, by Rolls-Royce and Associates, the defence company that has "cradle-to-grave" responsibility for the Navy's nuclear propulsion systems.

Chatham has been closed as a submarine refit base with the commissioning of the Navy's C50m facility serving its hunter-killer submarine fleet at Devonport.

Mr John Bennett, chief executive of NEI Waste Technologies, says he expects the contract to occupy about 20 people at Chatham for the next year.

His task is to free the dockyard of all nuclear contamination picked up in the 20 years during which it has served as a nuclear submarine base.

Radioactive components and materials will be packaged by NEI and handed to the Ministry of Defence at Chatham, which will take responsibility for their disposal.

Mr Bennett said his company won the contract in competition with several other UK companies, forming a newly emerging sector of the nuclear industry dealing with nuclear wastes.

The contract includes the decommissioning of engineering and laboratory facilities used by Rolls-Royce and Associates to remove the used fuel core of nuclear submarines, and refuel the reactor.

No nuclear fuel is involved, however, since the Navy despatches all used submarine fuel to the Sellafield factory of British Nuclear Fuels, in Cumbria, for storage in its own used fuel pond.

NEI Waste Technologies is jointly owned by NEI (85 per cent), PPC Consultants and Chem Nuclear Systems of the U.S., specialists in decontaminating radioactive materials.

Mr Bennett said he hoped the nuclear waste treatment business would grow fast enough to absorb some of the engineering effort now becoming redundant with the end of NEI's reactor orders.

Stricter rules planned for whisky labelling

GOVERNMENT proposals to strengthen the labelling requirements for Scotch whisky have been welcomed by the Scotch Whisky Association, Lisa Wood writes.

The association, however, has expressed disappointment that the Government is unable to introduce a legal minimum strength of 40 per cent alcohol, which has been the normal strength of Scotch whisky for about 70 years.

Under-strength whiskies have an estimated 5 per cent share of the UK whisky market. Although suppliers of under-strengths are legally obliged to mark the product as such, traditional Scotch whisky suppliers complain that labelling is not always conspicuous and can lead to consumers being confused.

Mr Michael Jopling, Minister for Agriculture, Fisheries and Food, said he had withdrawn earlier proposals for new whisky regulations because he had been advised that it would not be appropriate to use food legislation to impose a minimum strength requirement.

"We are, however," he said, "considering ways and means of improving the labelling requirements for under-strength spirits and we expect to make fresh proposals on this matter shortly."

Mr Jopling said he was also continuing to press for progress in the EEC Council of Ministers on the proposal for a Community regulation defining spirits, which includes a requirement that Scotch whisky should not be less than 40 per cent alcohol by volume.

Figures published by the Scotch Whisky Association show exports for the first 10 months of this year to be 1 per cent up on the same period of last year.

● BIG TOUR operators may have to re-examine their prices for next year, according to British Airways

Holidays, which includes Sovereign and Enterprise. Its 1985 holidays have average price increases of about 12 per cent in a marketplace where increases have been up to 20 per cent.

British Airways said it believed the market would not bear increases of 18-20 per cent and it had cut costs by reducing advertising plans by £1m and combining the Enterprise and Sovereign brochures.

● HOUSE REBUILDING costs rose on average by 5.1 per cent over the 12-month period to September 1984, according to figures released from the British Insurance Association.

● MR JIMMY DUNBAR, the director of British Steel's Ravenscraig steel mill in Scotland, is to take over as chief executive of the troubled North British Steel castings company in Bathgate, near Edinburgh.

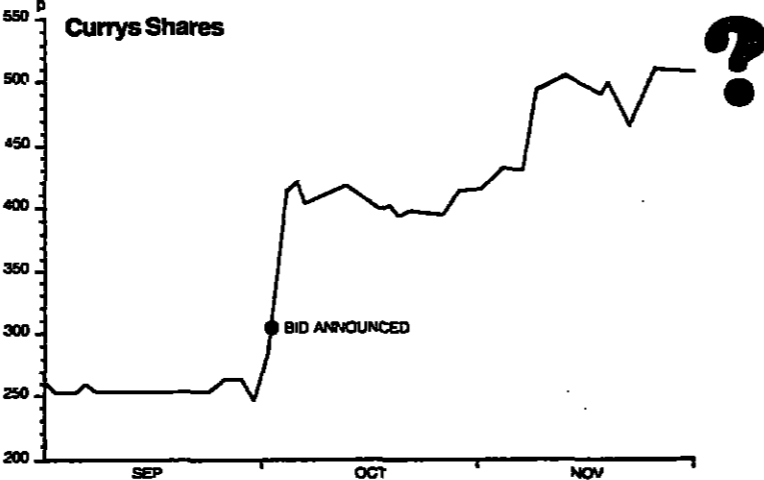
His appointment follows the financial restructuring of the company after heavy losses in the last two years.

● MARKS & SPENCER, the retailer with the largest sales volume in the UK, announced that its first out-of-town store was to be at Gateshead, North-east England. The store, due to open in 1988, will be in a new £50m centre, which will be the largest out-of-town shopping complex in Britain.

● THE UK helicopter industry, including both operators and manufacturers, is seeking a new site in central London for a heliport to allow regular flights with minimum noise disturbance.

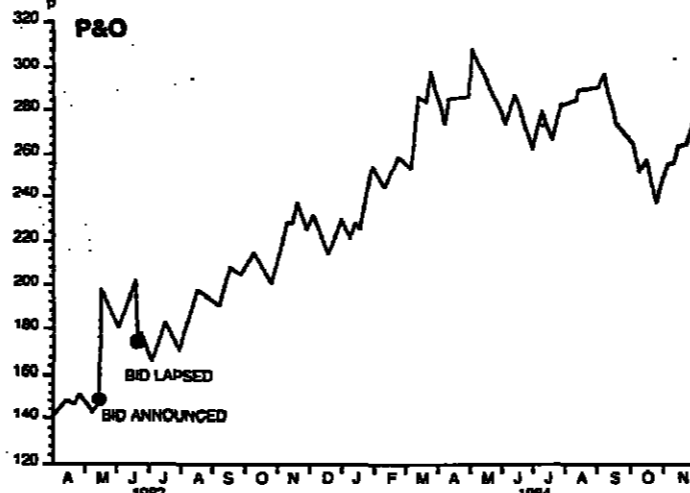
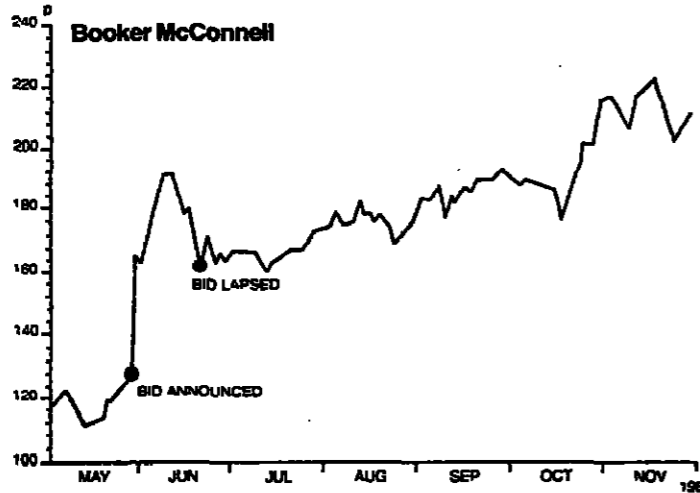
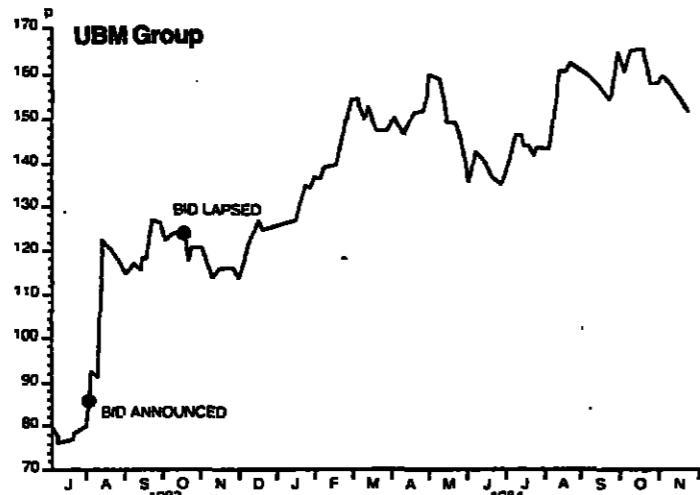
That was disclosed by Captain Eric Brown, chief executive of the British Helicopter Advisory Board, who announced a campaign to improve the public image of the helicopter and its role in modern Britain.

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*Source: Data Screen 18 - No account has been taken of the movement of share prices on the market generally

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UK NEWS

Pilkington opens energy-saving glass factory

BY LORNE BARLING

PILKINGTON GLASS, the company based at St. Helens, Lancashire, that dominates the UK glass industry, has invested £7m in a plant to produce a new energy-saving product called Kappafloat.

Kappafloat, a coated glass, has been developed by the company over the past 10 years and is said to improve insulation by up to half over ordinary double glazing.

The glass is coated with selected metals and metal oxides in a vacuum chamber, under carefully controlled gas pressures. The finished product lets in heat and light, with the metal coating acting as a one-way barrier, with significant reductions in the amount of heat leaving buildings.

The new factory, at Corby in the Midlands, was opened yesterday by Mr Peter Walker, Secretary of State for Energy, who pointed out that Britain was near the bottom of the European league on energy saving.

Mr Anthony Pilkington, group chairman, said that if the country's stock of single-glazed housing was re-glazed with the new product, it would save the equivalent energy of 5m tonnes of oil a year, or about 290m.

"There is still plenty to be done to bring this country up to world standards, but we need some support from the Government in the framing of building regulations."

Apart from Greece, he said, the insulation standards in the UK were the worst in the EEC.

The new, highly automated plant employs only 28 people and is capable of making 1m square metres of the new glass a year: enough to supply the present UK market with such glass.

However, demand is expected to increase rapidly and the Corby factory will be able to raise output by more than 30 per cent without further investment.

Mr Pilkington said the company had invested £55m this year, mainly in repairing and upgrading existing flat glass plants.

Demand for glass remained buoyant but prices were under pressure, mainly as a result of increasing imports from continental Europe.

Pilkington's first low-emissivity plant was built in Sweden in 1981, supplying the demanding local market, and the product subsequently won a notable building industry award.

Earth movers start to retrench

BY IAN RODGER

A SPECIAL KIND of refugee can be seen near Birmingham this week.

The occasion is the International Construction Equipment exhibition at the National Exhibition Centre, and many of the exhibitors are companies that have been through either bankruptcy or a change of ownership since the last ICE in 1981.

The show is otherwise remarkable mainly for its absences. Many leading companies, such as J. I. Case of the U.S., J. C. Bamford Excavators of Britain and Liebherr and Orenstein & Koppel of West Germany, have apparently decided that there are too few orders to be had in this deeply depressed industry to justify the effort of exhibiting.

"It is very disappointing, but it is what I expected," Mr John Arkel, managing director of Volvo BM, said. Volvo, a leading maker of dump trucks, is at the show, but is not showing any machines.

Many of those that did come seem to be here mainly to show that they are still in business, albeit under new ownership. Probably the largest single group of refugees comes from the West German IBH group, which collapsed late last year. Many of them appear to be trying hard to distance themselves from IBH associations.

Hymac, for example, the British excavator maker taken over by Northern Engineering Industries, has become NEI Hymac. Its machines are displayed alongside NEI dump trucks and concrete mixers as if they had always belonged.

"We have sold 150 machines since the acquisition," Mr Egan O'Callaghan, marketing manager of NEI Thompson, said. That is nothing like the volumes Hymac had in its heyday in the 1970s when it was UK market leader, but Mr O'Callaghan is not complaining.

"We are in this to make money, not for market share."

Blaw Knox, the UK paving company that was part of Babcock International before being taken over



Mechanical excavator industry faces a difficult future

by the IBH associate Wiban, in 1982, has rejoined its original U.S. parent. The group's ICE exhibit features umbrellas proudly proclaiming "Blaw Knox USA."

Maco Meudon, the French compressor maker bought out by its management, has returned to life as Maco, and describes itself as "simply the best." Duomat, the West German compaction equipment maker, is now Ammann Duomat, taking on the name of its new Swiss parent company.

Two other former IBH companies, Hamm and Lanz, are also at the show, but Terex, the big earth-

moving equipment group of which the Scottish operations have been bought back by General Motors, is not.

A few months ago, the sight of huge Grove and Coles mobile cranes confronting each other across an exhibition hall floor would scarcely have been noticed. Now they look faintly amusing. Grove, the U.S.-based industry leader, has recently acquired Coles from the receiver of Acrow, the UK group.

"It all happened so fast, and we were all organised for the show, so we just went ahead," a Coles official said.

Nearby, a giant Aveling Barford dump truck testifies to the continuity of this former BL subsidiary, sold late last year to a U.S. entrepreneur.

Diesel engine makers form another big group of exhibitors. "We are just here to support our customers, we never sell any engines at these shows," Perkins Engines said. However, the presence of 19 suppliers also reflects the cut-throat competition now taking place in the business as an increasing number of equipment makers seeks customers for their surplus engine-making capacity.

Engines, though, do not make a construction equipment show. Visitors like to see what they call big tackle, and they like to see it in action. At ICE, there is not much of either.

Nissan UK auctions joint-venture models in bid to cut stocks

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

NISSAN UK has been selling at auction new Cherry Europe models - cars made in Italy by the joint-venture company owned by Nissan of Japan and Alfa Romeo, the state-owned Italian group.

That follows the launch in Britain this month of the Alfa Romeo version of the same car, called the Arna. Alfa's wholly-owned British subsidiary took a very aggressive marketing approach and has priced its version at £425 less than the equivalent model with a Nissan badge.

The Alfa Arna 1.2-litre SL has an "introductory" list price of £4,350 compared with £4,775 for the Nissan Cherry Europe 1.2-litre, even though the Alfa car has more doors - five instead of three.

Nissan UK, a privately owned concern, said yesterday that, as a result of the introduction of the cheaper Alfa cars, the company had decided it did not want to keep substantial stocks of Cherry Europes - particularly as dealers were also holding enough stocks of the Italian-built cars.

Output of the joint company should be about 30,000 cars this year, of which 6,000 to 7,000 will be exported either to Alfa or Nissan dealer networks outside Italy.

was common in the motor industry and that Nissan UK placed minimum prices on the auctioned cars - "they were not given away."

Despite criticism levelled at the Cherry Europe by some Nissan UK dealers, who were expected to do more pre-sale preparation work on them than Japanese cars normally need, the networks has sold 2,703 this year compared with 2,054 in the same period of 1983.

The Alfa Romeo dealer network desperately needed a new small car to replace the Alfasud, which was dropped from the range last year. As a result, by the end of October Alfa's unit sales in Britain had nearly halved, from 7,094 to 3,715.

Alfa hopes to sell about 1,500 to 2,000 Arnas in the UK next year. The car derives its name from Alfa Romeo's unit sales in Britain had nearly halved, from 7,094 to 3,715.

TSB Trust launches motor insurance policy

BY ERIC SHORT

THE TSB TRUST Company, the insurance and investment subsidiary of the Trustee Savings Bank group, is widening its non-life insurance operations by entering the motor insurance market.

Its motor insurance policy will appear next spring underwritten by Royal Insurance (UK). Mr Mike Ramsay, TSB Trust's marketing director, said it would be a totally up-to-date product and priced competitively, but he would give no further details of the contract.

TSB Trust entered the personal non-life insurance market in June 1979 with the launch of its home insurance, buildings and contents poli-

cies, which introduced some new concepts into house insurance. The company now has about 160,000 persons insuring either their homes or contents or both, of which about half are in connection with TSB house mortgage loans.

The motor insurance policy, like the house insurance, will be available from TSB retail branches and will not be confined solely to TSB members. The TSB will also use other direct marketing outlets.

This month, the Bank of Scotland became the first clearing bank to offer its own motor insurance contract, also underwritten by Royal Insurance, to customers using its bank network.

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SWEDEN INVESTS IN AUTOMATION

Road computers

THE SWEDISH National Road Administration is spending £20m on installation of a large computer network which will contain all its engineering, planning and administrative information.

The government funded body is responsible for maintaining and operating the Swedish road network which has about 410,000 km of roads. It also plans, designs and constructs new roads. The main problem for the organisation, employing about 9,000 people, is that it is very dispersed operating on three levels — a central headquarters, 31 regional and road building divisions and more than 300 small teams working throughout the country. Though some computing systems exist at the Administration's headquarters, it wants to allow the regions and small sites to have access to engineering design and planning information stored on the central

computer. The administration has come to the UK based Butler Cox consultancy for advice on designing and building the system which it believes will take until the end of the decade to complete. The system will have about 90 terminals and about 65 small computers throughout the country. Within each office, users will have the facility for local computing, extracting information from the larger central computer, word processing and the transmission of telex and electronic mail services.

This month, the road authority began discussions with software and hardware suppliers on the finalising the specifications for the systems which will be based on a network of microcomputer interconnected via a communications system.

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EUROPEANS PLAN A RE-USABLE ARIANE ROCKET

How to cut the cost of space flights

BY PETER MARSH

SPACE engineers in Western Europe are considering a winged, re-usable version of the successful Ariane rocket as the basis of the continent's next foray into launch-vehicle technology.

The development would take a lead from work in the U.S. in that the first stage of the new rocket would glide back to earth in the same way as the space shuttles built by the National Aeronautics and Space Administration.

Planners at the 11-nation European Space Agency (ESA) are examining proposals for the new vehicles as a way to cut costs. The recoverable first stage of the rocket would be based on an expensive cryogenic engine which uses a particularly powerful combination of fuels, liquid oxygen and liquid hydrogen.

Due to the costs of developing such engines, ESA planners argue, it becomes useful to consider recovering the devices by bringing them back to earth. This is an alternative to the conventional strategy of rocket launches in which all the stages of the vehicle are jettisoned after they have pushed a payload such as a satellite beyond the atmosphere.

A consortium of industries has just finished a study for ESA on the possibilities of the new rocket, which could be developed by the late 1990s. The consortium included Aerospatiale of France, MBB-Ernst and Dornier of West Germany, Britain's GEC Avionics and Aeritalia of Italy.

ESA engineers hope for a decision on building the new launcher within the next year. According to ESA officials, development of the winged rocket would be more expensive than that of an equivalent expendable vehicle. But because launch costs are reduced, the work would start to cut costs after about 25 flights.

Costs for building a winged launcher based on a recoverable first stage and expendable second stage are put at \$2.3bn. In contrast, to develop a new, more powerful version of the current Ariane that is based on expendable stages would require \$1.5bn, according to ESA planners.

Launch costs are estimated at \$52m for the conventional form of the rocket and \$33m for the launcher based on the more novel technology.

Publication of the consor-

tium's study comes at a time when ESA is considering its strategy for the next 10 years. The agency must agree by the end of January whether to co-operate with the U.S. in the latter's plan to build a permanent, manned space station by the mid-1990s.

Already under discussion is a proposal by the French space agency (CNES) to develop a new form of Ariane called Ariane-5. This would have a large, powerful cryogenic engine called HM60 in not the first but the second stage. But as with the conventional liquid-fuelled engines of the current series of Ariane rockets, the stage would be burnt up in the atmosphere after its fuels are consumed in orbiting a payload.

In today's version of Ariane launchers, the first two stages use engines which burn ultra-dimethyl hydrazine and nitrogen tetroxide.

CNES engineers have proposed for Ariane-5 three possibilities, all of which feature HM60. The least ambitious proposal includes, as a first stage, engines based on those used in the first two stages of the current Ariane.

Other derivatives, says CNES, could use new solid-fuel engines in the first stage or could dispense with old technology altogether and use HM60 engines in both the first and second stages.

In planning for first-stage recovery, engineers must tackle the aerodynamics of bringing this part of the rocket safely to earth. The velocity of the first stage after its fuels are consumed would be 1.52 km/sec. It would be on a ballistic trajectory some 400 km from its launch base at ESA's rocket centre in Kourou, French Guiana.

At this point, small air-breathing engines on the first stage would start up, to guide the vehicle back to the launch pad. These turbojets would operate in much the same way as the engines on any other automatic aeroplane, for instance, the V-1 guided missiles developed by Germany during World War II.

According to ESA workers, to design the craft so it can re-enter the earth's atmosphere safely at this high speed should present no special problem, though expertise in Europe in dealing with this technology is thinly spread.



The winged version of the conventional Ariane will have an expensive cryogenic engine in its recoverable first stage

Terminals

Networking system

DATAPOINT MICROSYSTEMS of Tring, Herts., mainly known for its hand-held data communications terminals, has launched a network/polling system that will allow almost any make of terminal, fixed or portable, to exchange information with the company computer (various makes) and a database created by the system.

Called Commstar Information Centre, the system will both take and deliver information from anywhere in the network, including the company computer, queue it if necessary on a twin Winchester disk system and deliver it to the right person at the earliest opportunity. It is essentially an information exchange that enables the full potential of portable workstations to be realised.

Salesmen, for example, can leave their terminal plugged into a dial-up phone line having keyed into it the day's sales orders and any questions that need answering. The terminal will be polled at a specific time, its data extracted and the necessary information from the centre loaded into it, for attention by the salesman when he returns to the terminal.

As well as being an exchange or message switch, Commstar contains database facilities able to furnish all the administration needs of a sales or stock audit department. More on 044282 6634.

Conference

Cellular radio

OYEZ SCIENTIFIC and Technical Services is to organise two conferences on communications subjects soon.

On February 7 and 8 next year a national conference on cellular radio will be held at the London Marriott hotel, specifically looking at the UK scene at about the time the two new services will be starting up. User benefits will be emphasised.

On February 22, a one day event will examine second and third generation private automatic telephone exchanges at the London Hilton. More from Louise Marriott at Oyez on 01-236 4030.

Communications

Data switch

GANDALF TECHNOLOGIES has introduced the PACX 2000, a data switch based on 16 bit microprocessors and designed to handle the networking requirements of intelligent devices and systems dispersed throughout a company.

Portions of the PACX 2000 can be distributed to handle local information exchange on a departmental basis, reducing cabling requirements and saving money. The system provides a means to link together individual personal computers, terminals, word processors, printers and other devices so that they can communicate with each other.

More on 0925 818484.

Robots

Industrial inspection

THE VIDISCAN robot vision inspection system, just launched by Erlbach Engineering is to be jointly marketed in the UK by Bruders Pricom Presses of Dunstable (0582 576157).

Vidiscan takes images from inspecting television cameras and analyses a selected frame in about 20 milliseconds. It can then look for variables such as distance, angles, areas, tones or colours and compare with standards stored in its memory. In this way the system can count, sort and measure to pass or fail products, and can control the manufacturing process.

In measurement mode, the resolution is one in 512, signifying anything from 0.1 microns to a metre according to the degree of optical magnification.

The system has two screens, one for alpha-numerical information and the other for the image.



Barclays keeps constant watch over world money markets... with help from the unique technologies of Control Data.

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For Chris Pavlou, Senior Vice-President, and the other foreign exchange and money market traders of Barclays Bank International Ltd. in New York, price differentials of a fraction of a cent create profits or losses.

So, much of this critical information is provided with the aid of a Control Data Arbat Banking system. This advanced combination of hardware and software helps the Bank benefit from greater control of its international currency positions.

The Arbat system allows traders to have immediate real-time information at their fingertips — information which is used to build trading strategies.

The system gives instant mismatch information, continually updates limit utilisation and availability, and permits instant call-up of the vital statistical data needed to control a high-risk trading operation.

Banking installations across the World Currently Control Data Arbat Banking systems are also installed in the Bank's major centres in Tokyo, Hong Kong and Singapore, and are being extended to 15 other locations.

Arbat systems are only one part of the facilities offered by Control Data, which also include specialised links to external and internal information services, and worldwide communication networks.

These are only some of the company's many remarkable achievements. Control Data is a world leader in supercomputers and there are smaller systems to bring unique benefits to industry and commerce. It is the world's largest independent supplier of computer peripherals. In the manufacture of magnetic disks and tapes, in industrial skills training and computer-based education, in banking and financial services, and in assistance to small business, Control Data has used its technologies to establish a unique position in the world of high technology.

For further information on Control Data in the U.K. write to Jill Gregory at Control Data Limited, 179-199 Shaftesbury Avenue, London WC2H 8AR or call her on 01-240 3400, extension 3169.

FINANCIAL TIMES

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Detente on Gibraltar

THE AGREEMENT in Brussels between Britain and Spain on Gibraltar is a most political development on several counts. Though it does not provide a final solution to the future status of the Rock, it has brought a long-awaited detente to Anglo-Spanish relations, which have remained exceptionally cool in spite of Spain's impressive transition from a right-wing dictatorship to a fully-fledged democracy.

As far as Britain and Spain are concerned, the agreement lifts one of the main political obstacles to Spain's membership of the European Community, though several other important economic problems have yet to be solved before Madrid's entry becomes a reality.

It was one of the great ironies of the Anglo-Spanish relationship that the British Government, though one of the strongest advocates of Spanish membership of the Community, was prepared to exercise its veto against Spain, falling a satisfactory arrangement on Gibraltar.

No doubt the link that had been established between the two problems spurred both sides on to an agreement. But quite apart from the tactical pressure to which Spain was being subjected, both the British and Spanish governments clearly realised they could not allow their future partnership with the European Community to be undermined from the start by the problem of Gibraltar.

To achieve the agreement in Brussels which, in essence, does no more than ensure the application of a earlier understanding known as the Lisbon Declaration of April 1980, both sides have made concessions. On paper at least, the main concession made by Britain is substantial, though it is hedged about with cast iron safeguards.

Sovereignty

For the first time, the British government has accepted that the question of sovereignty over Gibraltar will be discussed in the negotiations on all outstanding differences over the Rock, which will begin not later than February 15.

This explicit mention of sovereignty in the communiqué issued after the talks between Sir Geoffrey Howe, the Foreign Secretary, and Sr Fernando Moran, his Spanish opposite number, has been hailed as a breakthrough in Madrid.

In fact, it is of more cosmetic and psychological value than of practical significance. The Lisbon Declaration, which Madrid failed to implement because it was not specific enough, already provides for negotiations aimed at overcoming all the differences between the two countries over Gibraltar. That phrase could always have been interpreted by Spain as covering the issue of sovereignty.

Of much greater importance is the preamble to the 1989 Gibraltar constitution in which the British government has stated that it "will never enter into arrangements under which the people of Gibraltar would pass under the sovereignty of another State against their freely and democratically expressed wishes."

The British government's full commitment "to honour" the wishes of the people of Gibraltar "as set out in this preamble," is specifically repeated in the Brussels communiqué.

In practice, therefore, any discussions on sovereignty between Britain and Spain will always be subject to this final test.

Credibility

Nor should it be forgotten that Spain is on particularly thin ice when demanding that sovereignty over Gibraltar, ceded to Britain under the Treaty of Utrecht in 1713, should be transferred to her.

If that should ever come to pass, Morocco's claim to the Spanish North African enclaves of Ceuta and Melilla could be resurrected, and it is not clear how far Spain would be prepared to accept any degree of international support for its foreign policy.

What is important for the moment, however, is that the Brussels agreement promises to restore a degree of normality to a very abnormal situation.

The sorely tried Gibraltarans will be allowed to breathe a little easier, and the result of the restrictions on the movement of people and goods in and out of Gibraltar, which is expected to give a much-needed boost to trade and tourism.

On a broader level, the agreement should restore a genuine dialogue between two important European nations who, for too long, have turned their backs on each other.

Road blocks in the Community

HOW BIG may a lorry be if it is to cross borders within the supposedly common market of the European Community? After more than 20 years of argument the governments concerned have still not quite agreed on the answer. Does it matter? If so, may we at last see some movement?

It does matter because the argument has proved one of the main obstacles to realising the common transport policy envisaged by the Treaty of Rome. The lack of such a policy constitutes a restraint on the efficiency of transport in the Community. The Commission has worked out that lorries engaged in cross-border haulage on average travel fewer miles annually than do those on the generally shorter routes within one country. That does not make sense.

In May the council of transport ministers came to within an ace of removing the disagreements about lorry weights and some others as well. Last minute hesitations on the part of one government threatened to destroy the deal. But chances now do look good that it will go through in slightly amended form at the next meeting on December 11 and 12.

That would be good news because the package envisaged will not only largely settle the argument about lorry weights. It also includes a doubling during the next five years of the number of licences granted under the community quota system for lorries to carry goods across community borders independently of purely bilateral agreements between member states. The deal also allocates Ecu 95m (about £37m) towards road and rail improvements, of which Britain would receive about Ecu 21m.

Liberalisation

But only a constitutional optimist would look upon an agreement next month as more than a small step on the road to the common transport policy envisaged in the treaty. A full liberalisation of road haulage across borders within the Community will still be a long way off. Community quotas permitting a lorry to carry goods between two countries in neither of which it registered,

covering, say, a British lorry travelling between points in Belgium and Germany, will still be scarce.

There are several reasons why achieving a common transport policy has proved so elusive a matter. There are the usual narrow national interests. The French and Italians believed the proposed weight restrictions would hurt their lorry builders; the Germans and others wished to protect their railways from the competition of road hauliers; the Dutch and British felt their hauliers would get the better of the argument under full liberalisation.

More fundamental considerations also apply. Britain, with relatively short hauls to the sea and population, is more lorry-conscious than, say, France where distances are much greater. The one may dislike the determination of some Community governments, such as those in Paris and Bonn, to manipulate the freight carrying market in favour of their railways. One cannot ignore it.

Efficiency

The EEC Commission, which originally pleaded for a full measure of competition between the various modes of transport, in a submission to the Council of Ministers said last year: "It is obvious that... a balance between railways... and road and inland waterways... is not easy to strike. But it is also clear that, unless such an equilibrium is found, this policy cannot be unblocked."

Such is the political reality. But the Commission went on to elaborate a case for liberalisation. "The railways are likely to be helped more by improving the efficiency and attractiveness of the railway services... than by tightening or even maintaining the present restrictions on other forms of transport."

The Community should screw up its courage and set a deadline by which it must liberalise cross-border internal road transport. It need not be early; after rather than before 1990 looks realistic. But it must be firm enough to condemn the Community to succeed with a vital element in creating a genuine common market.

FINANCIAL INFORMATION SYSTEMS



The race is on for the universal terminal

By Godfrey Hodgson

side the U.S., is battling to penetrate the American market. AP/Dow Jones, Quotron and Telerate, which share London offices in the Associated Press building near Fleet Street, are striving to cut into what used to be Reuters' markets in the rest of the financial world.

It would be wrong, though, to portray the conflict in terms of Brits versus Yanks—if only because one of the key players in the American team, Telerate, is ultimately more than 70 per cent British-owned.

When Telerate went international in 1973, it made an arrangement with AP/Dow Jones to deliver its services outside North America on the basis of what one Telerate director called "synergy" between the two businesses. AP/Dow Jones has 51 per cent of the resulting joint venture, and the same share in a similar arrangement with Quotron outside North America.

The background to this contest lies in three apparently unrelated developments, one technological, one commercial, and one political.

The technological advance in the late 1960s was that electronic systems could help market traders, both in data retrieval and by giving them up-to-the-minute market quotations.

The commercial event was the break-up, in the late 1960s, of Reuters' comfortable news-swapping arrangements with both Dow Jones and AP, which led to AP/Dow Jones invading Reuters' traditional markets outside the U.S. and to Reuters' decision to counter-attack and invade North America.

The political event was the ending in 1971 of the system of fixed parities set up at Bretton Woods in 1944. After 1971 all major currencies began to float. Financial markets became more internationalised.

Even before Reuters went into the American market, it made the first step towards the silent screen, signing a contract for the non-American rights to Stockmaster, a somewhat primitive system for reporting prices. In 1967 this was replaced by the first modern screen system, Videomaster.

At the same time the money markets were expanding rapidly, but dealers still had to be content with a few prices established by Reuters' reporters and distributed by teletypewriter. So in 1973 Reuters introduced its innovative Monitor system with data contributed by subscribers, not by reporters. This was extended to foreign exchange and to other markets, such as bonds and commodities.

In the meantime, in the early 1970s, Quotron signed a contract with Merrill Lynch, the world's biggest stockbroker. That started their growth from about 5 per cent of the market for equity stock quotations to its present level of about 70 per cent.

Now Quotron is involved in what a competitor called "the

market in New York in U.S. government securities. Cantor Fitzgerald eventually bought 68 per cent of Hirsch, 37, is president and chief executive today.

The Cantor connection proved crucial for the growth of Telerate. Although Reuters does provide quotations of U.S. government bond prices from a smaller broker, Newcombe, it has not yet succeeded in getting any of the inner circle of big brokers to contribute prices. Reuters has developed strength in foreign exchange, commodities and other markets; it remains handicapped by Telerate's advantage in bonds.

British and Commonwealth and its associate Exco, the London-based money brokers, bought their holding in Telerate in 1981. Two years later Telerate went public, valued at \$800m at the offer price of \$20 a share. Reuters followed in May this year, selling 27 per cent of its shares at a price that valued the whole company at \$760m, then drifted up to well over £1,000m.

The shape of the competitive battle between Reuters and Telerate is hard to map precisely. Reuters is much bigger outside North America, Telerate stronger there.

Both companies have grown spectacularly—Reuters' profits by an average 100 per cent a year between 1980 and 1983, and Telerate's by 81 per cent in 1981, 69 per cent in 1982 and 50 per cent in 1983.

Telerate's profits margins have been far higher, though. It is a lean company, which makes its money by leasing terminals and selling information profits to subscribers, especially on a turnover of \$21m in the last quarter of 1983, it can well

afford the sleek corporate headquarters with the Regis offices on the 10th floor of the World Trade Center in New York.

Reuters' profit margin, by North America, by contrast, was under 1 per cent in 1983. Reuters says it is spending money to build up the infrastructure it needs to break into the potentially most lucrative of all markets—with screen manufacturing facilities on Long Island, satellite transmission facilities, and a third "world news desk" on Sixth Avenue to take up the 24-hour shift from London and Hong Kong.

Many big customers take both services. One London merchant banker says his foreign exchange dealers use Reuters almost exclusively, but that Telerate is better for U.S. bonds.

A leading New York money centre bank says that it uses both services, Reuters primarily for foreign exchange.

There is a general feeling in London that Telerate's service is quicker, and that its technology, like that of Quotron, is superior. Telerate's latest offering is a portable, cordless terminal for the stockbroker dealer to use in his home.

Reuters, on the other hand, has one trump: its foreign exchange money, said an ex-Reuters trader, is made up from five to one-and-a-half. What's best of all is that the dealer himself can operate it, and he can be in touch within two seconds.

It took five years to develop the intensive dealing capability, and then another three years to "educate the market," says Michael Nelson, Reuters' managing director. But now, with 600 subscribers, he believes it has reached critical mass.

Telerate's competitive edge, bluntly, is that it is easier for what is seen as an American company to break into markets outside the U.S.—where American banks and brokers play a major part in the market. It is easier for a company to break into the American market.

"We have succeeded," one Telerate executive told me, "because of the dominance of the dollar. There is more interest in the U.S. economy outside the U.S. than there is interest in the rest of the world there."

The conventional way to measure the competitors is by the number of their terminals. Reuters has 71,000 Quotron terminals in use—though Quotron is more vulnerable than Reuters or Telerate to the plans recently announced by IBM and Merrill Lynch to start an on-line financial information service.

Reuters has 600 screens, Telerate about 13,000. But that is no longer quite the point. Increasingly the trend is to deliver to a customer a complex, interface package, so that he can get the information he needs for his particular business from many sources on one screen.

In that contest, as they say in Silicon Valley, "money is the way we keep the score." And at that game both Reuters and Telerate have shown themselves prolific scorers, especially on their home grounds.

*The Financial On-Line Information Report, First Market Intelligence, 10 Denbigh Street, London SW1.

Diamond dynasty

For two illustrious generations, the intertwined financial, mining and industrial empires of Anglo-American Corporation and De Beers have been dominated by the Oppenheimer family.

Two years ago, Harry Oppenheimer, the Oxford-educated son of an eminent South African high court judge, and Nicholas, the Oxford-educated son of an eminent English speaking elite at Anglo, becomes chairman.

Nicholas is 11 years younger than Ogilvie Thompson—too young for the immediate succession. But, during his time at Main Street, the Johannesburg headquarters of Anglo, Nicholas became familiar with the intricacies of the family holding.

Harry Oppenheimer has made no secret of his desire for Nicholas to restore the dynasty by taking over at Anglo and De Beers at some stage in the future.

Nicholas's real status will be underlined when he takes over the management of the family holding from his father.

Men and Matters

diffident only son, who steps up to the deputy chairmanship of De Beers in January when Ogilvie Thompson, the Oxford-educated son of an eminent South African high court judge, and Nicholas, the Oxford-educated son of an eminent English speaking elite at Anglo, becomes chairman.

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Nicholas's real status will be underlined when he takes over the management of the family holding from his father.

New society

Viscount Etienne Davignon — Call me Stivis — strong man of the outgoing European Commission in Brussels and overlord of the EEC steel régime, has finally silenced the rumour-mongers and confirmed that he is to join the board of Société Générale de Belgique.

It is a less glamorous future than others mooted for him—such as joining the Belgian Government or IBM (as game-keeper-turned-poacher, presumably).

But in Belgian terms, the move is both respectable and appropriate. The country's largest financial and industrial conglomerate is regarded by many as nothing less than an alternative government, though considerably more discreet and less riven by factionalism than the elected one.

Davignon was not to be drawn

Tunnel vision

Thousands of small investors, it seems, are still under the erroneous impression that Channel Tunnel Investments will one day be burrowing profitably in the direction of Calais.

One of the more eccentric companies quoted on the London Stock Exchange, Channel Tunnel Investments was founded in 1981 with just that aim in view. But the group, which reported its half-year results yesterday, abandoned the plan nine years ago when the Channel Tunnel project was scrapped, and handed back most of its share capital to shareholders.

It retained £250,000 or so just to keep the company running in the hope that it would eventually be recompensed for its contributions to the project: a heap of geologists' and route planners' reports, valued in the books at just £1.

If the Channel were ever built, compensation could be "anything between nothing and several million pounds," says David Pearson, the chairman. "Nobody has any real idea what the assets are worth."

The market, however, has its

Fits the bill

Pat Perkins, director of Heiense of London fashion group, was looking for a name to launch a new range of boys' clothes.

She wanted something with an upmarket ring that would sound right in Harrods—and with the royal toddler in mind, she plumped for Just William. Though she expected all sorts of difficulties in using the title of Richard Crompton's book.

But the company discovered that the copyright had expired and nobody else had claimed the famous name. "I can still hardly believe my luck," she says.

Key-note

The Falklands war taught the Royal Navy many lessons—not least of which, reports Computing magazine, is that its submarine computers need coffee-proof keyboards.

More than one keyboard was short-circuited when the rough seas of the South Atlantic upset cups of instant coffee. So the Royal Navy has now written into new computer contracts a demand that the keyboards being used in submarine control rooms must meet coffee-proofing specifications.

The computer rooms of the UK's fleet of subs will still use normal keyboards as the Navy feels its graduate computer officers should know better than to slop drinks over them.

But it is considered easier to provide senior command officers with special "ruggedised" keyboards than to try to change their drinking habits.

Observer

Lloyds Bank Access

Reduction in interest rate

Lloyds Bank is pleased to announce that the monthly rate of interest charged to its Access cardholders will be reduced from 2% to 1.75% per month (equivalent to an Annual Percentage Rate of 23.1%) with effect from 11th December 1984.

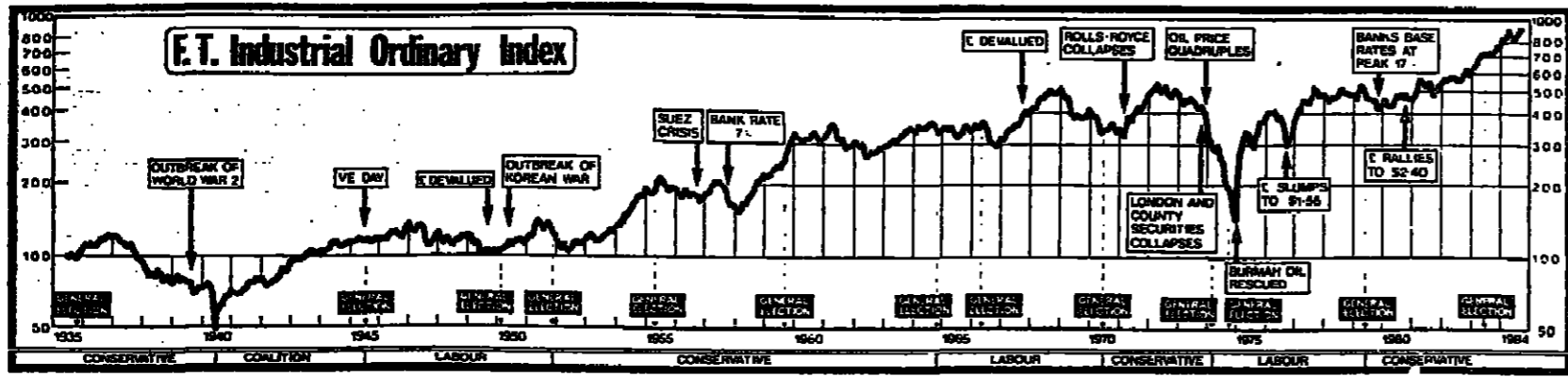
From that date the new rate will be applied to all interest bearing balances, cash advances and all purchases attracting interest for the first time.

The first sentence of Condition 5 of Lloyds Bank Access Conditions of Use is amended accordingly.

The percentage rates quoted in Condition 6 of Lloyds Bank Access Company Cards Conditions of Use will be similarly amended from the same date.

Lloyds Bank

Lloyds Bank Plc, 71 Lombard Street, London EC3R 3BS



Changes in the FT Index

Enter NatWest and British Telecom

By Richard Lambert

THE Financial Times Industrial Ordinary Share Index will celebrate its 50th birthday next summer. Although it has been challenged by more sophisticated share indices from the stable of the FT and its associates, it remains most widely quoted barometer of the London Stock Exchange. Ask a professional what the market has done on a particular day and the chances are that the answer will be expressed in terms of points on the FT Index.

We have now decided to make two modest but important changes in the make-up of the index. One has been forced upon us. Shares in the newly privatised British Telecom are likely to be more widely held than any other UK company, and are certain to be among the most actively traded issues when dealings start on December 3. British Telecom simply has to go into the index—and it will, as from the start of business on December 4 based on the closing price of December 3. That way the index will not be distorted by any gap between the price at which the Government is prepared to sell the shares and the price at which they actually start trading.

The second change has been creeping up on us for years. After much thought and hesitation, we have decided to put a financial share in the index for the first time. With this change an earthquake in Throgmorton Street? We think not, because the role of the index has changed over the past 50 years.

In an editorial of July 18, 1983, the Financial News, as it then was, set two targets for its new baby. The first was that it should be "a sensitive index, which must respond to the delicate changes of market feeling and temper." The second, unrelated, goal was that it should be "a sensitive index, which must respond to the delicate changes of market feeling and temper."

Admitting that their choice was more or less arbitrary, the editors decided that the fairest representation of the market means would come from "the shares of companies operating in England, engaged in manufacture and mining only, and

as far as possible unaffected by isolated foreign currencies."

What seemed sensible in 1935 is no longer appropriate in 1984. Heavy manufacturing industry plays a much less important role in both the economy at large and the Stock Exchange, while the service industries—especially the financial sector—have grown in prominence.

Of the original 30 shares in the index, six were allotted to heavy industry, four to textiles, three to motors and aviation, three to electrical manufacture and radio, three to building materials, six to food, drink and tobacco, two to retail stores and three to miscellaneous industries.

Three of this original list—Dorman Long, United Steel and Bolsover Colliery—were subsequently nationalised, while another two—Rolls-Royce and Austin Motor—found their way into state ownership as a result of financial disasters. The textile companies were swallowed up by Courtauld, the sole survivor in this sector.

The gaps have been filled mainly by a marked increase in the food and distribution sectors, the addition of pharmaceutical groups Glaxo, Beecham and Boots, and the arrival of leisure companies in the shape of Grand Metropolitan and Trusthouse Forte. In 1977, we took a further step away from the original concept with the inclusion of an oil company, BP. Fundamental shifts in the economy have meant that if we had stuck to the original criteria, the constituents of the index would have become

increasingly unrepresentative of the market place. In 1984, an index which wants to catch sudden shifts in market sentiment needs to include a financial share.

Moreover the index is no longer needed as a measure of the health of British industry. That role was taken over more than 20 years ago with the development of the FT-Actuaries series, which provides a complete and precise breakdown of share price performance in different sectors of the economy.

So what role does the index play today? For many years, critics have argued that it is unrepresentative, that it is too narrowly based, and that it does not provide a true measure of portfolio performance. But this was not what the index was ever about. The late Sir Richard Clarke, who set it up, once explained that the index was expressly not designed to perform the function of portfolio measurement. Instead, it was intended to reflect the shifting moods of the market place.

He went on: "In fixing on 30 constituents, we obviously did better than we knew, subsequent testing proving the findings of our trial and error methods—that index reading on a few stocks had little stability and that as the number of stocks was increased beyond 30 the readings flattened out with the result that the sensitivity we were seeking was lost."

In reviewing the constituents

already in this broad industrial category, and for the moment we would be unwilling to chop any of these to make way for a newcomer.

All this may seem lacking in precision. But the fact is that the two best-known measures of share prices in the world—the FT in London and the Dow Jones Industrial Average in New York—are both put together in this way.

The Dow has many structural features in common with the FT Index, and has also succeeded in frustrating its critics over a very long period. The first list of Dow Jones industrial shares appeared in 1897 and consisted of just 12 stocks. The list went up to 30 stocks in 1928; IBM did not gain entry until 1979.

The Dow has also shifted slowly away from heavy manufacturing. Since 1939 it has included a utility—AT and T—and two years ago it took in a financial share for the first time, American Express.

The U.S. measure is still called the Dow Jones Industrial Average. We have decided it makes more sense to drop the adjective "industrial" from our title, and call it simply the FT Ordinary Share Index. Hardly anyone used the formal title anyway.

Making way for two newcomers in the index is obviously a tricky task. Bowater Industries has hived off its U.S. interests into a separate, New York-listed company. What is left is a healthy but much smaller business in terms of stock market value. Out it goes, along with TI Group which has also shrunk over the years to the point where it stands at 193 in the FT 500 largest UK companies.

In their place, as from December 4, will be British Telecom and National Westminster Bank, which squeezes in by a short head in front of Barclays because of its high trading volume and market capitalisation. With these changes, the FT Ordinary Share Index is set fair to continue its task of recording the volatile moods of the London Stock Exchange over the next 50 years.

Wage restraint

The jobs remedy that will self-destruct

By Bryan Gould

AT the IMF in September, the Chancellor offered a brief glimmer of hope that he recognised at last that recovery would not be self-generating and would not take place without relaxing monetary policy to accommodate it. Since then, however, in speeches in Brighton, at the Mansion House and the House of Commons, he has made it clear that nothing has changed; any attempt, he says, to reverse the unemployment trend will be "self-defeating."

He offers now only one escape route. The key to reducing unemployment, he says, is to hold real wages below their expected levels. If workers were to hold real wages stable, they could "price themselves into jobs" to the tune of 500,000 additional jobs per year.

But there are many difficulties with this argument. First, although the Chancellor makes an apparently confident and precise assertion, it is not clear that it is any more than a politically-inspired guess. There is no evidence that it is supported by any work done, for example, on the Treasury model, nor is there any comparative evidence from other countries to lend it credibility. Indeed, the Chancellor's favourite argument, that the American recovery has been fuelled by falling real wages, is not borne out by the facts, and is in any case a pretty quibbling interpretation of a success story which has a much more obvious explanation.

Then there are the practical problems in achieving the real wage effects the Chancellor wants. If more than 3m unemployed are not enough to do the trick, one shudders at how many—and how much social bitterness—would be needed. And even if wages could be forced down—inevitably a long and hard process—it is hard to see that this could be done fast enough or decisively enough to close the gap with competitors whose expansion of output means that their unit labour costs, as the Chancellor concedes, are falling rather than rising.

There is also the logical problem that, when confronted with the shocking decline in our trade performance (the disastrous deficit in our trade in manufactures which appeared

for the first time last year is already—at £3bn for the first nine months of 1984—more than 100 per cent above last year's level) Ministers affect to be unconcerned, saying that a decline in manufacturing is the inevitable consequence of North Sea oil. If that is so, what would be the point of forcing down real wages, if North Sea oil means that no improvement in our competitiveness or trade performance is either worthwhile or possible?

But the real problem for the Chancellor is that even if real wages could be held down, he would not, on his own analysis, have achieved anything. On his own assumptions about the immutability of his monetary policy, the reduction of real wages leads nowhere except back to increasing unemployment.

This can be shown by assuming a fall in real wages below their expected level and asking how this would help? Where would the new jobs come from? There would have been no increase in effective domestic demand and therefore no stimulus to output. There would

implicit in the Chancellor's stated policies, are borne out by a simulation run last month on the Treasury model, to which MPs now have access. The computer was told that annual wage rates would be 1 per cent lower each year than the figure the model would normally produce; thus, if the model would normally produce an 8 per cent figure, the wage increase, for purposes of the simulation, was imposed as 7 per cent. There is, of course, a cumulative effect from one year to the next. Monetary policy was arranged so that interest rates were kept at the base rate level and the exchange rate was allowed to float.

The results make disappointing reading for the Chancellor. After four years, there is, by comparison with the base run, a 0.1 per cent gain in GDP and a 4,500 increase in jobs—both of which are so infinitesimal, over that period, as to be statistically insignificant. There are slight improvements in the balance of payments and in inflation, and the PSBR is a little lower.

The real key to what would happen is, however, revealed by what the computer tells us about the exchange rate. The rate for sterling would appreciate by 2.5 per cent, in other words, as fast as lower real wages produce gains in competitiveness, those gains are wiped out by the rising pound. The appreciating exchange rate produces the predictable (and slight) benefits on inflation but does nothing for employment or the real economy.

The remedy on which the Chancellor apparently pins his hopes is shown, therefore, to be self-defeating, as is every other course he might pursue, for as long as he will not change his monetary policy. But on this, the Chancellor is adamant; there is to be no such change. He has set his face against the one measure which is the essential pre-condition of recovery—the provision of additional money to finance expansion. The tragedy is not that attempts at recovery are self-defeating; it is that the defeat is self-inflicted.

The author is Labour MP for Dagenham and a shadow spokesman on Trade and Industry.

If more than 3m unemployed are not enough . . .

be no additional resources to finance more jobs. There is no way, therefore, in which the domestic economy could be expected to produce a single extra job.

But, the Chancellor might argue, a fall in real wages would produce an improvement in competitiveness sufficient to stimulate overseas demand for our products. But even this would provide no escape. With an unchanged monetary policy, any improvement in competitiveness would simply be reflected in an appreciating exchange rate, so that any temporary benefit to demand, output and employment would be quickly negated. We should be back to square one; the policy would be, to use the Chancellor's phrase, self-defeating. These conclusions, which are

Sterling and the EMS

From the International Economist, James Capel & Co.

Sir—In his excellent article on the development of the European currency unit (ECU) in the European monetary system (EMS), Nicholas Colchester (November 26) returns to some of the issues surrounding the possibility of sterling being a full member of the system. While a decision by the UK to join the exchange rate mechanism (ERM) of the EMS would indeed have profound effects on the operation of the operation, these are likely to be much less unfavourable than the article implies.

The inclusion of sterling in the ECU currency basket while it is outside the ERM causes, in itself, considerable distortions to the operation of the system's divergence indicator. Although sterling has a notional central rate against the ECU in the system, there is no restriction on the currency's movement relative to the central rate. A sustained appreciation of sterling, for example, would pull the ECU up, so distorting the relationship between other member currencies and their central rates and the outcome is that the operation of the divergence indicators is hindered, such that there is a need to calculate a measure of divergence adjusted for any movement of sterling (and indeed the Italian lira too, which works on wider, ie. 6 per cent bands) outside the system's 2½ per cent limits. Column 4 of the EMS table in the Financial Times does this calculation.

The entry of sterling into the ERM with 2½ per cent fluctuation limits would eliminate this distortion as far as it is caused by sterling's movements. This would be a highly desirable change which would improve the operation of the ERM significantly. Indeed, one could argue that if sterling does not eventually join the ERM, the objectives of the EMS would be better served by sterling being outside the ECU also.

Dollar weakness already causes strains in the EMS, as funds flow in greater volume into the Deutschmark than into other currencies. If sterling joined the ERM, the worst situation would be that these strains would not be reduced. More likely, if some of the flows out of the dollar went into sterling instead of the Deutschmark, the pressures on the EMS would actually decline. It is true that, under certain circumstances, the existence of two reserve currencies in the EMS may cause additional problems; a time of dollar weakness would not, however, be one of those occasions.

I have not intended to devalue the possible strains in the EMS that may arise from the

Letters to the Editor

significant (although declining) petrocurrency's status of sterling. The problems arising on other grounds, from sterling's entry into the ERM, however, should not be exaggerated. In particular, the technical operation of the EMS itself will be considerably enhanced by the elimination of the anomaly of sterling being in the ECU but not the ERM.

Geoffrey E. J. Dennis,
100 Old Broad Street, EC2.

Technological Luddism

From Mr E. Wood

Sir—Like Dr Mackintosh (Nov. 22) I too was astonished to read Jan Toporowski's article (November 14) advocating the rejuvenation of declining industries. The right reason for supporting sunrise industries is that they create far more wealth per employee than the traditional industries and can therefore offer higher wages and salaries.

The Census of Production for 1982 reveals startling contrasts in wealth creation and wage levels. The table shows a selection of some of the best and the worst.

Industry	Value Added per employee	Wage per employee
Mineral oil & gas	27,623	12,900
Office machinery & data processing equipment	23,889	8,260
Electric & electronic engineering	11,469	6,550
Motor vehicle manufacture	9,867	7,214
Textiles industry	7,313	4,723
Footwear & clothing	6,156	4,010

If we had followed the advice of Jan Toporowski in the 1920s we would have supported textiles and clothing to the detriment of motor vehicles, then a sunrise industry with vast wealth creation potential. If we now continue to support ailing industries whose wage levels are out of line with their productivity, we must recognise the consequent effect on our standard of living. Of course, some sunrise industries are high risk; all the more reason for Governments to let the market decide where to invest a portion of the wealth created.

Unfortunately we do not have similar figures of the wealth created per head in the service industries but I suspect that in many sectors the service industries outstrip most manufacturing industries in terms of the wealth created per head. It is time that the Census of Pro-

duction was extended to cover service industries so that we can make the right national decisions about our future standard of living.

E. G. Wood,
27, Townscell Lane,
Marple Bridge,
Stockport, Cheshire

Potential cut in pensions

From Mr T. Mitchell

Sir—Might I be allowed to correct a misreporting (November 23) in your columns of one of the points I made in my address to the Institute of Chartered Secretaries and Administrators? I was dealing with the rumours which are currently circulating about the possibility of the Chancellor removing the tax relief on investment income of pension funds. I was correctly reported as saying that a 25 per cent tax would have the effect of virtually halving the solvent levels of pension funds, ie. if a fund currently has enough assets to meet its liabilities, it would suddenly find that it would only have enough to support half its liabilities if this tax were imposed. (In fact, the more precise figure I gave was a reduction of 45 per cent, but half is near enough for illustration purposes, particularly where one is having to make assumptions about the future.)

Where future contribution rates are concerned, however, I suggested that increases of between 50 and 70 per cent would be needed. I did not say, as reported, that they would double. Having said that, if the members are paying a proportion of the total and their contribution remains fixed, the effect on the employer's contribution could be to double it, if no further action were taken. In practice, one suspects this would be unacceptable and there would be painful cuts in benefits.

It might also be of interest to add that if a 10 per cent tax were levied (as some rumours suggest) even this would reduce solvency levels by about 20 per cent, and increase contribution rates by around 15 to 20 per cent—again with a gearing effect on the employer's contribution in schemes where the members contribute.

There is a danger that too many people do not fully comprehend the repercussions which would flow from this sort of tax. To many, it is an esoteric subject and they think that the only people affected

are that nebulous and ill-defined group, the "pensions industry." This is emphatically not the case; the effects would be a dramatic increase in current contributions to the major employers or a drastic reduction in promised benefits. It has been government policy for decades to encourage people to save for their retirement and this policy is one of the major reasons why the encouragement has been given. It would be a sad and retrograde step if it were withdrawn and many millions of pensioners would suffer as a result.

T. F. M. Mitchell,
Briarcliff House,
Kingsmead,
Farnborough, Hants.

Imposing VAT on books

From the Government Affairs Adviser, National Book Committee

Sir—Lombard (November 22) may have missed the essence of the case against imposing VAT on books. Our aim is to show the Chancellor, the Department of Education and Science, and the country as a whole that the ability not just to acquire knowledge but, more basically, to read, is so important to all of us that there should be as few financial restrictions on this as possible. Between 6-10 per cent of our adults are functionally illiterate. The link between employment and an inability to read is very strong; to that 6-10 per cent, and to young children, knowledge is less important than basic reading skills. Don't tax reading is a slogan that covers more than just the transmission of culture.

Without a detailed and well-supported factual case that brings home to all involved the damage that VAT on books will inflict (on education) and research, without an evaluation of its cost to the nation to offset any revenue benefit that may be obtained, we cannot save this country from the possibility of a tax which, under EEC rules, cannot be removed once imposed.

We agree with Lombard that books are different from other VAT-rated commodities, but it is surely inconsistent to defend reading, knowledge and culture merely by expressing bombastic outrage. To do so would turn the book case into no more than an attack on the Government.

The chairman of one of Britain's largest industrial companies recently stated that his sponsorship of the National Book League was stimulated by the lack of literacy among his graduate trainees. Being well-read is one thing; being literate is another. We hope the Chancellor will not make it a luxury for the rich.

Charles Miller,
25, Victoria Street, SW1.



IMPACT OF COAL STRIKE LESSENED BY HIGHER USE OF OIL

Power cuts 'unlikely' during 1985

By MAURICE SAMUELSON AND JOHN LLOYD

OIL being burned in power stations in England and Wales is now equal to 1m tonnes of coal a week. Independent analysts now believe that that rate of burn, taken together with substantial deliveries of coal, will ensure electricity supplies throughout most of next year, despite the miners' strike.

Shipping group, had begun to unload coal at West Thurrock power station in Essex, while the crew, members of the NUS, obeyed the embargo on handling coal. In the first dispute, over Crescent Shipping's use of non-union labour to crew the Kintyre, a critical point is expected today when the ship attempts to unload coal at Shoreham power station in Kent.

Ascometal plans to reduce workforce by 4,000

By David Housego in Paris

ASCOMETAL, France's state-owned engineering steel group, plans to cut its workforce by over 4,000 or more than a third in an effort to stem losses.

Spain agrees to open border with Gibraltar

By QUENTIN PEEL IN BRUSSELS

THE SPANISH Government yesterday agreed to lift all remaining border restrictions affecting Gibraltar in exchange for British willingness to discuss the question of sovereignty of the disputed colony.

It also requires the Spanish Government to lift its present restrictions on flights to and from Gibraltar by promising to take "the early actions necessary to allow safe and effective air communications."

Manila sets early deadline for new syndication

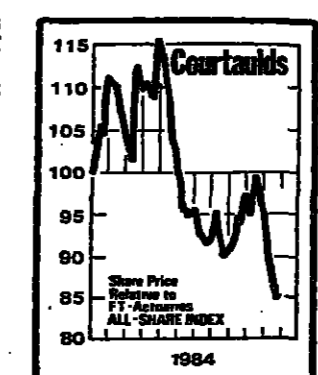
By Peter Montagnon in London

THE PHILIPPINES is to launch a whirlwind syndication of a new money loan totalling \$250m from commercial bank creditors at the end of this week, with banks asked to provide their commitments within only 10 days.

THE LEX COLUMN

Mild stimulant from Beecham

The new chairman of Beecham is out to build bridges with the City of London, and yesterday's interim figures saw the first new bricks slot firmly into place.



same period has grown by more than a quarter. Not all the blame for a declining return on capital can fairly be laid at Allied's door. The UK miners' strike has added further to the difficulties in the beer market, and Allied did well enough to touch out its margins on roughly maintained volume.

None the less the figures do contain encouraging pointers to the future. Consumer products are flourishing in the U.S. and continental Europe, thanks to some sensible acquisition and a more vigorous marketing strategy which is showing through most strongly in cosmetics.

Mr Virata said the bank loan would provide only part of the country's new money needs until the end of next year. The rest will come in the form of some \$2.1 to \$2.2m in credits from official sources such as the World Bank, Asian Development Bank and other governments.

Mr Virata, in London to meet commercial bankers, said that the Philippines was currently about 75 days late with interest on its commercial bank debt but had been careful not to let the arrears run into the hundreds of millions of dollars.

Bankers have been worried that a lingering dispute over deposits frozen at the Manila branch of Citibank might hold up syndication of the country's new loan, but this problem has been sidestepped in the rescheduling proposals.

One reason why the package might be completed more quickly than Latin American deals is that a large part of the country's foreign debt is concentrated among relatively few banks, bankers say.

Speculation about the apparently declining health of President Ferdinand Marcos was fuelled in London yesterday when Mr Virata said he could not be sure that the President was not suffering from any serious disease of the vital organs.

Mr Virata told a press conference that President Marcos had been ill over the past two weeks but his appearance in public on Monday showed he was now getting better. He became evasive, however, when asked what had been wrong with the President.

Answering questions, Mr Virata said the President had told him on Friday that he had been suffering from influenza with bronchial complications that had necessitated a period of isolation.

At the same time, France and Italy appear to have given assurances that they intend to take some admittedly modest steps towards relaxing exchange controls to boost the use of the Ecu.

A number of measures which were initially proposed by the Commission, however, have now been dropped from the package.

The most important was a change to West German laws which ban the private use of the Ecu. Community officials now seem convinced that the proposal has little hope of immediate success because of the Bundesbank's opposition.

West Germany, the Netherlands and Britain have blocked plans which would have removed restrictions on Ecu transactions between central banks, and allowed greater use of Ecu by governments defending their currencies' parities in the EMS exchange rate mechanism.

Hotel bids The motives of Intasun for trying to buy the Comfort chain of hotels were not apparent to everyone on the market yesterday. The commercial experience of a successful tour operator - whose established skill is delivering holidaymakers to resort hotels run by other people overseas - does not obviously transfer to managing the sort of UK business at which Comfort is adept. And since the bid is unwelcome, at the starting price anyway, Intasun's managerial resources might be stretched rather thin if it got behind the reception desk. And the prospect of earnings dilution is hard to discount.

As for the offer Comfort has simultaneously launched for Prince of Wales, the logic of such a deal is a little easier to discern. Though the price is not exactly pitched in the bargain basement, this is an acquisition which would fit with Comfort's aim to extend its business outside London. Any connection with the wish to deter Intasun is, of course, a matter of coincidence.

Allied-Lyons Allied-Lyons has pushed half-year profits over £100m in a rather desultory fashion. The pre-tax figure for the six months to September equates in at £100.8m, but half of the improvement on the previous year's £90.5m can be attributed to extra property disposal profits, while capital employed over the

Courtaulds The Courtaulds share price has been having a rough ride in recent weeks, while the stock market reminds itself that the commodity-price cycle can still turn downwards. This is a fact which Courtaulds' figures for the six months to September have underlined: profits from fi-

China to slice into lunchtime By Mark Baker in Peking THE LONG lunchtime snooze - one of the most prized perks of the Chinese worker - is being brought to an end. The State Council, China's cabinet, has ordered that from January 1 state employees must cut their lunch break in half - from two hours to one.

While the Council's message mentions only workers in Peking, the move appears to be the first step to ending the institution of the two-hour lunch for millions of workers across the country. And if any one of the recent radical economic reforms is likely to provoke the ire of the generally docile Chinese masses, this is it.

The two-hour midday rest, or Xuan ("slow-slow") as such a part of the worker's life that the "right to rest" is even written into the Chinese constitution.

After eating lunch at the staff canteen, hundreds of thousands of city workers return to their offices to sleep. Many offices have beds especially for lunch-time-slumbering, but chairs, desk-tops and carpets make handy substitutes.

A foreigner who returned to the vast dining room at the Peking Hotel one day to retrieve a forgotten bag - only minutes after closing time - discovered the entire staff prostrate on rows of dining chairs.

Trade relations with Indonesia thaw, Page 6

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Intasun takeover bid for UK hotel chain

By RAY MAUGHAN IN LONDON

INTASUN LEISURE, Britain's second largest tour operator, launched a £44m (\$52.8m) bid for Comfort Hotels yesterday, only to discover within the hour that Comfort had launched its own agreed £15m takeover of Prince of Wales Hotels.

Mr Harry Goodman, founder and chairman of Intasun, said that the group's policy was to diversify within the leisure industry and, as a major customer of hotel rooms, the tour operator possessed "significant expertise in a business dependent upon high occupancy levels."

But the approach, first discussed with Comfort at the end of last month when Intasun revealed a 14.97 per cent stake in the chain of 14 British two-and three-star hotels, was quickly rejected. Instead, Comfort was able to disclose the agreement with Taddale, an industrial holding company, to buy Taddale's 51 per cent holding in Prince of Wales Hotels.

Intasun is offering two of its own shares and 130p in cash for every five Comfort shares. Taking Intasun at 112p, up 4p yesterday, the terms value each Comfort share at just less than 71p against a closing price of 74p after a 7p rise.

Comfort, for its part, is offering 98 shares for every 54 Prince of Wales shares which are consequently valued at 134.3p each against a market price of 115p. Taddale, which acquired its holding on-

China to slice into lunchtime

By Mark Baker in Peking

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W. Germany set for record trade year

Continued from Page 1

Federal Statistics Office in Wiesbaden, however, was a filip for the Government as it responded to bitter criticism of its economic strategy in the parliamentary debate on next year's budget.

The Finance Ministry expects to keep the federal deficit down to DM 25bn in 1985, compared with DM 29.5bn this year, despite a DM 2bn shortfall in tax revenues. This should be made good by a further leap in profits permitted to Bonn by the Bundesbank, to DM 12.5bn, compared with an earlier estimate of DM 10.5bn.

The florid state of public finances has not prevented a dispute between the liberal Free Democrats (FDP) and its larger partners in the coalition. This is over how to recover revenue lost when the constitutional court earlier this month nullified the so-called "forced loan," or tax surcharge on upper incomes.

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U.S. tax reform plan Continued from Page 1 Mr David Stockman, the Budget Director, is today due to give the Cabinet separate options for halving the projected deficit to \$100bn - or about 2 per cent of gross national product - by fiscal 1987, which begins on October 1 1987.

U.S. tax reform plan

Continued from Page 1

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The spending cuts to be proposed by Mr Stockman today will be "illustrative" of ways to reduce the deficit rather than firm recommendations, officials said yesterday. They said that the cuts were concentrated in non-military domestic spending, including farm subsidies, civil service pensions, veterans' programmes, education, aid to students.

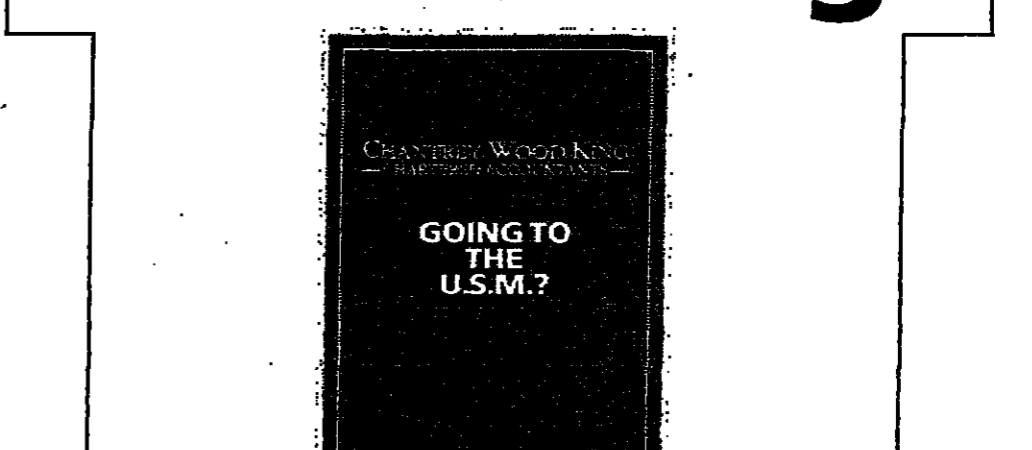
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All you need to know about a U.S.M. listing



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SECTION II - INTERNATIONAL COMPANIES

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State cash injection for Van Doorne

By Laura Raun in Amsterdam

VAN DOORNE Transmission, the automatic transmission maker which has been on the brink of bankruptcy, will be bailed out by the Dutch Government, which will provide a cash infusion and purchase Borg Warner's unwanted stake.

The Dutch Economics Minister, Mr Gijs van Aardenne, refused to disclose the amount of the short-term bridging aid or the price paid for Borg Warner's 24 per cent share in Van Doorne. Van Doorne has said it needed £140m (\$117m) to move into mass scale production by next June. The Tilburg-based company said it had not been notified of the amount of the Government's assistance but was satisfied with the solution.

Borg Warner, which initially put up £15m when Van Doorne was established in 1979, had asked for £130m for its stake but had hinted that it would settle for £15m or possibly less. The Chicago-based car component maker declined to say how much it received.

The Dutch Government already owns 40.15 per cent of Van Doorne as a result of its 12.5 per cent direct participation and 27.65 per cent through Volvo Car, an affiliate of Volvo of Sweden in which the Dutch Government owns 70 per cent. Fiat of Italy and Borg Warner each hold 24 per cent, while the remaining 11.85 per cent is held by Volvo through Volvo Car.

The Economics Ministry plans to sell the Borg Warner 24 per cent stake to a third party. The semi-governmental Corporation for Industrial Projects has said it would be interested in purchasing the stake if financing were guaranteed, mass production capability were assured, proper management were installed and shareholders' rights were clearly delineated.

Terry Dodsworth in New York and Ian Rodger in London look at Tenneco's \$430m bid Harvester deal that could end the lean years

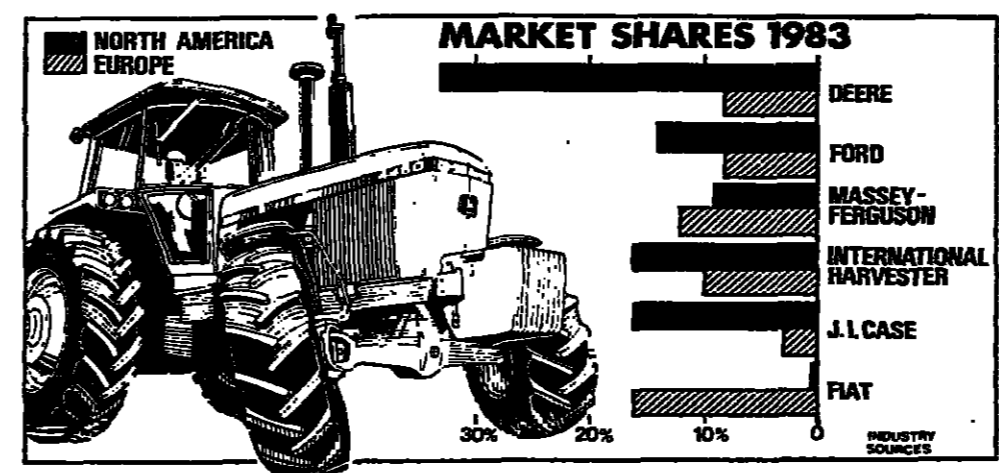
THE TAKEOVER of International Harvester's (IH) farm equipment business by Tenneco should lead to an early improvement in market conditions in North America. The restructuring of the European assets of IH and Tenneco's J. I. Case subsidiary, however, could take many forms and considerable time.

Mr James Ketelsen, chairman of Tenneco, said yesterday that the company's \$430m bid could go ahead without the IH plants in France and West Germany.

"We are interested in Western Europe, but we don't have to have it," Mr Ketelsen said in New York.

He explained that following the takeover, Case and IH dealers in the U.S. would all carry both lines of equipment. Tractors of over 100 horsepower would be made at Case's plant at Racine, Wisconsin, and carry the Case name, but there would continue to be both Case and IH lines of tractors under 100 horsepower. Both lines would continue, as at present, to be made in England, the IH line at Doncaster, the Case line at Huddersfield.

Engines for both lines would be supplied initially by Case, and subsequently by Cummins Engine, which is in a joint venture with Case that is beginning to produce a



new series of power units. This means that the IH plant at Neuss in West Germany would stop supplying engines to Doncaster.

These arrangements leave unsettled the future of the Case (and IH) presence in the over-100 horsepower tractor market in Europe. Case has no significant share in this market, but it is a very important part of the IH business in Europe. Presently, the company makes large tractors at Neuss and at St-Dizier in France.

Mr Ketelsen said Tenneco had an option to buy the French and German plants of IH at no additional cost, but whether or not it exercised that option depended on negotiations in those countries. He pointed out that a recent refinancing of IH France, in which the French Government was to participate, was called off when the Tenneco deal took place. He did not know whether that deal would be offered to Tenneco.

As for the British operations of Case and IH, which include two large dealer networks as well as the plants, he said that "there may be some scope for making better use of the combined resources." Some observers fear that one result of the merger may be that some dealers

will decide to switch to importers.

In the U.S., Case emerges with its product line very much reinforced and broadened. It adds a range of combines made at the IH plant in East Moline, Illinois, along with a range of other IH implements made at Hamilton, Ontario. It will also get the machinery to make cotton pickers from IH's Memphis plant, which was in the process of being closed.

In addition, it has acquired the tooling and production lines from IH's large tractor plant at Rock Island, Illinois, which is to be closed. Case said this equipment would be transferred to its own tractor plant at Racine, Wisconsin, which is operating at only around half its capacity. Case sold 7,700 large tractors in North America last year, IH 7,000.

Tenneco is also buying IH's network of 1,700 dealers in the U.S. and back-up services. This triples the number of dealers available to Case, bringing its network close to the size of Deere & Company, the industry leader. Mr Ketelsen said he expected a 15 per cent reduction in the number of dealers.

The tepid reaction of Wall Street to the transaction underlines both the risks involved in the deal and the uncertainties about the outcome. There could be substantial rewards for Case if it can rationalise effectively and if the market improves. Mr Ketelsen hoped that the

Canadian utility hit by jump in charges

By Bernard Simon in Toronto and Robert Gibbens in Montreal

HYDRO-QUEBEC, Canada's largest power utility and a major borrower on international capital markets, suffered a CS 123m (U.S.\$93.1m) loss in the three months to September 30 due to a sharp increase in interest and depreciation charges.

The utility, which is owned by the province of Quebec, posted a net profit of CS61m in the third quarter of 1983. Revenues rose from CS78m to CS88m.

A Hydro-Quebec official said yesterday that the group had warned lenders last year that its 1984 earnings would be substantially lower than the 1983 profit of CS707m. It forecast earnings this year of CS238m, a figure exceeded by CS20m in the first nine months of this year. The official said that income for the year as a whole is expected to remain at around CS200m.

The commissioning this year of new hydroelectric and nuclear generating facilities has raised interest and depreciation costs, while the application of new accounting guidelines has increased the impact of foreign exchange losses caused by the declining Canadian dollar. Foreign exchange losses rose by CS68m in the first nine months of 1984.

Power sales volumes in Quebec rose by 11.7 per cent in the first nine months compared with the same period last year, while sales outside the province were 14.1 per cent higher, due mainly to extra deliveries to Ontario. Export revenues moved up by 19 per cent to CS483m.

The company said, however, that the start-up of the new facilities had created "temporary" power surpluses which were not generating any revenue. The new capacity includes several units at the giant James Bay hydroelectric project and the Gentilly nuclear power station near Montreal.

Avco rebuff for Irwin Jacobs

BY WILLIAM HALL IN NEW YORK

AVCO, the U.S. financial and aerospace company which fought off an unwelcome takeover bid last August, has rejected the overtures of Mr Irwin Jacobs, the Minneapolis financier, who now controls just over 12 per cent of the company.

Avco said yesterday that it had received a letter from Mr Jacobs stating that he and his associates continued to believe that Avco shares were undervalued and would like to explore the feasibility of arranging a transaction "pursuant to which Avco's shareholders would realise a premium above

present market value for their shares."

Mr Jacobs, who has been involved in several corporate fights including this summer's manoeuvres at Walt Disney, said he believed that he could secure the necessary financing for such a deal and said that on the basis of his present thinking "an appropriate price level is excess of book value."

Mr Jacobs' letter requested Avco's cooperation in a more detailed investigation of Avco and its affairs by Mr Jacobs and his associates. However, Mr Robert Bauman, Av-

Litton makes steady progress

By Our Financial Staff

LITTON Industries, the Beverly Hills-based defence and electronics group, has continued its steady record of earnings growth by lifting first-quarter net profits from \$55.7m or \$1.30 a share to \$67.7m or \$1.58.

The previous period includes a loss of \$4.9m on the sale of most of Litton's discontinued business systems division.

In the fiscal year ended July 31 Litton lifted earnings from continuing operations by 10.5 per cent to \$277.6m.

Northern Telecom lifts capital budget 59%

BY BERNARD SIMON IN TORONTO

UNEXPECTEDLY strong demand has prompted Northern Telecom, the Canadian manufacturer of digital telecommunications systems, to accelerate its capital investment plans, a senior company official told a group of investment analysts yesterday.

The 1984 capital budget has been raised from CS300m (U.S.\$381m) to CS600m, 59 per cent higher than last year's spending. More than a third of the investment is for additional production capacity or the

groups DHS range of central office switches.

Northern Telecom president Mr Edmund Fitzgerald said that sales to Bell operating companies in the U.S. were expected to more than double this year to around CS700m, four times the 1982 level. These figures exclude private branch exchanges (PBXs).

Northern Telecom total revenues are expected to top CS44m for the first time this year, compared to CS3.5m in 1983.

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28th November, 1984

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NEW ISSUE

November, 1984



\$65,000,000

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Subordinated Exchangeable Variable Rate Notes
due November 15, 1994

The Subordinated Exchangeable Variable Rate Notes (the "Variable Rate Notes") will bear interest at the rate of 12.75% per annum through February 14, 1985 and at a variable rate per annum for each quarterly period thereafter equal to the greater of (i) the Three Month Treasury Rate for such period plus 300 basis points or (ii) LIBOR for such period plus 175 basis points, but in no event more than LIBOR plus 275 basis points (provided that the rate of interest for the period from February 15, 1985 through May 14, 1985 will not be less than 12.75%). The Variable Rate Notes are due November 15, 1994, unless exchanged or redeemed prior to such date. The Variable Rate Notes are exchangeable for Subordinated Fixed Rate Notes (the "Fixed Rate Notes") at the option of the Company, in whole but not in part, on any interest payment date up to and including November 15, 1989. The Fixed Rate Notes will bear interest at a rate per annum equal to 124% of the Five Year Treasury Rate, determined as of the exchange date. The Fixed Rate Notes will mature five years from the exchange date. Interest on the Variable Rate Notes and the Fixed Rate Notes will be payable quarterly and the first interest payment date for the Variable Rate Notes will be February 15, 1985.

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In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 28th November, 1984 to 28th May, 1985 the Notes will carry an interest rate of 9 1/4% per annum. The interest amount payable on the relevant interest payment date which will be 28th May, 1985 is U.S. \$2,435.33 for each Registered Note of U.S. \$50,000.

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INTL. COMPANIES & FINANCE

King of Diamonds gives up chair at De Beers

BY KENNETH MARSTON, MINING EDITOR

THE KING of Diamonds is to step down. After 27 years as chairman of De Beers Consolidated Mines, Mr Harry Oppenheimer (76) is to retire at the end of this year. Mr Oppenheimer will, however, be keeping his seat on the board—a position he has held for 50 years.

As expected his place is to be taken by Mr Julian Ogilvie Thompson, the present deputy chairman. Mr Oppenheimer's son Nicky becomes deputy chairman and, no doubt, will eventually take the chair (as did his father and his grandfather, Sir Ernest Oppenheimer) of what may be regarded as the world's biggest family business.

The news of Harry Oppenheimer's retirement comes as no great surprise, following his decision two years ago to leave the chair at the associated Anglo American Corporation of South Africa. He would probably have left De Beers at the same time but for the recession which was racking the diamond world.

The love affair with diamonds began back in 1932 when Harry Oppenheimer, like his father before him, became a diamond sorter. The market, as most others, was still suffering from the aftermath of the 1929 crash. World mine production was cut



Mr Harry Oppenheimer

back but the unsold stocks of rough (uncut) diamonds held by the market controlling set-up, the De Beers Central Selling Organisation (CSO), steadily rose, a scenario similar to that of the past three years or so. After war service in the Western desert he went into politics winning the seat of his home town Kimberley for the United Party in the 1948 general election. However, it was the Nationalist Party that won the day and Harry Oppenheimer spent 10 years as a member of the opposition. The death of his father in 1957 ended his political career and he then returned to the family business as chairman of both Anglo American and De Beers.

He never allowed control of the diamond market to slip from the grasp of the CSO during the boom years of 1973-79 when prices of polished gems were overheated by merchants, notably in Israel, hoarding uncut stones as a hedge against currency and other uncertainties.

Today, the CSO is living with a problem similar to that of the recession years of the 1930s. Mine production has been trimmed and to avoid any unmet demand in prices of rough diamonds is holding unsold stocks which had a value of \$1.85bn at the end of last year, when sales totalled \$1.6bn, and which probably remain at this excessive level.

As a man who is part of the diamond dynasty Harry Oppenheimer has remained at the helm of De Beers through the storms of the 1980s recession. To a degree, these storms have now abated, but his ship will need all the expertise of "Jot" Thompson for some time yet.

\$S100m facility for Keppel Shipyard

By Chris Eberwell in Singapore

KEPPEL SHIPYARD, one of Singapore's leading industrial corporations, and four major local banks yesterday agreed on the terms of a \$S100m (US\$46.1m) revolving underwriting facility, the first ever to be arranged in the island state.

The five-year facility marks the "final leg in the overall exercise of restructuring the debt portfolio of the Keppel group," according to the company, and will be used to refinance some of its more expensive borrowings. Earlier this year, Keppel announced a US\$100m commercial paper issue in the U.S.

The facility has won the blessing of the Monetary Authority of Singapore, the government's powerful financial sector regulatory arm.

DBS Bank—like Keppel itself, a government-controlled entity—is one of the four underwriting banks, and will also manage the issue for Keppel. The other three are Overseas-Chinese Banking Corporation (OCBC), Overseas Union Bank, and Tat Lee Bank.

The agents for the issue, and pioneers of the arrangement in Singapore, are Singapore International Merchant Bankers, a joint venture between Schroder Wagg of London and the OCBC group in Singapore. Schroder has previously led the way in this field in Hong Kong.

Under the arrangement, Keppel can borrow up to \$S100m over the next five years by issuing one-month, three-month, and six-month notes. As a sign of its good credit rating, it would pay a rate no greater than DBS Bank's prime rate in the first three years and not more than DBS prime plus one-eighth percentage point in the last two years.

Apart from the four underwriting banks, six other banks would be invited to bid for the notes as members of a tender panel.

Recovery continues at Pioneer

BY ROBERT COTTRELL IN TOKYO

PIONEER Electronic Corporation, the Japanese electronics manufacturer which is a market leader in audio equipment and laser video discs, has reported group net profits of ¥8.07bn (\$32.8m) for the year to September 30. This is a sharp increase on last year's ¥2.25bn, and continues Pioneer's recovery from the ¥3.07bn net loss of 1981-82.

Sales rose by 3.7 per cent, to ¥320.27bn from ¥308.74bn, and profits before tax and extraordinary items totalled ¥19.70bn, an increase of 34.3

per cent over the ¥14.67bn recorded in 1982-83.

Parent company results for the same period show net profits just 0.1 per cent higher at ¥7.14bn, in line with the company's interim forecast. Parent company sales rose by 3.4 per cent, to ¥247.3bn from ¥239.06bn, and profits before tax and extraordinary items by 3.8 per cent, to ¥14.67bn.

Pioneer said it plans to maintain its full-year dividend at 25 cents, and forecast parent company net profits of ¥8bn for

the current year on sales of ¥280bn.

Central to Pioneer's recovery has been the strength of its Laser-Disc video disc format, which most analysts believe will emerge as the industry standard. The company is also one of Japan's largest manufacturers of audio products and car stereo systems.

The sharp rise in group net profits was due to the expansion of the company's visual equipment product line as well as to improved profitability in its overseas subsidiaries.

KLSE eases its rules to regain Singapore business

BY WONG SULONG IN KUALA LUMPUR

MAJOR AMENDMENTS are to be made to the rules of the Kuala Lumpur Stock Exchange designed to regain Malaysian business now going to the rival Stock Exchange of Singapore and to stimulate activity on the KLSE, where the industrial index has fallen to a 20-month low.

About 60 per cent of the 250-odd companies on the SES are Malaysian-based and volume on the SES is usually four to five times higher than business on the KLSE. It is estimated that as much as 20 to 25 per cent of the volume on the SES is done on behalf of Malaysian businessmen who are given better credit facilities and find it more convenient and in some instances cheaper to do business on the SES.

The amendments which would be tabled at the KLSE Annual General Meeting on December 16, are believed to have the support of the Finance Ministry, and the Central Bank, which has indicated to banks that they can now accept

shares as security for loans to clients.

One amendment would allow Malaysian stock brokers to obtain bank facilities by pledging shares held by them on behalf of buyers who have not paid up. Currently, brokers are deemed to have only a lien, but not ownership of such shares.

The minimum liquidity rules, which limits KLSE members from trading not more than four times their brokerage fee received is to be lifted and another amendment allows time bargain contracts, (or settlement contracts) to be traded on the KLSE, as is being done on the SES.

It is also proposed that the brokerage fee charged for the transfer of shares done on the basis of "pass through" deals be reduced from 1 per cent to 1/2 per cent. This would allow Malaysian financial institutions such as merchant banks, unit trusts and co-operatives to transfer shares from one unit to another as cheaply in Malaysia as in Singapore.

This announcement appears as a matter of record only.

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The Sterling Notes in bearer form in denominations of £5,000 and £250,000 in amounts each constituting the above mentioned Sterling Notes and the Dollar Notes have been admitted to the Official List of The Stock Exchange of the United Kingdom and the Republic of Ireland, subject only to the issue of the Sterling Notes and the Dollar Notes, respectively.

Particulars of the Issue, the Sterling Notes and the Dollar Notes are available in the statistical services of Extel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 12th December, 1984 from:

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28th November, 1984

INTL. COMPANIES & FINANCE

Third-quarter recovery at VW

BY OUR FRANKFURT STAFF

VOLKSWAGEN, the West German car manufacturer, has cut its group loss to DM 47m (\$16m) in the first nine months of this year from DM 247m in the same period of 1983.

It made a sharp recovery in the third quarter after suffering a group loss of DM 162m in the first half of the year, when it was hit by the national engineering strike.

VW's latest performance has strengthened hopes that it may be returning to profitability after the major setbacks of recent years. With problems in the U.S. and Latin America, and at its Triumph-Adler office products subsidiary, VW incurred a group loss of DM 300m in 1982 and DM 215m last year.

The company, in which the

West German Federal Government and the state government of Lower Saxony each has a 20 per cent stake, omitted a dividend for two years in succession.

VW made a group net profit of DM 51m in the first quarter of this year, but suffered a setback as it lost production of about 180,000 VW and Audi cars during the labour conflict in May and June.

Since then it has been making up some of the lost output through extra shifts, and has also benefited from economic recovery and the strong U.S. dollar.

Group sales reached DM 32.4bn in the first nine months of this year, 11.6 per cent higher than in the same period last year. Revenue was boosted by

buoyant sales of dearer models, as well as by the increased D-mark value of dollar earnings.

VW obtained 67.6 per cent of its sales revenue from markets abroad, compared with 62.2 per cent a year earlier.

The VW group produced just over 1.5m vehicles in the first nine months of this year, only 5.4 per cent fewer than the same period last year.

The VW parent company's loss was put at DM 52m in the first nine months. In the first quarter, the Wolfsburg-based parent reported a profit of DM 46m, but a loss of DM 131m for the first six months.

The group increased its workforce by 2.1 per cent to 237,000, with 160,000 in West Germany and 77,000 abroad.

Nestlé puts off \$1bn Euromarket loan

BY ANTHONY MCDERMOTT IN VEVEY

NESTLÉ, the Swiss foods group which is seeking control of Carnation in the U.S., is awaiting the decision of the Federal Trade Commission before it concludes negotiations for a \$1bn Euromarket loan to help finance the \$3bn deal.

Mr Helmut Maucher, Nestlé managing director, said of the loan: "We do not need that amount at the moment." The company's current cash holdings are reckoned to be well above SwFr 5bn (\$1.9bn).

Mr Maucher said that he was optimistic that the FTC would agree to the acquisition, but he added: "Nothing has been concluded yet."

The FTC's consent order expires on January 7, while the bid date has now been extended, for the fourth time, until December 7. However, some decision on financing may be made when the Nestlé board meets tomorrow.

The proposed \$1bn loan would replace part of the \$2.5bn bridging loan, led by Citibank, which Nestlé considers too expensive. Credit

Swiss First Boston has been mentioned as a possible lead manager for the replacement borrowing, but Nestlé is insisting it will be on "very flexible" terms.

The FTC's objections halted a separate takeover bid by Nestlé for a U.S. company earlier this year. It backed out of a \$525m bid to acquire CooperVision, the contact lens specialists, last July after the FTC raised objections to the deal.

Mr Carl Angst, a Nestlé director, said that the Swiss company had acquired some 78 per cent of Carnation's shares. The deal was announced at the beginning of September, but the FTC is still considering whether the merged company's share of the cocoa-milk market might be excessive.

This could result in the FTC requiring a partial divestment within the U.S. Mr Maucher said, however, that in terms of Carnation "it would never be a big amount, not one-third or one quarter, only small sections."

Telerate earnings jump 43%

By Our Financial Staff

TELERATE, the fast growing business information company 51.5 per cent owned by Exco, the UK money broker, boosted net income for the year ended September 30 by 43 per cent, and revenues by 70 per cent.

Earnings were \$28.7m, or 45 cents a share, against \$20m, or 48 cents, on revenues of \$114m, against \$67m. The quarterly dividend has been raised to 8 cents a share from 5 cents.

Mr Neil Hirsch, president and chief executive, attributed the advance in earnings to the continuing flow of domestic orders from first-time subscribers and existing users, and an increasing order rate from overseas.

Telerate's terminal base grew to 14,000 worldwide in the year, up from 11,000 the year before. The number of terminals outside the U.S. and Canada rose from 3,000 to more than 4,000.

The number of contributors has also increased, from 300 to more than 400.

Ambrosiano climbs out of the red

By Alan Friedman in Milan

NUOVO BANCO Ambrosiano, the successor bank to the defunct Banco Ambrosiano, managed to break even for the financial year to last June 30. Dr Giovanni Bazoli, the chairman, yesterday announced a 1983-84 profit of L70m (\$37,000), which compares with a L54.9bn loss suffered by Nuovo Ambrosiano in its first 11 months.

The bank is owned by a pool of three public sector and four private Italian banks which stepped in with a rescue package in August 1982, a few weeks after the death of Sig Roberto Calvi, chairman of the collapsed Banco Ambrosiano group.

The nominal L70m profit was struck after bad debt provisions and writedowns totalling L37bn. The equivalent writedown for 1982-83 was L89bn.

Dr Bazoli repeated yesterday his desire to pursue a merger of the unquoted Nuovo Ambrosiano group and La Centrale, its financial subsidiary, which is quoted on the Milan bourse and controls the lucrative Banca Cattolica del Veneto. A preliminary study of the complex exercise should be completed shortly, and Dr Bazoli hopes to go ahead with the merger in the first half of next year.

La Centrale, which is 47 per cent owned by the Nuovo Group, made a L27.8bn profit in the year to last June, its first profit since 1981. The subsidiary is an attractive asset which Dr Bazoli wishes to retain and to use as Nuovo's vehicle towards its own stock market quote. La Centrale's break into the black was the result of asset disposals, including its sale last spring of majority control of Credito Varesino, a private bank in Lombardy.

Dr Bazoli said Nuovo Ambrosiano was no longer having to pay excessive interest on deposits to attract savers. "We are in line with other Italian banks."

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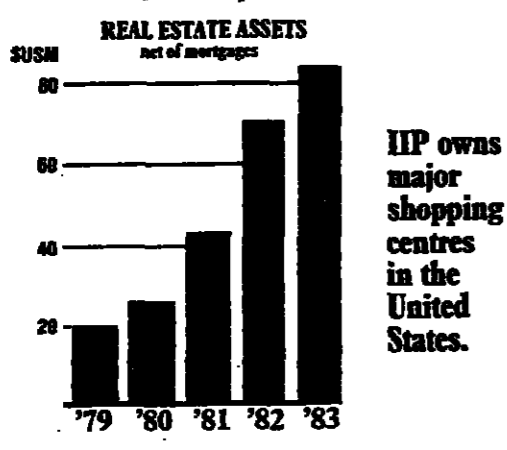
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November 8, 1984

INTL. COMPANIES & FINANCE

David Buchan reports from Budapest on a Comecon breakaway

Hungary makes bond trade history

A BLONDE sits at a desk, a telephone in front of her and behind her a small Commodore computer and a chart listing some 30 different bonds. There is no great stir of activity—a fur-wrapped matron of some means wanders in to ask about next week's issue, and some telephone calls from Vienna about a (preparatory) Austrian press report that foreign currency bonds will soon be traded in Budapest.

Yet this is history being made. Here, in the marbled hall of what was once a joint Anglo-Hungarian bank and is now Hungary's State Development Bank, is the first bond market in the Soviet bloc. Long considered as Compton's canniest player on the international money markets, Hungary is doing its own thing at home. Last year, Hungarian companies and municipalities started issuing their own bonds for sale to other companies and individual citizens, this year, secondary trading in these bonds began.

The country is also considering opening its domestic bond market to western investors, according to Mr Janos Radnoti, director of the State Development Bank.

The budding bond market is one of the more controversial of the Hungarian economic reforms. But its aims are straightforward enough—to encourage the flow of capital to the more profitable companies, to top earnings from the fast-expanding private enterprise sector and to widen the choice for the Hungarian investor. So far, the macro-economic effect has been minimal. The 1.5bn forints (\$30m) channelled into bonds up to now amounts to only 2 per cent of what Hungarian companies spend on investment each year, or about 0.5 per cent of total savings.

However, Mr Zsigmond Jarai, the state development bank's man in charge of bond trading, says: "The demand for the bonds was much greater than the issuers and bankers expected—so we created a market." It is his bank which does the trading, buying bonds and then selling them on a 2 per cent premium. The bank fixes—or at least reviews—bond prices every week, lowering or raising them according to what it judges to be the balance between supply and demand. The rates are then published in the *Heti Világgazdaság* (Weekly World Economy) newspaper.

The bonds fall into two categories, effectively creating two very different markets. The first is for corporate buyers only. These carry a higher rate of interest, currently ranging from 11.25 per cent to 16 per cent, because companies pay tax on such interest. These rates, even net of tax, are still generally above that of inflation, estimated at 8.5 per cent this year. But these bonds have not proved very popular so far. Companies prefer to issue bonds rather than to buy because, as Mr Jarai says, they are more interested in investing directly in their own expansion or development than in that of a competitor. This psychology may change as companies find that Government restraints on wage increases and capital equipment spending make bonds a relatively attractive haven for spare cash.



Bond trading in Hungary: investors study the dealing board

If there is a bear market in these inter-company issues, there is a positive bull market in those available to individual buyers. In the latter case, demand so far exceeds supply that trading in many issues has virtually ceased. One reason is that bonds on sale to the citizenry, unlike the others, require Ministry of Finance approval. The Ministry generally approves only issues which generate cash for some demonstrable public purpose—such as the Skala Co-operative's conversion of an old textile warehouse into a much needed department store in part of old Budapest, or the even more needed provision of telephones or laying of gas pipelines in various parts of the country.

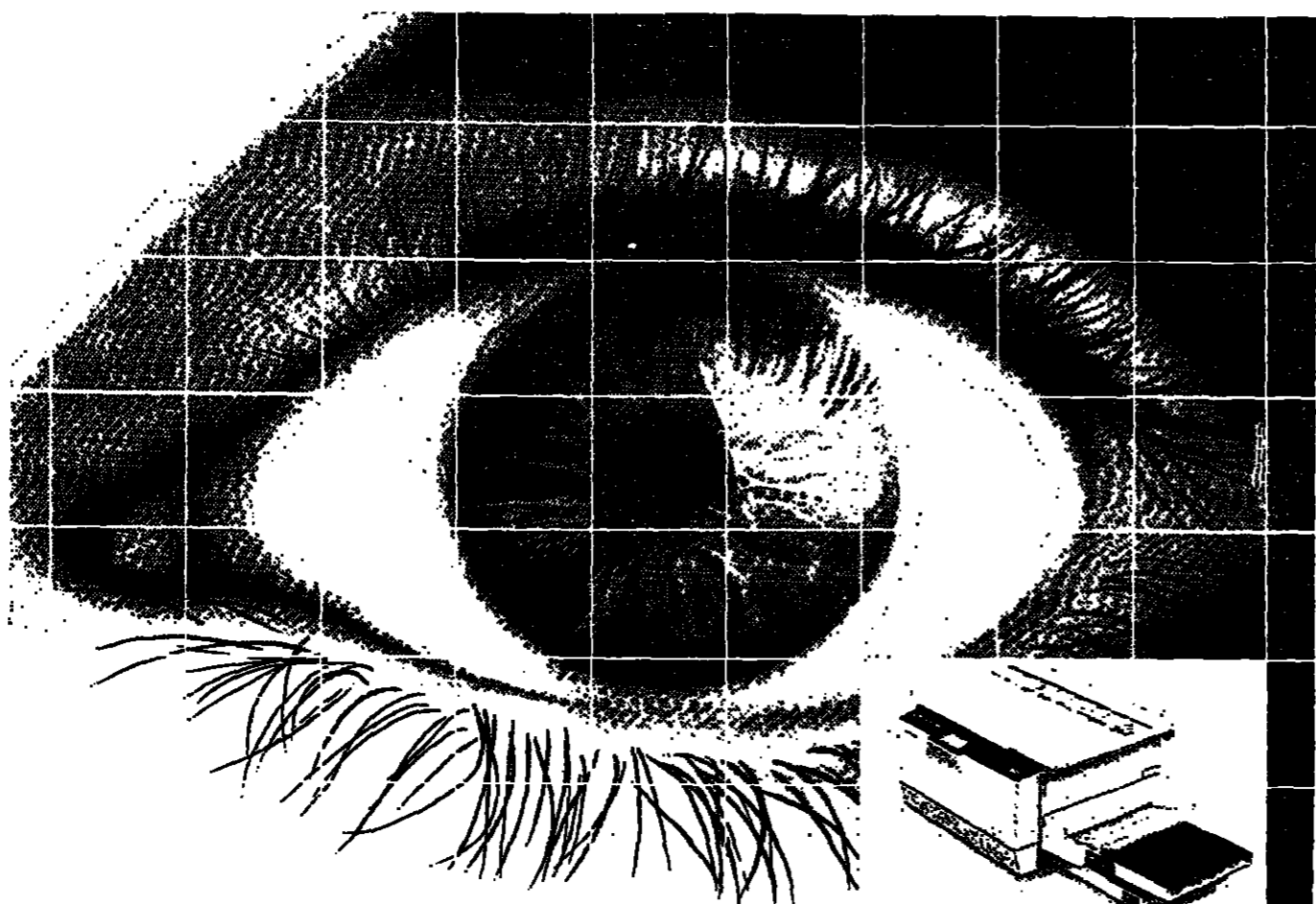
There may be a touch of ideology in the Ministry's decisions, to stress the practical utility of bonds and play down any speculative aspect. But Mr Jarai emphasises that "at this initial stage of our bond market it must be kept simple and stable." In the past, he says, "what experience Hungarians have had of bonds has not been favourable." Their "war bonds" of the First World War were never repaid, while "peace bonds" of the late 1940s and early 1950s, which Hungarians were forced to buy, were redeemed well below their real value, because of inflation.

Mr Jarai would like to see future bond issues offer higher rates of interest rather than services attached. Rates of generally 9-11 per cent on bonds for individuals are, at the same time, not bad, considering that individuals do not pay tax on interest and that rates paid by the savings banks are lower. Perhaps the only way to revive trading would be a sharp jump in the price of those bonds in most demand: at present their market price is only 6-8 per cent above par. That would bring supply and demand together, it might also, awkwardly for the Hungarian authorities, smack of speculation.

A more acute ideological problem is raised by the issuance of shares, for that suggests in Marxist terms one man owning or reaping the fruits of another's labour. Shares already exist in some Hungarian joint stock companies, but they can only be bought or sold by public enterprises—in other words, the state.

Mr Jarai expresses his personal belief that "the optimum re-allocation of capital would be served by the creation of shares" but that is a decision for Hungary's politicians. In the meantime, a half measure is being contemplated. This is the proposal by the Pest County Manufactured Goods Company to issue next spring 20m forints of bonds at a floating interest rate. The idea would apparently be to vary the rate according not only to inflation, but also to the profitability of the company. This, Mr Jarai says, would be "a sort of dividend." It would also give bond holders a limited influence over the company. Mr Jarai believes, in the sense that they will be checking each year from the annual report to see whether they are getting their money's worth.

How far and how fast Hungary's financial market will develop is impossible to tell. But its beginnings have stirred interest, from East and West. Russians, Poles and East Germans have come to Budapest to check it out, while Mr Jarai will be in London next spring on a British Government sponsored trip to see how the stock exchange there works.



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Adjustable Rate Extendible Notes, Series A

The Notes will be repayable on February 5, 1985, or, if the date for repayment is extended to a Subsequent Repayment Date, on such Subsequent Repayment Date. Each Subsequent Repayment Date must be a date three, six or nine months or one through nine years following February 5, 1985 or the last Subsequent Repayment Date, as the case may be, and prior to November 1, 1994.

The annual interest rate on the Notes through February 5, 1985 will be subject to weekly adjustment on the calendar day following each auction of 91-day Treasury bills, and will be equal to 50 basis points above the 91-day Treasury bill auction rate (expressed on a bond equivalent basis). Thereafter, the interest rate on the Notes for each Extension Period will be designated by New Zealand.

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Goldman, Sachs & Co.
Morgan Stanley & Co.
Incorporated

Lehman Brothers
Shearson Lehman/American Express Inc.
Salomon Brothers Inc

All of these securities have been sold. This announcement appears as a matter of record only.

NEW ISSUE

APPOINTMENTS

Exploration chief for Shell

Mr Peter Everett has been appointed to the board of STEEL UK. He succeeds Dr John Jennings as a managing director responsible for exploration and production.

appointed to the board of HOORATE MERCANTILE HOLDINGS as a non-executive director. He is the son of the chairman.

Systems Corp. Mr Chris Batterham has been appointed company secretary and financial controller. He has previously worked with the BICC group audit department.

PADDINGTON BUILDING SOCIETY has appointed its general manager and secretary, Mr Michael S. Cross, to the board.

Mr Kenneth Andrew, currently chief executive of Good Relations City has been appointed director and divisional general manager, GOOD RELATIONS GROUP.

Mr Alan Crowe has been appointed to the board of BUCKLEY INVESTMENTS, holding company of the Miller Buckley Group. He has also been appointed chairman of Miller Buckley's commercial property development arm.

BUTCHER, ROBINSON & STAPLES has appointed Mr Pennington Leigh as financial director from December 1.

ROBERT FRASER & PARTNERS has appointed Mr Archer as finance director in charge of asset management and administration. Mr Mark Lewis has also been appointed assistant director in the same department, both from December 1.

"What's special about these Danish companies?"

Aktivbanken, American Express Bank AS, Andelsbanken, Andelskassen a.m.b.a., Bank of America, Baltica-Handelsbank, Benzoo & Benzoo, Burmeister & Wain Skibsværft AS, Burmeister & Wain Scandinavian Contractor AS, BørnsInformation ApS, Carlsberg Breweries, Carlsberg AS, C & G Banken AS, The Chase Manhattan Bank N.A., Copenhagen, AS Cheminor, Christian Rosing International AS, Christiani & Nielsen AS, Cifbank, N.A., Codan Forsikring, Control Data AS, Danish Steel Works Ltd., Danmarks Sparkekskasforning, Dansk Olie & Naturgas AS, Den Danske Bank, Den Danske Pensionsbank AS, DFDS AS, De Forenede Bryggerier AS, Finansieringsinstituttet for Industri og Håndværk, AS N. Foss Electric, Faxe Kalk, Grosøer Societet, Gårdsberget, Copenhagen Handelsbanken AS, AS Hølløvsen, J. C. Hempel's Skibstave-Fabrik AS, H. Hoffmann & Søner AS, Jyske Bank, Kemp & Lauritzen AS, Kongekilde Koncernskabs AS, The Bank of Copenhagen, København Fondsbørs/Copenhagen Stock Exchange, Larsen & Nielsen Constructor Holding AS, LK-NEB AS, Magasin De Nord, McKinsey & Co. Inc., Monberg & Thorsen AS, Nes-Lindberg AS, Northern Feather International Ltd., Olivetti AS, Pedershaab Maskinfabrik AS, Rank Xerox AS, AS Thomas Th. Sabroe & Co., Sadelin & Holmblad AS, Sinochem & Weeds Eft. AS, Sparekassen SDS, Storm AS, Superfos AS, Topskiring, Toyota Danmark, Tuborg Breweries.

They are all regular readers of the FINANCIAL TIMES • European Edition. For further information about subscription rates in Scandinavia, please contact Mr. Ejvind Pedersen in Copenhagen:

01-13 44 41

Changes at ICI plastics

At ICI petrochemicals and plastics division, group director Mr David C. Ingram and polyolefines and performance resins general manager Mr Mike Robinson will both retire on March 31 1985.

Mr Peter Rainbow has been appointed managing director of BAIROW EXES (MORTGAGE AND FINANCIAL SERVICES), a wholly-owned subsidiary of Bairostow Eves.

Mr R. E. Chailiner, a divisional advanced controller, MIDLAND BANK, has been appointed regional director of the London south region from December 1 in succession to Mr A. C. Clark, who is retiring.

Mr Peter C. Aspinall has been appointed to the board of WHITWORTH'S FOOD GROUP non-executive deputy chairman. Until his retirement last October, he was managing director of Chloride International.

Mr Peter Hamilton has been appointed from December 10 as managing director of HILL AND KNOWLTON (CITY) LIMITED. He was managing director of Good Relations (Corporate Affairs).

Mr Robert Bywater has been appointed managing director of the Furnell Book Centre and director with overall responsibility for all PERGAMON/BPCC book distribution in the UK and overseas, from January 2. He is director of information and business services at McGraw-Hill Book Company (UK).

Mr George Hill has been appointed managing director of THE MARCONI DIVERSEY HAS appointed Mr Jack Kirkham as managing director. He was president of Diversey Wyandotte in the U.S.

CHARLES BAYNES has been appointed from December 1 to the main board. He joined the group in December 1983 to establish the textile rentals division. At Baynes Textile Services Mr Richard Pearson has been appointed sales director, Mr John Corson finance director and company secretary and Mr Colin Bell, general manager of Cleegs in Merseyside, joins the board.

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Legal Notices

In The High Court of Justice (England) Chancery Division. Companies Court. Mr. Registrar Bradburn. No. 00502 of 1981.

IN THE MATTER OF ELISA COMMODITIES LIMITED AND IN THE MATTER OF THE COMPANIES ACT, 1948.

NOTICE IS HEREBY GIVEN that by an Order dated the 19th October 1984 the above matters in the Court has created separate Meetings to be convened (1) Trade Creditors (being creditors of the above-named Elisa Commodities Limited (hereinafter called the Company) whose names appear in the First Schedule hereto and any other creditors (other than Finance Creditors as hereinafter defined) who give written notice of their claims to William Frederick Rufford and Christopher Timothy Esmond Hayward or to any other duly appointed Liquidator or Liquidators of the Company (the Liquidators) not less than 48 hours before the meeting of the Trade Creditors and (2) Finance Creditors (being the creditors of the Company whose names appear in the Second Schedule hereto and any other Bank or creditor for monies lent or advances made to or on behalf of the Company and who give written notice of their claim to the Liquidators not less than 48 hours before the meeting of the Finance Creditors for the purpose of considering and if thought fit approving (with or without modification) a Scheme of Arrangement proposed to be made between the Company and (1) the Trade Creditors and (2) the Finance Creditors and that such Meetings will be held at 1 Puddle Dock, London EC4V 3PD, England, on Wednesday the 19th December 1984, at the respective times below mentioned, namely:

THE FIRST SCHEDULE BEFORE REFERRED TO Aarhus Olefin A/S Andra & Cie S.A. Atramel Pava Comers Commercial Andre & Cie S.A. Danegy Spillers Dansk Landbrug Grovvarerelskab De Forenede F.P.M. Montalbano Elis Soules & Cie P.A. Voight & Co. B.V. Ferra Cremonesi High S.P.A. Kornhubler & Willebrandt Deutscher Oel- & Zuckerhandelsgesellschaft G. & Co. S.R.L. Kampffmeyer Mülstlager Werke Hermann Schmitt GmbH & Co. Deutsche Zucker- & Oelhandels AG. Ombra & V. Pagnan S.P.A. Petrosas Petroses Brasileiro G. Renzo & Riccardo Leng S.N.C. Sanko Steamship Co. Ltd. Societe Generale des Surveillance S.A. Best Pei Products Ltd. Oletto Manovani.

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UK COMPANY NEWS

Beecham soars £15m with Augmentin benefits ahead

THE Beecham Group continued to achieve a healthy rate of growth in the first half of the current year with pre-tax profits reaching £142.5m, an improvement of 12.1 per cent over last year's £127.4m.

The interim dividend is being stepped up from 4.6p to 5.1p net per 25p share. Turnover advanced to £1.09bn (£950.8m)—the group's principal activities are pharmaceuticals and consumer products.

Mr Ronald Halstead, the chairman, tells shareholders in his interim report that the most important event of the half-year to September 30 was the successful launch in the U.S. of Augmentin, the group's new oral antibiotic.

He reveals that in its first two-and-a-half months of availability American doctors wrote more than 300,000 prescriptions for the product.

It is pointed out that the first

half figures from America included no profits from Augmentin. Sales totalled about £6m, but profits were set against initial costs.

There will be no exceptional provisions in the second six months to cover the launch costs of the product.

Augmentin is now available in some 20 countries, but a launch in Japan is not expected before early winter next year.

The pharmaceutical activities also made good progress over the half year within established businesses in the U.S. and continental Europe. This helped to offset the continuing effects of last year's compulsory price reductions in Japan and a drop in UK exports, which was due partly to fluctuations in tender offers from Standard Telephone and Cables.

ICL is bringing its accounting date in line with STC, and the current period is running to December 31 and will cover 15 months. No further dividend is being paid, so the total payment is 0.5p, compared with 0.8p.

The board says the results confirm the strong financial recovery made by the group over the past three years. Trading margins showed an improvement in the second half of the year.

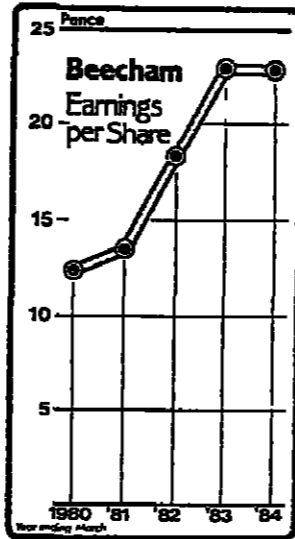
There was a positive operational cash flow during the year

with the holders of the 20m outstanding redeemable preference shares of £1 each of ICL for the purchase of the shares.

Consideration will be £22.13m and will be met by the issue to the preference holders of about 5.22m new ordinary shares in STC which have been placed on their behalf.

● **comment**

ICL's 21 per cent increase in taxable profits contained few surprises for its new owners or for the market and this left the shares unchanged at 91p, valuing the group at £410m—the same as STC's final offer. An uninspiring 8.3 per cent growth in turnover was in line with the first six months and reflects the continuing weakness in mainframe prices with an associated shift towards smaller distributed



RONALD HALSTEAD, chairman of Beecham have increased by £56.6m and pre-tax profits by £7.7m.

Group pre-tax profits for the 1983-84 year improved by £30.8m to £267.5m. The final dividend was 5.6p.

See Lex

Mr Cartier hots up bid battle for Cullens

By Alexander Nicol

THE RAPID fire of bids for Cullens Stores, the loss-making grocery and off-licence chain, continued yesterday with an increased £8.2m offer from Mr Lewis Cartier and Mr David Coddien.

And the battle moved further into deadlock, with yesterday's bidders commanding 34.6 per cent of Cullens' voting equity and three former Imperial Group executives, who offered £7.9m on Monday, having irrevocably undertaken covering 32.4 per cent of the voting equity. Both of this week's bids are increased from last week.

The third bidder, a consortium formed by former Asda stores chief Mr John Fletcher, won the Cullens' board's recommendation last Friday with an initial £7.39m offer. It holds only 10 per cent of the non-voting, 20 per cent of the non-voting, and has no irrevocable acceptances.

Cullens' board, headed by Mr Peter Cullen, yesterday withdrew its recommendation from the Fletcher offer and said it was considering the competing bids. It offered no recommendation to shareholders on their immediate course of action.

The stores group's shares continued to anticipate further increases in bid terms. The voting shares gained 5p to 49p against the 46p cash alternative offered by Mr Cartier and Mr Cullen. The ex-Imperial team, headed by Mr Peter Matthews, is offering 44p and Mr Fletcher 42p.

The non-voting shares fell 3p to 37p against bids of 34p, 34p and 30p respectively.

All three bidders are offering a mix of cash and shares in new companies they have formed, with full cash alternatives.

Mr David Cullen, who resigned from the Cullens' board this year after disagreements over policy, has pledged the 24.5 per cent family holding for which he speaks to the Cartier offer. In addition, clients of GT Management have irrevocably undertaken to accept, bringing the Cartier total to 34.6 per cent of voting equity and 18.6 per cent of non-voting.

The Matthews team's offer has won pledges from the Cullens' directors. Provincial Insurance and Basset Trust, bringing its total to 32.4 per cent of voting and 17.4 per cent of non-voting shares.

Several more blocks of shares are held by institutions which are now being earnestly courted by the competing bidders.

Mr Cartier, who sold a chain of supermarkets to Tesco in 1979 for £20m, has a two-prong plan with Mr David Cullen to develop the larger supermarkets owned by Cullens, as well as a chain of off-licences.

The Matthews team plans to retain Cullen's up-market image but to transform the group—now suffering heavy losses—into a chain of convenience stores.

Courtaulds up £7m despite static volume sales in UK

Courtaulds pushed taxable profits up by \$6.6m to \$54.3m over the six months to end-September 1984 on turnover ahead at £1.04bn compared with £973.4m.

The company says that in comparison with the interim period last year there was little change overall in the volume of sales from the group's businesses in the UK, although fibre exports to markets outside Western Europe were lower.

Increased prices in both home and export markets were generally sufficient to maintain or improve margins, except in some of the company's UK fibre businesses where a reduction in profits reflected some decline in the strength of demand. Additional costs, the directors say, were also incurred as a result of national industrial disputes.

Operating profits from UK operations fell from £28.8m to £26.3m.

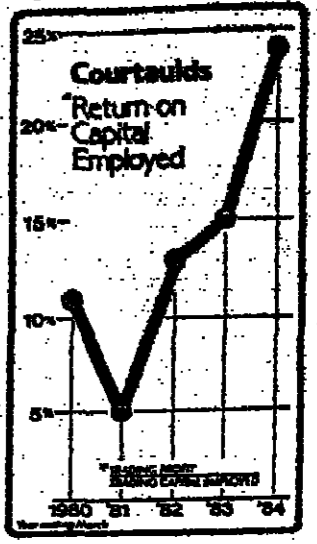
Overseas, Courtaulds says a rise in sales was attributable to improvements in both volume and price, as well as to an increase of £21m due to exchange rate movements.

Improvement in overseas profits from £25.5m to £28.9m, after a £1.8m reduction due to exchange rate movements, principally arose from better trading conditions in North America.

Shareholders will receive a higher interim dividend of 1.4p against 1.25p for the year ended August 31 1984. The dividends shown at 9.5p compared with 9.26p, adjusted for the issue of Courtaulds shares for International Paint shares.

The interim dividend was struck after interest payable, net of investment income of \$6.2m (£7.5m) and included a £1.9m (£1.1m) share of profits from related companies.

See Lex



Rex Williams Leisure heads for USM

By William Dawkins

One of the more colourful in the current queue of USM entrants is Rex Williams Leisure, which provides a snooker and pool operations service to the licensed trade and makes coin-operated tables.

Rex Williams, who has won the world billiards championship 14 times, is chairman of the company, which plans to place about 55 per cent of its equity on the USM next month.

The directors forecast taxable profits of about £165,000 for the year to November. They expect a "substantial increase" in the number of the group's tables listed during 1984-85. Most of the issue proceeds will finance this and other expansion.

The group does not make tables to sell direct to the public and does not operate any snooker or pool halls. Its income derives from a share of the tables' operating income or hire charges. Brokers Markets and Adcock-brooke are distributing the shares, and dealings are expected to open on December 11.

Schroder Portfolio

The application list for the offer for subscription of participation shares in the Schroder Portfolio Selection Fund has closed and that all applications have been accepted in full.

Each class of the participating shares has been admitted to the Stock Exchange Official List.

ICL well on target with £9.6m profit rise

AN INCREASE of £9.6m to £56.1m in pre-tax profit has been achieved by ICL, the computer systems group, for the 12 months ended September 30, 1984. Some £50m was forecast in August by the board with its recommendation to accept the increased takeover offer from Standard Telephone and Cables.

ICL is bringing its accounting date in line with STC, and the current period is running to December 31 and will cover 15 months. No further dividend is being paid, so the total payment is 0.5p, compared with 0.8p.

The board says the results confirm the strong financial recovery made by the group over the past three years. Trading margins showed an improvement in the second half of the year.

There was a positive operational cash flow during the year

and at September 30 group borrowing, net of cash balances, amounted to £38m. This is the same level as 1983 after the redemption of £10m preference shares during the year.

Turnover in the 12 months was up from £246.5m to £216.9m. Depreciation was cut to £27.5m (£28.3m) and interest charges to £12.5m (£15.9m). Tax is substantially higher at £25.9m (£7m), including this year's £14.6m deferred and with minority ties staying at £800,000, the attributable profit is £29.6m (£38.9m) for earnings of 6.01p (£7.1p) per share.

This time there are extraordinary credits £5.5m, comprising costs regarding the merger with STC £1.6m and UK deferred tax resulting from timing differences £3.9m.

STC has reached agreement

with the holders of the 20m outstanding redeemable preference shares of £1 each of ICL for the purchase of the shares.

Consideration will be £22.13m and will be met by the issue to the preference holders of about 5.22m new ordinary shares in STC which have been placed on their behalf.

● **comment**

ICL's 21 per cent increase in taxable profits contained few surprises for its new owners or for the market and this left the shares unchanged at 91p, valuing the group at £410m—the same as STC's final offer. An uninspiring 8.3 per cent growth in turnover was in line with the first six months and reflects the continuing weakness in mainframe prices with an associated shift towards smaller distributed

systems. A £900,000 currency gain and further productivity improvements were enough to push up pre-tax margins by a point or so. The recently launched OPD computer-cum-telephone, to be joined next year by the DMI and Estrel mainframes, should restore the sales momentum, even if hefty launch costs—at least £5m in these figures—temporarily restrain margin growth. STC's research department is hard at work seeking applications for converging telecommunications and computer technology, but the market will have to wait until next March for more specific clues as to the combined group's strategy. In the meantime, the City is looking for about £2m pre-tax from ICL in the final three months of this 15-month trading period.

Buyer for two machine makers

A consortium of businessmen has bought S. A. Monk, the Sutton in Ashfield concern which specialises in new and refurbished knitting machines, and William Cotton, the Loughborough textile machine builder, from the receiver for between £2m and £3m.

The group, led by Mr John Kenyon, financial director of N. Brown Investments, a quoted mail-order company, also includes Mr David Alliance, chief executive of Vantona Viyella,

one of the country's four large integrated textile concerns. All members of the group have joined in their private capacity.

Mr Kenyon said yesterday that the consortium had bought the assets and had been assisted by one of the four High Street banks.

It has also taken over George Woodcock, a Hawick repairer of machinery, and Orbit Weaving Machinery of Blackburn, both subsidiaries of Cotton.

Mr Kenyon said that no more redundancies were envisaged.

BAT £100m issue completed

Arrangements have been completed for the issue by BAT International Finance of £100m 10 1/2 per cent guaranteed notes 1991, under the guarantee of BAT Industries, at an issue price of 98 1/2 per cent.

The Stock Exchange has admitted the notes to the Official List subject only to issue of the temporary global note.

This is the largest issue to date by a corporate borrower in the fixed rate eurosterling market. It is being made as part of a continuing programme to achieve an appropriate balance of short and longer term debt for the group, following its acquisition of Eagle Star earlier this year. Proceeds will be used to retire an equivalent amount of shorter term debt.

Lead manager to the issue is S. G. Warburg. Brokers are de Zoete & Bevan.

Investment Company

The Investment Company has pushed up its profit before tax from £477,000 to £590,000 for the half year ended September 30, 1984, and is raising its interim dividend from the equivalent of 0.35p to 0.44p net.

Total income for the period came to £472,000 (£401,000). There was a surplus of £301,000 (£170,000) from changes of investment. After tax £198,000 (£146,000) net revenue was £481,000 (£331,000) for earnings of 2.02p (1.5p) per share.

フォーワード・トラスト・グループは
 英国日産自動車製造会社が
 英国タイン・アンド・ウェア州
 ワシントンに建設中の新自動車
 工場の設備資金として
 5千万ポンドのリース契約の
 取決めを行ないました。
 これにより同工場建設に
 要する資金調達の第一段階
 が完了しました。

To discover which finance house has won the Nissan contract, see opposite page — unless you can read Japanese.

BOARD MEETINGS		FUTURE DATES	
TODAY	Doornfontein Gold Mining	Dec 11	Doornfontein Consolidated
Interim—SBS Industries, Brickhouse Dudley, Cable and Wireless, Carsons Cappel and Leonard, Evans of Hampton, The Henderson Administration, Howard and Wyndham, M & G Second Trust, Menks Investment Trust, Moonview Estates, Renwick, Stainberg, Finsis—Cranite, MEGP, Roshaug.	General Electric	Dec 11	General Electric
	Kloof Gold Mining	Dec 11	Kloof Gold Mining
	Libson Gold Mining	Dec 11	Libson Gold Mining
	Smith Bros.	Dec 13	Smith Bros.
	Ventersport Gold Mining	Dec 11	Ventersport Gold Mining
	Vikfontein Gold Mining	Dec 11	Vikfontein Gold Mining
	Wardon (R. Klov) Woodhead (Jones)	Dec 7	Wardon (R. Klov) Woodhead (Jones)
FUTURE DATES		FUTURE DATES	
Interim—Dawson's Brewery	Dec 14	Interim—Dawson's Brewery	Dec 14
British and American Film	Dec 6	inn Leisure	Dec 11
Shannon	Dec 5	M & G Group	Dec 20
Cook (William) (Sheffild)	Dec 14	Mansonia Jamieson	Dec 8
Counsell	Nov 29	Morcu	Jan 10
Dealkreal Gold Mining	Dec 11	Senacor Clark Metal Industries	Dec 8

KWIK SAVE

We expect to maintain rate of expansion

Kwik Save increased its number of stores last year to 385. In addition, five Freezer Centres were opened, and at least 15 should be trading by next August.

Highlights of the year are:

- Turnover up 15% to £641m
- Profit before tax up 16% to £31.8m
- Total dividend up from 3.5p to 4.1p per share
- Earnings per share up from 9.38p to 11.66p
- "Rate of expansion is expected to be maintained and we anticipate trading in over 420 stores by August 1985."

KWIK SAVE

Copies of the Report and Accounts will shortly be available from the Company Secretary, Kwik Save Discount Group PLC, Warren Drive, Prestatyn, Chwyd LL19 7HU.

UK COMPANY NEWS

Second half setback cuts John Carr's growth rate

TWO FACTORS have led to a setback in the second half at joinery manufacturer John Carr (Doncaster), and restricted the growth in profit for the year ended September 30, 1984, to £770,000. Before tax it was up from £705m to £732m and the dividend is raised from the equivalent of 1.24p to 1.45p net, with a final 1p.

For the first half profit had risen by £1.2m to £4.2m, mainly due to a substantial increase in investment income. The directors warned of difficulties in maintaining margins in the second half because of a slowdown in the market growth and lower exchange rates. The latter caused increased costs, the directors say, and on top of this was the industrial action taken at the Doncaster site.

On to the current year the directors say the first half profit is unlikely to reach the level of 1983-84 because of the reorganisation of the production facilities, the phasing out of old products and the introductory costs of their replacements. But they are looking to the successful launch of these new products to provide further growth from the second half.

Turnover in the past year came to £47.22m (£41.47m). Tax takes £3.26m (£2.96m) to leave the net profit at £4.55m (£4.06m), equal to 6.66p (5.94p) per share. Net assets at the year end were £2.72p (£2.59p).

Comment
The market was well aware of the difficulties at John Carr so the disappointing second-half performance — £3.6m pre-tax against £4m — came as no surprise. The company had warned at the interim stage of the rising cost of timber imports and did not disguise the impact of the four-week strike at its main works in Doncaster which has cost an estimated £400,000 at the pre-tax level. The strike has in fact accelerated the reorganisation of several important product ranges which is still going on and will effect profits in the first half of the current year. Carr is introducing a new range of wooden windows and patios, and is to manufacture aluminium windows for the first time. Its ability to cope with these changes cannot be in doubt, given the company's long-standing reputation for effective management and the way it has successfully integrated its latest acquisition, Sharp Bros and Knight, into the group. However, the costs of the upheaval mean that this year's profits are likely to mark time. Assuming profits of £3m pre-tax and a 38 per cent tax charge, the shares, up 1p to 65p, change hands on a 1/8 of over 9. They are fully-valued.

Rothmans tobacco volumes decline

HIGH DUTY increases continue to have an unsettling effect on the tobacco industry throughout the world says Sir David Nicolson, chairman of Rothmans International, in his interim statement.

While the group made satisfactory progress in a number of markets in the six months ending September 1984, overall volumes were slightly below the comparable period. Despite this, Sir David says that profitability of Rothmans' tobacco business was improved.

Group taxable profits for the interim period advanced from £75.8m to £94.4m on turnover ahead by £33.1m to £79.1m.

Profits from Rothmans' luxury consumer products interests advanced from £4.7m to £15.3m, including associate companies, at the operating level. This advance, the company says, was a result of progress by Dunhill and Impulse performance by Cartier Montre.

Carling O'Keefe, the group's Canadian brewing company, suffered reduced volumes due to "intense competition" in the industry. Operating profits and attributable profits were lower than for the comparable period last year.

The interim dividend has been stepped up by 10 per cent to 2.2p per share. Last year's total payout was 6p with taxable profits £25.2m on turnover of £25.2m.

Group taxable profits were struck after net interest payable and similar charges of £4.8m (£4.2m) and interest on convertible bonds of £3.8m (£5.1m). No charge has been made against group profits for the proposed redundancy plan announced in July by Rothmans subsidiary in Germany, Martin Brinkmann. The cost of the redundancies, which will take place over an 18 month period, has been estimated to be in the region of £10m (£12m).

Since last March, Rothmans has received notices of conversions from holders of 2.35m nominal of convertible sterling/deutsche mark bonds exercising the right to convert into "B" ordinary shares.

The shares arising from the conversions and any subsequent conversions before January 3, 1985, will rank for the interim dividend.

Sir David Nicolson will be re-elected Director on 31 1984 in order to devote more time to his other business and public interests. He will be succeeded by Sir Robert Crichton-Brown, who has been a director since 1981 and is chairman of Rothmans of Pall Mall (Australia).

Credit Gold

A compulsory winding up order made against Credit Gold and Securities on November 13, was rescinded in the High Court on November 16 and the petition was dismissed by consent.

Pressure on Allied-Lyons margins



Sir Derrick Holden-Brown, chairman of Allied-Lyons... satisfactory year's outcome anticipated

INCREASES in all three divisions have lifted taxable profits of Allied-Lyons, the brewer, vintner and food manufacturing group from £90.5m to £100.8m for the 28 weeks ended September 15 1984.

Competition for volume remains acute with a consequent pressure on margins, the directors state. Cost reductions will continue, while the group's performance in the second half will depend on consumer spending power and the Christmas trade. They anticipate, however, a satisfactory outcome for the year as a whole.

The share price fell 5p yesterday to 164p.

Pre-tax figure for the 1983-84 12 months amounted to £104.9m, compared with £159.6m previously.

A divisional analysis of interim pre-tax profits shows: beer £54.4m (£47.7m) wines, spirits and soft drinks £27.2m (£26.5m); and food £22.1m (£22.7m). Central costs took £5.9m (£6.3m).

The changes in excise duty in the Budget gave a sharp lift to sales of light wines, directors point out, but adversely affected those of fortified wines and cider. Other features of the trading period were a marked increase in private label business, the above average summer weather and evidence in some regions of lack of spending power as a result of the miners' strike. They add that the beer market was little changed from a year ago, and market share was maintained.

The successful launch of Castle-

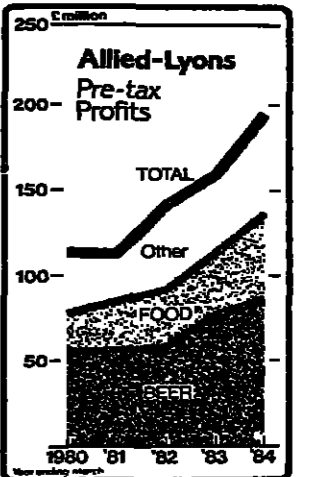
maigne XXXX encourages progressive moves towards national distribution. Steady progress was maintained in the food sector while large increases in raw material prices, principally tea and coffee, had an adverse effect. Profits for overseas companies, however, benefited from transition at more favourable exchange rates.

The interim dividend is lifted to 2.6p (2.42p)—last year's final payment was 4.39p.

Turnover for the 28 weeks expanded from £1.46bn to £1.8bn and after depreciation up from £30.7m to £35.2m, trading profits emerged £3.2m higher at £105m. The pre-tax figure included profits on the disposal of properties and investments, doubled at £10.9m (£5.2m), investment income £0.9m (£0.8m), related companies share, £12.6m (£11m), but were after finance charges £5.3m higher at £28.6m.

Tax took £39.1m, compared with £31.2m, minorities £2.8m (£2.7m), and earnings per 25p share rose slightly from 3.7p to 3.8p.

The directors explain that the increase in finance charges was due partly to higher interest rates, also to increased working capital requirements, and the



adverse net effect of exchange rates on foreign currency borrowings.

They say that this year should see the peak effective rate of tax in the transitional period for the changes in UK corporation tax introduced in the 1984 Finance Act.

See Lex

COURTAULDS PLC Interim Results

Unaudited results for the half year to 30 September 1984 are:-

1983/84			1984/85	
1st Half £m	2nd Half £m		1st Half £m	2nd Half £m
973.4	1,064.7	Turnover to External Customers	1,038.2	
438.1	479.1	Turnover to UK Customers	441.7	
202.5	230.0	Exports from UK (including inter-group)	216.5	
362.1	386.6	Turnover Overseas	412.2	
28.8	43.9	Operating Profit — UK	26.3	
25.3	29.5	— Overseas	32.3	
54.1	73.4	— Total	58.6	
1.1	1.0	Share of Profits of Related Companies	1.9	
(7.5)	(4.3)	Interest Payable net of Investment Income	(6.2)	
47.7	70.1	Profit on Ordinary Activities before Taxation	54.3	
(2.0)	(5.2)	Taxation — UK (including ACT £2.3m)	(2.4)	
(8.3)	(12.9)	— Overseas	(9.9)	
(10.3)	(18.1)		(12.3)	
37.4	52.0	Profit on Ordinary Activities after Taxation	42.0	
* (5.3)	(6.5)	Minority Interests	(4.0)	
* 32.1	45.5	Courtaulds Shareholders' Interest	38.0	
(0.1)	—	Preference Dividends	(0.1)	
* 32.0	45.5	Courtaulds Ordinary Shareholders' Interest	37.9	
* 9.26p	12.00p	Earnings per Ordinary Share before Extraordinary Items	9.99p	

* Restated to reflect the issue of Courtaulds shares for International Print shares

The breakdown of the Operating Profit between Product Groups is as follows:-

1983/84	1984/85	Product Group	1983/84	1984/85
30.8	38.1	Fibres	27.6	
5.8	7.2	Fabrics	7.5	
3.8	12.3	Clothing	7.1	
11.2	8.4	International Paint	12.5	
5.8	6.5	BCL	5.3	
1.3	1.6	National Plastics	1.8	
(4.6)	(0.7)	Miscellaneous	(3.2)	
54.1	73.4		58.6	

UK Trading

By comparison with the first six months of 1983/84, there was little change overall in the volume of sales from the Group's businesses in the UK, although fibre exports to markets outside Western Europe were lower.

Increased prices in both home and export markets were generally sufficient to maintain or improve margins, except in some of the UK fibre businesses where a reduction in profits reflected some decline in the strength of demand. Additional costs have also been incurred as a result of national industrial disputes.

Overseas Trading

The rise in sales by the Group's businesses overseas was attributable to improvements in both volume and price, as well as to an increase of £21m due to exchange rate movements.

The improvement in overseas profits, after a £1.8m reduction due to exchange rate movements, principally arose from better trading conditions in North America.

Dividend

The Board has declared an interim dividend in respect of the 1984/85 year of 1.40p net per Ordinary Share (1983 1.20p) — gross equivalent 2.00p (1983 1.714p) — to be paid on 9th January 1985 to shareholders on the register on 27th November 1984. The cost of the interim dividend after deducting ACT is £5.3m.

COURTAULDS PLC
18 Hanover Square, London, W1A 2BB

D. C. Pimlott, Secretary
27 November 1984

Another 89 companies wound up

COMPULSORY winding up orders against 89 companies were made in the High Court. They were:

Ryanair, Equuscroft, De Scheide (London), Scan Construction, Barlow Construction, William Cotton Group, B. Bowser, and Sterno.

Brookville Painting Contractors, Stimpstar, Computer Simplicity, P. J. O. Downes Builders, McCabill Group, Rydewell Suspensions, T. Johnstone Building Contractors, and A. and W. Scuffolds (UK).

Transquip International Trailers, Helena Weavers, C.A.P. Property Maintenance, Lloyd Bruce, Argosy Insurance Services, Swordbond, Abbey Building Co., Blast & Spray, and Shoredale Construction.

Overseas Shipping Agencies, Frank Rushton, Greville Creative Group, Reker Imports, Regal Fabrications (Coventry), Sessegon & Co., and Land and Mineral Developments Company.

K. J. Couch Electricals, George Goff (Motor Engineering Services), Kerrchoise, Monague & Taylor, Pollard Motor Engineers, S. C. Hopton, A.E. Printing, Dixon Howard Hotels and Kinclight.

Felicita Travel, Souvex Investments, Raymer Engineering, Scottvisio, Barwick, J. Callagher (Contractors), The Mind's Eye, Rell Dewey Automatic Development Manufacturing Co., and Picton Developments.

Picturedrome Bingo Club, Carreg Homes, Michael Willis, Afford Rent-A-Car, A.S.A.P. Domino Displays, Flaxtree, and Invicta Process Systems International.

J. G. Dearsley (Transport), Elland Garages, Caldicott Car Services, Clark & Co. (Estate and Business Agents), Maroonmead Systematic Construction Services (South Wales), Leigate Cables, Wrythe Foundry, Triggs & Gatter, Sentrol Systems, and Vergedean.

Fabloc Installations Co, Herbal Way (UK), Tristar Services, Filippa Naess, Highgate Optical and Industrial, Lynwood Construction, Cameron Reproduction Leather, Dinovend (Builders), Leadglow, and Ashton Energy Products.

Radway, Future Fabrication, R.M. Plastering, Ardamot, Bradford Street Motors, Aper Fashions, Chanibull, Ritterband & Kaufman, Fenner, and Maybrook Garages.

CML improves midway and sees progress

CML Microsystems has produced increased pre-tax profits of £701,000 against £395,000 for the half year to the end of September, 1984. The directors feel confident that a year of "satisfactory progress" will be achieved.

Turnover of this manufacturer of specialised monolithic and hybrid integrated circuits for telecommunications, radio and data communications industries increased from £1.95m to £3.13m.

As indicated in the prospectus, when CML joined the USM last February, the directors expect to recommend a dividend for the full year to the end of March 1985 and do not recommend payment of an interim. First half earnings per 10p share were shown as 4.9p (3p on old capital prior to joining the USM).

Increased sales and operating profits were again achieved by both UK and U.S. operation companies. The programme to expand production and R and D facilities is proceeding as planned and evidence grows to support the directors' optimism on prospects for the company's latest products and new circuits in development.

Tax for the six months amounted to £283,000 (£148,000).

TSB Life holds bonus rate

TSB Life, the life insurance subsidiary of the TSB Trust Company, the insurance and investment arm of the TSB Group, has declared an unchanged reversionary bonus rate of 15 per cent of the sum assured and attaching bonuses for the year ending September 30, 1984.

The company has also declared an unchanged terminal bonus rate of 15 per cent of attaching bonuses for policies issued prior to April 1, 1983, and 10 per cent of attaching bonuses for later policies.

TSB Life is essentially a unit-linked life company operating in association with the unit trust operation. It has shown very strong growth over the past few years, marketing through the countrywide branch network of the TSB.

Channel Tunnel

Channel Tunnel Investments has held its earnings per share at 0.09p in respect of the first half of 1984. Profit fell from £2.215 to £1.898, but there was also a reduction in tax from £340 to £570.

The profit was made up of interest on government stock £7.981 (£6.081) and bank interest £150 (£20), less administration expenses £5,632 (£8,888).

See Men and Matters

IN BRIEF

Sharply improved profits of £377,000 against £171,000 before tax have been produced by Sakers International for the six months to the end of September 1984, and Mr G. D. J. Hay, chairman, says that current levels of activity and the present order book are strong and the directors remain confident about the outcome for the full year.

The net interim dividend of this furnishing manufacturer has been lifted from 0.25p to 0.6p in the last full year a total of 1.25p was paid from pre-tax profits of £545,000 (£130,000). First-half earnings per share were shown as rising from 1.64p to 3.6p.

Despite a higher turnover of £11.51m, against £11.34m, clothing manufacturer Sumrie Clothes made an increased pre-tax loss of £73,000 in the half year. September 29 1984, against £94,000 last time. Loss per 20p share rose from 3.76p to 6.92p.

The board has resolved to postpone its policy of acquisitions in order to concentrate on returning the manufacturing business to profitability in the near future. The proposed acquisition of Spatec, announced in June, will not proceed and Mr Dennis Weathers, the production director, has resigned.

The board is implementing a stringent programme of measures with a view to improving margins during the second half.

Pre-tax profits of Seagram Distillers, subsidiary of the Seagram Co., jumped from £3.5m to £13.19m in the six months to July 31 1984 on turnover of £136.37m against £92.95m. The result benefited from an acceleration of shipments to overseas markets.

Net interest payable increased from £5.4m to £6.9m. Exchange losses rose sharply from £0.34m to £2.68m and tax was substantially higher at £5.39m (£0.29m). Earnings per share were 17.3p against 11.2p before a £1.37m extraordinary charge.

Murray Technology Investments is estimating a reduction in earnings from 0.85p to 0.2p for the year to March 31 1985, and warns of a cut in the dividend—last year it paid 0.6p.

For the six months ended September 30 1984 net revenue fell to £74,000 (£80,000), after tax £36,000 (£18,000) and including dividend and interest received £76,000 (£264,000).

At September 30, the net asset value had reached 140.16p per share, against 139.1p at March 31 and 137.8p six months before that. A further £107,700 was invested in existing UK unlisted holdings and a further £108,000 was put into U.S. unlisted holdings. Also three new investments totalling £339,000 were completed.

Forward Trust Group is pleased to announce that it has arranged a leasing facility of £50,000,000 on behalf of Nissan Motor Manufacturing (UK) Limited, to finance the development of a new automotive factory in Washington, Tyne and Wear.

This concludes the first phase of the financing of manufacturing plant.

November 1984

FORWARD TRUST GROUP
A member of Midland Bank Group

UK COMPANY NEWS

ASH extends alarm lead with Security Centres UK division

BY CHARLES BATCHELOR

Automated Security Holdings (ASH), Britain's largest security alarm group, is paying up to \$8.5m for the UK alarm business of Security Centres Holdings, another leading company in this field. Security Centres plans to spend \$2m of this to acquire Defence Systems International, a private security consultancy with which it already has close links. Security Centres' shares fell 30p to 300p, reducing its market valuation by \$4.6m to \$20m. ASH's shares fell 4p to 173p. Both ASH and Security Centres have been actively acquiring alarm and security companies in the UK and abroad in the past year or so. The Security Centres purchase will bring ASH a further 20,000 alarm rental contracts providing \$2m of recurring revenue in addition to the 30,000 contracts it already has to increase its lead in this area of the security business. Eleven of the 16 central monitoring stations operated by Security Centres are in cities where ASH has a station. ASH plans to operate only one station in each city to achieve substantial cost savings. Security Centres said its UK alarm business had been achieving a profit margin of 25 per cent on turnover in the past year or so. The Security Centres purchase will bring ASH a further 20,000 alarm rental contracts providing \$2m of recurring revenue in addition to the 30,000 contracts it already has to increase its lead in this area of the security business. ASH will make an initial payment of about \$5.5m for the Security Centres UK business, comprising \$4.5m cash and \$1m in shares. A further payment of about \$2m will be paid over five years calculated as 20 per cent of ASH's UK profits in the systems ASH is buying. ASH was a keen follower of the fortunes of Chubb & Son, Britain's largest security group, during the course of the \$170m takeover bid from Racal Electronics. At one stage ASH held a 4.5 per cent stake in Chubb. When it became clear Racal had no plans to dispose of Chubb's alarm business ASH went ahead with the Security Centres deal.

Samuelson Group expands

Contracts have been completed for the Samuelson Group to provide the equipment rental assets of Theatre Projects used in theatre and live presentation activities for almost \$1.62m cash. The deal will be effected through Sealworth, a new subsidiary of Samuelson. In addition, Sealworth has assumed hire purchase and leasing commitments of \$284,000 attaching to the equipment rental assets. Theatre Projects has subscribed \$300,000 for 25 per cent of the equity of Sealworth, and the latter will change its name to Theatre Projects Services. Samuelson has agreed to invest \$350,000 cash in TPL by way of redeemable preference shares and a secured debenture. Samuelson has been granted an option exercisable at any time after three years, to acquire TPL's holding in Sealworth. The TPL hire divisions, based at Nine Elms in London, service the theatre, TV, video and industrial presentation markets and incorporate the largest theatrical lighting rental facility in Europe with a rapidly expanding sound and audio-visual operation.

Ray Maughan on the background to Intasun's hotel bid
Trying to book a room with Comfort

IT WAS not so very long ago that Mr Harry Goodman, one of the best known figures in the package holiday industry, was able to declare resolutely that "we are not a property company, so we don't want to buy hotels." Much has changed in the last six years. Mr Goodman's Intasun Leisure has been floated on the USM and then obtained a full listing, weathered the vicissitudes of the international currency markets and the domestic tour industry and now declared that a healthy measure of diversification within the leisure sector is now in order. The chosen target is hotels as Intasun launched a contested \$44m cash and equity offer for Comfort Hotels. But the stock market is already expecting considerable opposition for the following reasons. Comfort has simultaneously set up a \$15m offer for Prince of Wales Hotels, which Intasun does not want and will attempt to block. The chairman of Comfort, Mr Henry Edwards, is considered an expert in the middle of the price range hotel sector and his consent may be vital to the eventual success of Intasun's diversification strategy. Intasun has extensive experience in the hotel industry, but it buys hotels space, while its management has never had to stand behind the reception desk. Some time in the middle of September, Taddale, who owns a majority control of Prince of Wales, received an offer which was under consideration. The identity of the prospective buyer was never disclosed at the time but it now turns out that Mr Edwards had discussed a bid with an old hotel industry acquaintance, Mr William Crossman, who runs POW for Taddale. Taddale had only acquired control in February, for \$8.75m, but it has now irrevocably accepted Comfort's terms in respect of a \$1 per cent holding. A U.S. hotel chain, Quality Inns, has 11 per cent of POW and an option, from Taddale, on a further 9 per cent. POW has eight complementary hotels in the UK—notably the Imperial in Blackpool—which will give Comfort 22 outlets in Britain as well as hotels in France, Denmark and Holland. It now looks as if Comfort will be able to tie up a deal with Quality, one of the world's largest hotel organisations, and negotiations are at an advanced stage for the establishment of a joint company which will be responsible for the European operations of Quality's franchisees. Mr Edwards says he is as confident as Mr Crossman that the POW proposals, but Comfort is happy that it can add business and conference trade to a predominantly seaside chain. It is changing the emphasis of its existing central London operation away from the overseas tourist toward the businessmen.

Mr Edwards is, as one industry analyst described him yesterday, "one of the most experienced and long lasting hoteliers in the UK industry." Having helped set up Grand Metropolitan, where he was general manager and a director, with Mr Maxwell Joseph, the Comfort chairman built up Centre Hotels before selling out to Coral Leisure, later acquired by Bass, in 1977. The proceeds were used to buy the Garcia brothers' Adda International chain which became Comfort in October 1978. A year or more later the Kings brothers, Reginald and Philip, sold their City Hotels operation to Comfort and with it the Stripes restaurant and Daylites ice cream subsidiaries. Stripes has since been floated on the USM and then acquired by Garfunkels, although Comfort retains the trading name. Comfort's marketing is so silent it appears invisible—as one stockbroker said yesterday, "it is without comment, but it will be able to fill bedrooms (1,700 in London, 1,000 in the rest of the UK and just under 1,000 in Europe) is expected to lift profits to about \$3.5m this year, against \$2.4m last time and \$1m in 1982. Mr Goodman is as ebullient as Mr Edwards when it comes to the track record as good as if not better. In an increasingly crowded market place, Intasun has pushed profits up from \$2m to \$16.5m between 1979-80 and 1983-84. It has benefited from both the Court Line and Laker Airways crashes by rushing fast, while others hesitated, to pick up unexpired hotel contracts and



Mr Harry Goodman, chairman of Intasun Leisure

'Marketing is so silent as to appear invisible'

shown fleetness of foot in first developing the Florida market and then quitting before the dollar's strength and much publicised riots dented Britain's holidaying public. Intasun will probably spend \$100m this year with hoteliers through Spain, the Balearics and Greece and Britain's other favoured tourist spots. That means that it will be negotiating 10m of what the trade calls "bed-nights" in 540 hotels. Whether that necessarily translates into success in selling bedrooms is another matter. Mr Goodman is determined to avoid changing the overall status of Comfort's two and three star hotels, he can package and brand them more effectively and use his contacts abroad to help fill the rooms.

Channel Hotels lifts its stake in Leisuretime

Channel Hotels and Properties, Mr David Kirsh's Jersey-based property group, has bought a further 376,574 shares in Leisuretime International, the hotel and travel group, to increase its holding to 2.16m shares or 34.21 per cent. Channel Hotels has been steadily increasing its stake in Leisuretime in recent months and bought a 5 per cent holding from Kennedys Brookles, the restaurant group, earlier this month. Leisuretime is headed by Mr Timothy Aitken. In a separate announcement Mr Kirsh said reorganisation of his company into a purely property holding and investment group had been completed and his personal stake was now 83.57 per cent. The stock exchange has agreed to allow dealings to continue under rule 535 (2), formerly known as rule 163 (2), he said. Channel has acquired further commercial property interests in the Channel Islands and is jointly developing the Forum Cinema site in St Helier, Jersey with John Mowlem & Co as 90,000 sq ft of banking and other offices. The purchase price of the site is more than \$2m. Channel will change its year-end to December 31 from April 30 following its move out of hotel operations into the purely investment sector. The interim dividend of 0.5p covers a period before Mr Kirsh took over Channel and profits expected for the eight months ending December 31 1984 should allow an improved dividend next year, he said.

Duncan Fraser forms financial services arm

Duncan C. Fraser, a leading firm of consulting accountants, is launching a financial services company called Fraser Financial Planning. The company will operate, at least initially, mainly in the field of providing companies with a competent, financial counselling service for their employees, with particular emphasis on counselling for those employees nearing retirement. However, the service will also be available to individuals and the partners of Duncan Fraser see controlling directors and self-employed persons as the most likely users. The chairman of the new company is Mr Peter Felton, a senior partner of Duncan Fraser. Mr Taylor pointed out that most pension consultant firms had well established comprehensive financial services, whereas the partnership had in the past had to divert elsewhere individuals who approached the partners with personal pension problems.

New entrant in bid for East Lancashire Paper

East Lancashire Paper Group, fighting a \$5.23m bid from British Syphon Industries, disclosed yesterday that it had received an approach which could lead to another bid for the paper maker and merchant. The identity of the new entrant was not revealed, but the approach did not come from Mr Ian Wasserman's G. M. Firth, a diversified holding company which now holds 12.75 per cent of the company's shares. East Lancs shares jumped 15p to 109p in response to the news, compared with BSF's latest cash alternative of 86p. Its initial offer of 60p and the 40p market price before East Lancs first disclosed that it had received a bid approach. It is the drinks dispensing group chaired by Mr Bryan Morrell, is offering six of its shares for five East Lancs. It holds 24.8 per cent of the paper group's shares rose 1p yesterday to 77p. East Lancs, whose board had been due to meet yesterday to consider a response to Monday's announcement from BSF, advised its shareholders to take no action following the new approach.

Texaco seeks buyer for Escondida stake

BY KENNETH MARSTON, MINING EDITOR

Texaco is attempting to sell its half-share in the La Escondida copper property which is thought to be one of the world's biggest known unexploited copper deposits with an ore reserve of 1.7bn tonnes. However, in view of the metal's statistical position there is currently no rush of buyers for copper deposits. It is understood that the other partner in the venture, Australia's Broken Hill Proprietary, has declined Texaco's offer which would have made it the sole owner of the property in Chile. Texaco inherited the half-share when it acquired Getty Oil for \$8.2bn (£5.5bn) earlier this year. Similarly, BHP acquired its stake through its \$2.4bn purchase of the Utah International subsidiary of General Electric for the year to September 30, reports Tony Hawkins from Harare. Although turnover rose nearly 15 per cent to \$264m (\$26.7m) the working year to September 30, 1984, reports Tony Hawkins from Harare. Although turnover rose nearly 15 per cent to \$264m (\$26.7m) the working year to September 30, 1984, reports Tony Hawkins from Harare. Although turnover rose nearly 15 per cent to \$264m (\$26.7m) the working year to September 30, 1984, reports Tony Hawkins from Harare.

Congold plans merger of SA coal companies

The Consolidated Gold Fields group's Clydesdale (Transvaal) Collieries and Apex Mines are to merge with effect from January 1, Clydesdale, listed in Johannesburg and London, will be the corporate vehicle and the merger terms are 260 new shares in Clydesdale for every 100 held in Apex. The two South African coal companies will consider the declaration of dividends on their existing shares next month in the normal way. The new shares in Clydesdale will rank only for dividends declared by the merged company after January 1. As part of the plan Clydesdale is to change its name to Gold Fields coal 49 per cent-owned of Sadielf with the existing Gold Fields of South Africa (GFSA) acquired the existing Clydesdale earlier this year from the Genor group in a \$73m (\$33m) deal. Mr Robin Plumbridge, the GFSA chairman, said in London recently that the move opened the prospect of the group becoming a significant exporter of coal and supplier of South African power stations in the 1990s. GFSA controls large reserves of coal in the Transvaal and holds export allocation of 2m tonnes per year, phase IVA of the state scheme for coal exports. The intention is that when opportunities arise to exploit these coal resources the group will give consideration to doing so via Gold Fields coal which will become the group's major operating company in the coal sector.

MTD (Mangula) hit by rising costs and charges

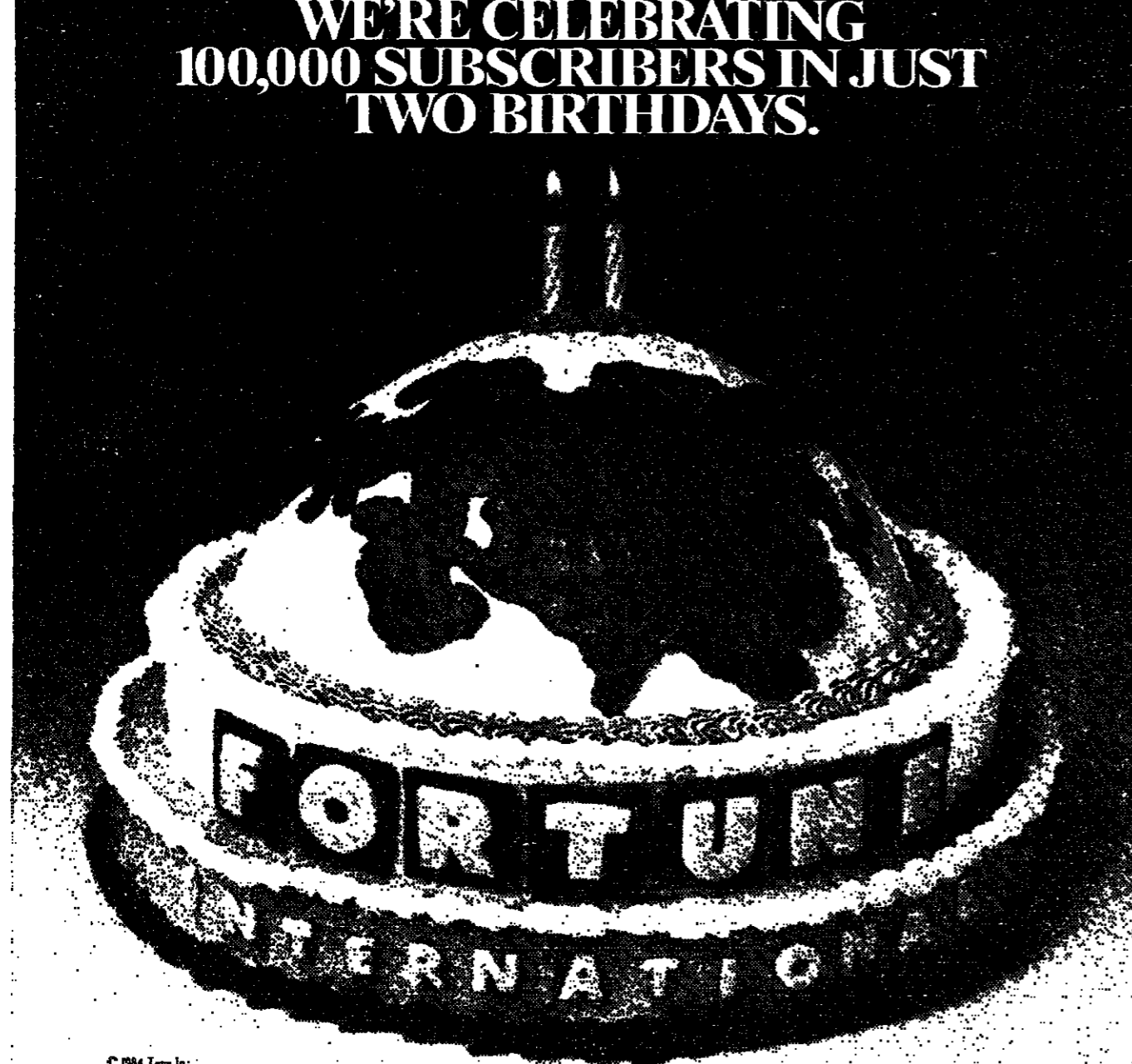
The ZIMBABWE copper producer, MTD (Mangula), in which the Zimbabwe Government acquired a controlling interest two months ago, has announced poor results for the year to September 30, reports Tony Hawkins from Harare. Last month the government said it was investigating the possible expansion of Mangula's mining activities. The latest results, however, suggest that there is unlikely to be any investor enthusiasm for such a programme. Mr Basil Herzog said at the Johannesburg meeting of Anglovaal that on present indications profits will increase in the current year to next June. Earlier, Anglovaal had warned that its mining and industrial companies might find it difficult to raise profits but Mr Herzog said that profits of the industrial companies were slightly up in the September quarter and the gold mines were receiving higher prices for their exports.

Currys' plea to members

Currys, the High Street electrical retailer, yesterday launched a counter-attack aimed at persuading shareholders who have agreed to the £242m takeover bid from Dixons to withdraw their acceptances. The latest Currys' letter to shareholders went out on the day when its share price moved in line with the value of the Dixons' offer. Currys rose 8p yesterday to 537p, just over 2p more than the value of the Dixons offer. The market value of Dixons' share price to 417p, Dixons is offering two of its own shares and 740p cash for every three Currys shares. Currys yesterday rushed out early results from four new stores which have opened in recent weeks. A new superstore opened in Birmingham increased sales in the centre of the city by 70 per cent over last year's level in the first five weeks of operation, Currys said. Currys also pointed to a tenfold increase in sales in the first week of operation of a new store in Newcastle upon Tyne and a 90 per cent rise in the first three weeks after the conversion to a new format of its store in Oxford.

Scottish Heritable Trust is considering its position in the light of the recommended offer by London and Midland Industrials for Hosking & Horton.

Citigroup Venture Capital and Praventure have invested in Elga Limited, the privately-owned UK market leader in specialist water treatment and purification systems and equipment for medical, research and industrial use. The investment will give CVC a 26 per cent holding and Praventure a 13 per cent stake. The existing management team of five people of Elga, based at High Wycombe, Bucks., will retain majority control. For the year ended March 31, 1984, Elga produced record pre-tax profits of £474,000 on turnover of £3.3m, of which 25 per cent was exported. In 1979-80, pre-tax profits were £193,000 on sales of £3.3m. Ward Securities recently disposed of a further 210,000 Granite Group ordinary shares and is interested in 13.15 per cent of issued ordinary shares.



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BIDS AND DEALS IN BRIEF

Dowty Group has purchased Domala Micro-Systems of Ecclestone, Staffordshire for an unspecified amount. Net assets to the value of \$350,000 were acquired, together with the business and technology of Domala, which specialises in the design and manufacture of equipment for the measurement of small static or dynamic magnetic fields. The business will be carried on as Domain Magnetics by the domain division of Dow Electronics. At an EGM of Ladbroke Group, shareholders approved new joint venture partnership arrangements with Mr K. P. Killock's interests for certain property development projects in the U.S., and the purchase from him and his family interests of their minority shareholding in London & Leeds Investments and a subsidiary. Mr L. M. Ratner chairman of Ratners (Jewellers) told shareholders in the acquisition document for Terry's (Jewellers) that while Ratners' performance in the early part of the current financial year was disappointing, the substantial part of sales and profits were traditionally achieved in the second half. Early signs were that the build-up to the Christmas period, which was crucial to the outcome for the full year, had been satisfactory. Results for the half year to October 6 1984 would be announced in early January 1985. Scottish Heritable Trust is considering its position in the light of the recommended offer by London and Midland Industrials for Hosking & Horton. Citigroup Venture Capital and Praventure have invested in Elga Limited, the privately-owned UK market leader in specialist water treatment and purification systems and equipment for medical, research and industrial use. The investment will give CVC a 26 per cent holding and Praventure a 13 per cent stake. The existing management team of five people of Elga, based at High Wycombe, Bucks., will retain majority control. For the year ended March 31, 1984, Elga produced record pre-tax profits of £474,000 on turnover of £3.3m, of which 25 per cent was exported. In 1979-80, pre-tax profits were £193,000 on sales of £3.3m. Ward Securities recently disposed of a further 210,000 Granite Group ordinary shares and is interested in 13.15 per cent of issued ordinary shares.

Granville & Co. Limited

Over-the-Counter Market table with columns for High, Low, Company, Price, Change, Close, Yield, Fully Paid, Dividend.

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IRELAND U.S.\$75,000,000 Floating Rate Notes due May, 1989/94. Standard Bank Import and Export Finance Company Limited \$50,000,000. The Standard Bank of South Africa Limited.

Sp... 115

Better terms sought on Iceland credits, Page 36

SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Wednesday November 28 1984

NEW YORK STOCK EXCHANGE 26-28 AMERICAN STOCK EXCHANGE 27-28 U.S. OVER-THE-COUNTER 28, 36 WORLD STOCK MARKETS 28 LONDON STOCK EXCHANGE 29-31 UNIT TRUSTS 32-33 COMMODITIES 34 CURRENCIES 35 INTERNATIONAL CAPITAL MARKETS 36

WALL STREET

Rate falls bring in the buyers

FURTHER signs of a weakening in short-term interest rates brought some institutional buyers to Wall Street yesterday, and the stock market rallied at mid-session when President Reagan said he would bring the Treasury's new tax proposals before Congress early next year, writes Terry Byland in New York. Stock prices were also helped by a reduction in broker loan rate by U.S. Trust to 9 1/2 per cent, the first time this rate has been below 10 per cent for some time. By 3pm the Dow Jones industrial average was up 10.15 at 1,222.5. The move by Chase Manhattan to cut prime rate to 11 1/2 per cent, thus opening up a spread against those banks which elected a 1 1/2 per cent rate, was taken coolly. The credit sector moved narrowly in thin trading, despite a dip in the federal funds rate to below 9 per cent. The financial market believed that prime rates of 11 1/2 per cent were fully justified by the falls in money market rates - some analysts are looking for prime at 11 per cent. Stock in the financial sector remained in favour, but rates on near-dated certificates of deposit

edged higher, indicating that the fall in the cost of money to the banks may be slackening. The Federal Reserve again entered the markets, announcing \$1bn in customer repurchase arrangements when the federal funds rate stood at 8 1/4 per cent. Credit markets, which hope to see further easing in Fed policies, were pleased to see the board act when funds were below 9 per cent. But market traders remained cautious. They faced an auction of \$8.5bn in one-year bills yesterday, following the sale of \$13.6bn of bills at the regular Monday auction, and more Treasury demands later in the week. The White House plan to overhaul the U.S. tax structure, which appears to call for substantial cuts in both personal and corporate tax rates, found a cautious reception on Wall Street. The only significant response came from municipal bonds, where the tax-free advantages would be diminished if personal taxes fell. Municipal bond prices lost 1/4 or so, but the rest of the market was content to await the protracted debate of the plan in the Congress. In the stock market, blue chips turned easier again at first but steadied at mid-session. Leading oil stocks were quieter after their shake-out. But there was further selling of the smaller, domestic oil industry issues. Motor stocks resumed the upward trend the originally greeted the cut in the federal discount rate, which is expected to set the stage for stronger car sales. General Motors stood out, 5 1/2 up at \$77 1/2. Chase Manhattan put on 3/4 to \$34 1/2 after breaking ranks with its prime rate

cut. Other bank issues continued to respond to lower money market rates which swell bank earnings. But the thrift groups gave up a little of their recent gains. Improved profits at Litton Industries, the defence and electronics group, were taken coolly, and the stock held unchanged at \$64 1/2. But a warning on profits in the second half of the year took \$2 1/2 off General Instrument to \$18 1/2. The omission of a quarterly dividend by Western Union, the communications group, had been foreshadowed by the board, and the stock edged up 3/4 to \$11 1/2. With the Fed funds rate apparently stabilising below 9 per cent, credit markets settled around their recent levels. Three-month Treasury bills at 8.35 per cent shed four basis points. The bond market gave up an early advance and settled down to await the Commerce Department's latest index of leading indicators, due tomorrow. The price of the key long bond was little changed at 103 1/2.

LONDON Selective support fuels record

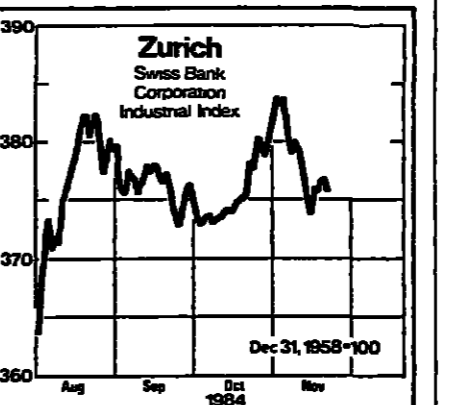
SELECTIVE institutional support and a virtual absence of sellers ahead of British Telecom's debut next Monday fuelled a 3.2 advance by the FT Industrial Ordinary index yesterday to an all-time high of 925.3. Proceedings were occasionally enlivened by company trading statements, with Bechams up 13p to 366p in response to its mid-term results. Courtaulds initially turned easier after its interim announcement but picked up to end 1p higher at 123p. Allied Lyons closed 5p lower at 164p. The market in government stocks suffered from a lack of funds while sterling's recent weakness proved a further deterrent. Gilts eased 1/4 before regaining part of the losses after the announcement of the latest U.S. prime rate cuts. Chief price changes, Page 28; Details, Page 29; Share information service, Pages 30-31.

TOKYO

Drug makers spur sense of security

A STEEP rally by drug makers, favoured by speculators, brought a bright note back to the Tokyo market yesterday for the first time in many sessions, but trading did not remain active throughout the day, writes Shigeo Nishiwaki of Jiji Press. The Nikkei-Dow market average declined by more than 17 at one stage but closed 21.16 higher at 11,184.12. Losses still outpaced gains 386 to 307, with 187 issues unchanged. Volume expanded to 365.09m shares, from Monday's 255.20m. Amid dull transactions, some speculators traded incentive-backed issues within a low price range of Y300 to Y500. Sumitomo Light Metal advanced Y14 to Y394, reflecting increasing demand for aluminium magnetic discs, while Central Glass, which is making a fully fledged advance into fine ceramics, added Y20 to Y419. A rise in demand for semiconductor manufacturing equipment pushed Nissin Electric up by Y31 to Y700. Among speculative leaders, Nippon Denko and Pacific Metals went up Y33 each to Y853 and Y553, respectively. Stocks with off-the-book assets also found purchasers. Mitsubishi Warehouse rose Y17 to Y332, but Nippon Express shed Y1 to Y345 under profit-taking pressure, on the day's second highest volume of 15.17m shares. Toward the close, some drug makers which had been easing in recent sessions staged a major rally. Mochida Pharmaceutical finished at a bid price of Y11,370, up Y500, in a turnabout from Monday's daily limit loss of that amount. The sharp gain reflected rumours that the company had acquired a sales right to an anti-cancer agent from Hayashibara Biochemical Laboratories. This unleashed buying of other pharmaceutical stocks. Daiinippon Pharmaceutical, which had lost Y120 on Monday, soared Y260 to Y5,560. Kaken Pharmaceutical jumped Y180 to Y4,800, and Daiichi Seiyaku added Y30 to Y2,100.

Non-life insurance issues firmed on small-lot foreign buying, with Sumitomo Marine and Fire gaining Y23 to Y575 and Tokio Marine and Fire Y11 to Y687. Bond prices spurred in anticipation of a further drop in U.S. interest rates. City and trust banks, investment trust houses and some government financial institutions purchased long-term government bonds in lots of Y5bn to Y10bn each. But supply and demand nearly balanced as many other financial institutions placed sell orders worth Y2bn to Y3bn apiece. The yield on the benchmark 7.3 per cent government bond due in December 1993 moved down to 6.85 per cent compared with 6.66 per cent on Monday, while the 7.3 per cent issue maturing in January 1994 fell from 6.78 per cent to 6.7 per cent.



EUROPE Downward pressure dominates

CONFIRMATION emerged yesterday that the gains achieved by the European bourses at the start of the week's trading, but which were already coming under pressure by Monday's close, could not be sustained in the face of an uncertain course for Wall Street and world currencies. Frankfurt was one of the many centres to show a weaker result in thin volume, and news of strong October surpluses on West German trade and current account provided little spur.

Foreign investors remained largely absent, but some issues managed a slight recovery from the day's lows. Good earnings figures from Bayer and VW none the less left the chemical issue DM 1.50 lower at DM 183.50 and the car maker down DM 2.10 to DM 195.30. Engineering issues did better than most, taking Linde DM 2 higher to DM 362 and KHD up DM 1.20 to DM 247. On the high-technology side, PKI featured with a DM 7.50 gain at DM 646. A steady domestic bond market allowed the Bundesbank to sell DM 19.4m in paper. An afternoon revival in Amsterdam failed to take hold, and quiet dealings left only isolated gains. Among these was a FI 1.30 rise for Amev to FI 197.70, a two-day advance of FI 4.90 to a year's high. Cist-Brocades reversed a 50-cent opening loss to end with a FI 1.90 advance at FI 161.70. Bonds were little changed ahead of a state loan tender. A softer Zurich tone extended to most sectors, with electricals and insurances holding up best. Nestle eased SwFr 15 to SwFr 5,280 as it reported on revenues and acquisition plans, while Ciba-Geigy reacted just SwFr 20 downward to SwFr 2,440 on its move for a swift withdrawal of a drug line. The retail sector led Paris lower, with Au Printemps off FFr 3.60 at FFr 193.90. In chemicals, Air Liquide was unaffected by an EEC fine for competition infringements, putting on FFr 5 to FFr 561. Institutional support remained for Milan and allowed an actively mixed outcome, with good after-hours demand. Pirelli Co gained L95 to L3,255 and insurer Generali L250 to L31,830, but Italcementi slid L850 to L64,000. Bonds tended easier. A mixed to lower Brussels showed a BFr 190 setback in Gevaert at BFr 3,600, attributed by one operator to possible disappointment at the day's movement by Bayer, in which it holds a minority stake. Solvay, also a recipient of an EEC fine, did show an adverse reaction - off BFr 55 to BFr 4,115. The pace of the newly established Stockholm revival quickened, and a foreign buying presence was noted. Blue chips retained their leading role. Copenhagen showed strength among banks and insurances, but industrials generally eased. Novo turned DKr 25 lower at DKr 1,865. Utilities lead a Madrid retreat, resisted by the food and construction sectors.

Table with 4 columns: Index Name, End Month Figure, Previous, and Year Ago. Includes FT-Actuaries All-Share Index, Dow Jones Industrial Average, FT-Industrial Ordinary Index, and various international stock indices like Nikkei-Dow, Tokyo SE, etc.

Table with multiple columns: CURRENCIES (U.S. DOLLAR, STERLING, EURO-CURRENCIES), INTEREST RATES, U.S. BONDS, FINANCIAL FUTURES (CHICAGO, SOUTH AFRICA), and COMMODITIES. Lists various market data points and prices.

HONG KONG

A CAUTIOUS approach adopted by private investors undermined share values in Hong Kong although a continuation of institutional buying demand enabled prices to pick up from their low points of the day. The Hang Seng index, which was down about seven points at the end of the morning session, recovered to close 1.23 easier at 1,112.73. Jardine Matheson was an active feature in two-way trading, in continued reaction to denials from European groups that they were potential bidders. It ended 10 cents down at HK\$8.65. Property shares were mostly easier ahead of today's auction of land in the Kowloon business district, which will be the first major test of the property market since September's signing of the draft accord by Britain and China on the territory's future.

AUSTRALIA

A COMBINATION of weaker bullion prices, the stronger dollar and Wall Street's overnight performance left Sydney shares posting their largest one-day fall since mid-June. The All Ordinaries index dipped 12.9 to 765.6 in a market that again displayed some nerves ahead of the national election at the weekend. Gold mining stocks were sharply lower, with Central Norseman down 34 cents to A\$5.30 and Resonance Goldfields 20 cents easier at A\$3.80. Other metals to decline included CRA, 18 cents to A\$5.06, and Western Mining, 13 cents to A\$3.17.

SINGAPORE

LIGHT profit-taking in recently favoured bank and plantations stocks constrained a continued advance in Singapore, although the Straits Times index still managed a 7.42 advance to 831.85. Turnover slipped, however, to 11.4m shares from the 13.3m seen on Monday. Pahang led the active list, adding 1 cent to S\$1.12, while Dunlop Industries put on 1/2 cent to S\$1.06 and Faber Marlin 1 cent to S\$1.41.

SOUTH AFRICA

THE CONTINUED weakness of the rand restrained downward pressure on Johannesburg gold shares, which was again the result of the lower world bullion prices. Among gold producers, Vaal Reefs lost R1.75 to R183. Kloof R1 to R76 and Driefontein 40 cents to R53.35. Platinum producers were mixed, leaving Impala 25 cents lower at R25 but Rustenburg 20 cents firmer at R16.20.

CANADA

A LOWER trend was seen in Toronto, paced by declines in the oil and gold sectors. Metals and minerals issues were also easier. A weaker tone was also evident in Montreal, with declines in industrials, mining and utilities. Banks, however, managed some marginal gains.

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Prices at 3pm, November 27

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table of stock prices with columns for 12 Month High/Low, Stock, Div, Yld, P/E, and various price points.

Continued on Page 27

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AMERICAN STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, November 27

Table of American Stock Exchange Composite Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, Dividend Yield, P/E Ratio, and Price.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Table of New York Stock Exchange Composite Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, Dividend Yield, P/E Ratio, and Price.

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WORLD STOCK MARKETS

Table of World Stock Markets including Austria, Germany, Norway, Australia, Japan, and various regional indices like Belgium/Luxembourg, Denmark, Italy, Netherlands, Canada, and New York.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market data at 2.30pm prices, listing various stocks and their prices.

Table titled 'LONDON' showing Chief price changes in pence unless otherwise indicated, listing various UK stocks and their price movements.

Table titled 'AMERICAN STOCK EXCHANGE PRICES' showing detailed stock prices for various companies listed on the American Stock Exchange.

Table titled 'NEW YORK-DOW JONES' showing indices for the Dow Jones Industrial Average and other market indicators.

Table titled 'Indices' showing various market indices and their performance, including a section for 'STANDARD AND POORS'.

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LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Industrial leaders regain early losses and index closes at all-time high

Account Dealing Dates
Option
*First Declared Last Account
Dealings (tons Dealings Day

The proximity of British
Telecom primed London equity
markets for another assault on
the November 13 record high

A resumption of the dull New
York tone in the early trade
yesterday failed to reverse the
trend and the index closed 3.2 up

Company trading statements
occasionally enlivened proceedings
with Beecham responding
strongly to mid-term results

With so much money tied up
in the BT issue, the market in
Government stocks suffered from
a lack of funds

Hill Samuel advance
In a firm banking sector, Hill
Samuel stood out with a speculative
rise of 13 to 318p

1984, also reflected takeover
speculation, while Clive Dissonant
improved a few pence to 71p on
vague rumours of an impending
cash offer of 80p per share.

Turnover in derivatives was
centred on Allied-Lyons which
dropped to 162p before settling
a net 5 off at 164p

ICI remained a relatively
subdued market, but the close was
a net 6 up at 67 1/2p, after 67 1/4p.

Sumrie interest
Speculative interest for Sumrie
Clothes returned to abate and the
shares, down 9 on Monday

Leading Stores finished a shade
firmer for choice. Woolworth
rose 8 more in a narrow market

FINANCIAL TIMES STOCK INDICES

Table with columns: Index, Nov 27, Nov 26, Nov 25, Nov 24, Nov 23, Nov 22, Nov 21, Nov 20, Year ago

10 am 918.4, 11 am 921.5, Noon 924.1, 1 pm 924.7, 2 pm 924.7, 3 pm 925.1

Beats 100 Gov. Secs. 15/10/28. Fixed Int. 1928. Industrial 1/7/28. Gold Mines 12/9/26. SE Activity 1974. Latest Index 01-246 8025. * Nil=10.24.

HIGHS AND LOWS S.E. ACTIVITY

Table with columns: Index, High, Low, Since Completion, Nov 26, Nov 25

put on 8 to 494p and Metal Box
hardened 4 to 342p. Elsewhere,
British Aerospace, at 357p, re-

Among Leisure
issues, Samuelson rose 15 to 473p fol-
lowing acquisition news.

Motor Components were
irregular. Lucas continued to
attract modest demand in the

Buyers displayed renewed
enthusiasm for higher East
English shares, while bid hopes con-

Recently supported on
rumours of either a U.S. bid or a
possible stake build-up, BT

Food Retailers continued to
meet selective support. Tesco
added 3 more at 229p and J.

Oil's little change
Exco International firmed 10
to 625p, the four-quarter

Beecham feature
Satisfactory interim profits
and the optimistic tenor of the

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Last, Aug. Last, Stock

were finally unaltered at 620p,
after 613p. Ultrastar staged
good rally and closed 7 to the

Secondary issues were largely
ignored. Country Oils held at 67p
following the sharply lower

South African Financials
mirrored the performance of
Goldfields, Goldfields of South

Hanson Trust continued to
attract a lively Traded Option
market, with 435 calls struck,

NEW HIGHS AND LOWS FOR 1984

Table with columns: NEW HIGHS (161), NEW LOWS (111)

LONDON TRADED OPTIONS

Table with columns: Option, Jan., Apr., July, Aug., Sept., Oct., Nov.

EQUITIES

Table with columns: Issue price, 1984, Stock, Change

FIXED INTEREST STOCKS

Table with columns: Issue price, 1984, Stock, Change

"RIGHTS" OFFERS

Table with columns: Issue price, 1984, Stock, Change

OPTIONS

Table with columns: First Deal, Last Deal, Declared, Settlement

ACTIVE STOCKS

Table with columns: Stock, Change

MONDAY'S ACTIVE STOCKS

Table with columns: Stock, Change

RISES AND FALLS YESTERDAY

Table with columns: Rises, Falls, Same

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Tues Nov 27 1984

Table with columns: Index, Day's Change, Est. Yield, Gross Yield, Net Yield, Div. Yield, Div. Payout

FIXED INTEREST

Table with columns: PRICE INDICES, Year, Day's Change, Mon Nov 26, Wed Nov 28

Table with columns: 8 All stocks, 100.97, +0.23, 100.72, -2.44

*Flat yield. Highs and low record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London, EC4A 3DF, price 15p, by post 20p.

FT LONDON SHARE INFORMATION SERVICE



BRITISH FUNDS

Table of British Funds including 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years'.

Table of Undated funds.

Table of Index-Linked funds.

Table of INT. BANK AND O'SEAS GOV. STERLING ISSUES.

Table of CORPORATION LOANS.

Table of COMMONWEALTH AND AFRICAN LOANS.

Table of LOANS including Building Societies.

Table of Public Board and Ind. Financial.

Table of FOREIGN BONDS & RAILS.

AMERICANS

Table of American stocks including AMERIGAS, AMERITEL, AMERTRON, etc.

BEERS, WINES—Cont.

Table of Beers and Wines.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads.

CANADIANS

Table of Canadian stocks including CANADIAN PACIFIC, CANADIAN NATIONAL, etc.

BANKS, HP AND LEASING

Table of Banks, HP and Leasing.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics.

DRAPERY AND STORES

Table of Drapery and Stores.

BEERS, WINES AND SPIRITS

Table of Beers, Wines and Spirits.

DRAPERY & STORES—Cont.

Table of Drapery and Stores (continued).

ELECTRICALS

Table of Electricals.

ENGINEERING—Continued

Table of Engineering (continued).

INDUSTRIALS (Miscel.)

Table of Industrial (Miscellaneous) stocks.

FOOD, GROCERIES, ETC

Table of Food, Groceries, etc.

HOTELS AND CATERERS

Table of Hotels and Caterers.

Handwritten text at the bottom of the page.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, high, low, and volume.

LEISURE—Continued

Table of leisure stocks including companies like British Skyways, British Telecom, and British Airways.

PROPERTY—Continued

Table of property stocks including companies like British Land, Wimpey, and Taylor Woodrow.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Venture, British Venture Income, and British Venture Growth.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like British Petroleum, Shell, and ICI.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Aerospace, British Leyland, and Rover.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal.

INSURANCES

Table of insurance stocks including companies like British Insurance, British Insurance Co., and British Insurance Group.

PROPERTY

Table of property stocks including companies like British Land, Wimpey, and Taylor Woodrow.

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PROPERTY

Table of property stocks including companies like British Land, Wimpey, and Taylor Woodrow.

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DAIWA SECURITIES logo and company name.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal.

NOTES

Notes section containing various financial notices and announcements.

PLANTATIONS

Table of plantation stocks including companies like British Plantations, British Plantations Co., and British Plantations Group.

TEAS

Table of tea stocks including companies like British Tea, British Tea Co., and British Tea Group.

MINES

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like British Regional, British Regional Co., and British Regional Group.

OPTIONS—3-month call rates

Table of 3-month call rates for various options.

Additional text at the bottom right of the page.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as British Group-Continued, Atlantic Home, Allied Unit Trusts Limited, and others, with columns for name, value, and change.

FT UNIT TRUST INFORMATION SERVICE

Table listing unit trusts under various categories like Key Fund Managers, Perpetual Unit Trust, and others, with columns for name, value, and change.

Table listing various insurance policies and services, including City of Westminster Assurance and others.

Table listing various insurance policies and services, including City of Westminster Assurance and others.

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F.T. CROSSWORD PUZZLE No. 5581

Crossword puzzle grid with clues for Across and Down words.

Solution to Puzzle No. 5580

Solution to the crossword puzzle, showing the filled-in grid and the words used.

Table listing various insurance policies and services, including City of Westminster Assurance and others.

Handwritten signature or mark at the bottom center of the page.

Japan 10/10

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial services, including Liberty Life Assurance Co Ltd, National Provident Institution, and others, with columns for company name, address, and contact information.

Table listing various insurance and financial services, including Sun Life of Canada, Zurich American Life Insurance Co, and others, with columns for company name, address, and contact information.

Table listing various insurance and financial services, including Sun Life of Canada, Zurich American Life Insurance Co, and others, with columns for company name, address, and contact information.

Table listing various insurance and financial services, including Sun Life of Canada, Zurich American Life Insurance Co, and others, with columns for company name, address, and contact information.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas financial services, including Arthur Andersen & Co, Deloitte & Touche, and others, with columns for company name, address, and contact information.

Money Market

Table listing money market rates and services, including Royal Bank of Canada, and others, with columns for company name, address, and contact information.

Trust Funds

Table listing trust funds and services, including Sun Life of Canada, and others, with columns for company name, address, and contact information.

Money Market

Table listing money market rates and services, including Sun Life of Canada, and others, with columns for company name, address, and contact information.

Bank Accounts

Table listing bank accounts and services, including Sun Life of Canada, and others, with columns for company name, address, and contact information.

COMMODITIES AND AGRICULTURE

Lead prices fall as strike ends

LEAD PRICES fell on the London Metal Exchange yesterday after news that strikers at Asarco's Glover smelter in Missouri had voted to return to work. Cash lead lost \$11 to \$358 a tonne and the three months quotation closed \$8 lower at \$358.

Kenyan tea production recovers after rain

HEAVY, WELL distributed rains last month and this have led to a significant recovery in Kenya's tea production following the drought which hit tea-producing areas east of the Rift Valley this year.

Malaysia seeks change in rubber pact

MALAYSIA WANTS a clause enabling rubber producers to regulate production according to market needs to be included in the new International Natural Rubber Agreement.

Robots will appear

The farm-landers' study says: "Computers will be commonplace on farms by 1995 and will move beyond narrow bookkeeping and planning use."

Traditional U.S. farm faces fade-out

COUNTRY, ONE of the more critically acclaimed U.S. films of this season, tells a poignant tale of a typical U.S. farm family who for survival are battling not the natural elements but the Government and the agricultural economy.

Milk board will co-operate in Dairy Crest inquiry

Mr Michael Hopling, the Agriculture Minister, is expected to announce an investigation into the Dairy Crest milk inquiry.

LONDON MARKETS

IN THE ABSENCE of hard news, analysts with varying degrees of technical considerations were the main influence on most London markets yesterday.

The spot (November) position on the London coffee futures market was down sharply again, as forecasts that there would be adequate supplies available to relieve the recent "squeeze" that drove it to a premium.

COPPER

Table with columns for Official, Unofficial, and various grades of copper.

ALUMINIUM

Table with columns for Official, Unofficial, and various grades of aluminium.

NICKEL

Table with columns for Official, Unofficial, and various grades of nickel.

LEAD

Table with columns for Official, Unofficial, and various grades of lead.

TIN

Table with columns for Official, Unofficial, and various grades of tin.

ZINC

Table with columns for Official, Unofficial, and various grades of zinc.

INDICES

Table showing various financial indices and their values.

REUTERS

Table showing Reuters market data and prices.

MOODY'S

Table showing Moody's credit ratings and financial data.

DOW JONES

Table showing Dow Jones stock market index.

GRAINS

Table showing grain market prices for wheat, barley, and other grains.

COCOA

Table showing cocoa market prices.

PIGMEAT

Table showing pigmeat market prices.

COFFEE

Table showing coffee market prices.

POTATOES

Table showing potato market prices.

U.S. MARKETS

Gold and silver values remained steady. Expectations that the weak U.S. economy will limit industrial activity...

CRUDE OIL (LIGHT)

Table showing crude oil market prices.

SPOT PRICES

Table showing various spot market prices.

CRUDE OIL - FOB (per barrel)

Table showing crude oil FOB prices.

NEW YORK

Table showing New York market prices.

SOYABEAN MEAL

Table showing soyabean meal market prices.

SUGAR

Table showing sugar market prices.

OTHER MARKETS

Table showing various other market prices.

CHICAGO

Table showing Chicago market prices.

MAIZE 5,000 bu min, cents/56-lb bushel

Table showing maize market prices.

PORK BELTIES 36,000 lb, cents/lb

Table showing pork belly market prices.

SOYABEAN MEAL 5,000 bu min, cents/60-lb bushel

Table showing soyabean meal market prices.

ROASTED BEEF 100 lb, cents/lb

Table showing roasted beef market prices.

WHEAT 5,000 bu min, cents/60-lb bushel

Table showing wheat market prices.

SPOT PRICES - Chicago loss

Table showing spot prices in Chicago.

WHEAT 5,000 bu min, cents/60-lb bushel

Table showing wheat market prices.

'Strategic' metals trading subdued

TRADING in the specialised "strategic" metals has remained subdued in spite of the increased activity in the major base metal markets recently.

ANTIMONY

ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse 3,375-3,400.

BISMUTH

BISMUTH: European free market, 99.5 per cent, \$ per tonne, in warehouse 11.45-11.60.

MERCURY

MERCURY: European free market, 99.99 per cent, \$ per flask, in warehouse 303-310.

MOLYBDENUM

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per pound Mo, in warehouse 6.05-6.15.

SELENIUM

SELENIUM: European free market, min 99.5 per cent, \$ per pound, in warehouse 9.30-9.75.

TUNGSTEN ORE

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit WO, cif 73-80.

VANADIUM

VANADIUM: European free market, min 93 per cent V2O5, cif 2.00-2.10.

PRODUCER LIST PRICE FOR SELECTED METALS

PRODUCER LIST PRICE FOR SELECTED METALS as recorded in Metal Bulletin.

BISMUTH: UK

BISMUTH: UK: MCP-Peko, 99.99 per cent, \$ per tonne, in warehouse 11.45-11.60.

COBALT: World, Zaire, Sozom, \$ per pound 12.50

COBALT: World, Zaire, Sozom, \$ per pound 12.50.

NICKEL: World, Inco, melting grade, \$ per pound, cif Far East and America, delivered rest of world 3.20

NICKEL: World, Inco, melting grade, \$ per pound, cif Far East and America, delivered rest of world 3.20.

URANIUM: Nuexco exchange value, \$ per pound U3O8, 16.00

URANIUM: Nuexco exchange value, \$ per pound U3O8, 16.00.

VANADIUM: Highveld fused min 93 per cent V2O5, \$ per pound V2O5, cif 2.41

VANADIUM: Highveld fused min 93 per cent V2O5, \$ per pound V2O5, cif 2.41.

ZINC: GOB producer basis, \$ per tonne 90.0

ZINC: GOB producer basis, \$ per tonne 90.0.

Handwritten signature: J.P. Ciol'isa

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar slightly easier

The dollar lost ground in currency markets yesterday but retained its firm undertone. Encouraging trade and current account figures from West Germany may have sparked off some selling but despite falling through a DM 3.0625 chart point and touching a low of DM 3.0485, the dollar recovered in the afternoon to finish at DM 3.0550, still down from Monday's close of DM 3.0610.

FINANCIAL FUTURES

Slightly firmer

Interest rate contracts were slightly firmer overall on the London International Financial Futures Exchange yesterday. A cut of 1 per cent to 11 1/2 per cent in Chase Manhattan Bank's prime lending rate was not unexpected after other banks reduced primes to 11 1/2 per cent on Monday, but it gave a boost to sentiment. It was also hoped the Federal Reserve would intervene to add liquidity to the New York banking system, and later on the U.S. central bank provided \$1bn by way of customer repurchase agreements. U.S. leading indicators are also expected to show a fall, when published tomorrow, and anticipation of further confirmation of a slowdown in economic growth helped Eurodollars and U.S. Treasury bond futures re-

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries including Belgium, Denmark, Germany, Greece, Ireland, Italy, Netherlands, Portugal, Spain, France, and the UK. Columns include currency, rate, and percentage change.

STERLING EXCHANGE RATE INDEX

Table showing Sterling Exchange Rate Index for various times of day (8.30 am, 9.00 am, 10.00 am, 11.00 am, Noon, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm) with previous and current values.

£ in New York

Table showing the value of £ in New York for various dates from Nov 27 to Dec 1, with previous and current values.

LONDON

Table showing London market rates for three-month Eurodollars and three-month sterling, with previous and current values.

POUND SPOT-FORWARD AGAINST POUND

Table showing pound spot and forward rates against the pound for various countries including U.S., Canada, Mexico, Denmark, West Germany, Portugal, Italy, Norway, France, Sweden, Japan, Austria, and Switzerland.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates against the dollar for various countries including U.S., UK, Ireland, Netherlands, Belgium, France, Germany, Italy, Portugal, Spain, Greece, and Japan.

OTHER CURRENCIES

Table showing other currency rates for countries like Argentina, Australia, Brazil, Canada, Denmark, Finland, France, Hong Kong, India, Iran, Israel, Italy, Luxembourg, Malaysia, New Zealand, Saudi Arabia, Singapore, South Africa, and the U.S.A.

CURRENCY MOVEMENTS

Table showing currency movements for various countries including U.S., UK, Ireland, Netherlands, Belgium, France, Germany, Italy, Portugal, Spain, Greece, and Japan.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies including Pound Sterling, Deutsche Mark, Japanese Yen, French Franc, Italian Lira, Canadian Dollar, and Belgian Franc.

CURRENCY RATES

Table showing currency rates for various countries including U.S., UK, Ireland, Netherlands, Belgium, France, Germany, Italy, Portugal, Spain, Greece, and Japan.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Kroner.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table showing discount houses deposit and bill rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Kroner.

MONEY MARKETS

London rates steady in quiet trade

Interest rates were little changed in quiet trading on the London money market yesterday. Hopes of another cut in clearing bank base rates have not entirely disappeared, and dealers were pleased when Chase Manhattan Bank began a further round of cuts in U.S. bank prime lending rates, to 11 1/2 per cent. There appeared to be little concern at the weakness of sterling, but a general relief that the pound remained above \$1.20.

MONEY RATES

Table showing money rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Kroner.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Kroner.

LONDON MONEY RATES

Table showing London money rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Kroner.

MONEY RATES

Table showing money rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Kroner.

MONEY RATES

Table showing money rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Kroner.

ARAB BANK LIMITED

Regional Treasury in Bahrain
Tel: 262993, Tlx: 9333-5
Reuters Dealing Code: ARAB
Announces the following Contributory Pages on Reuters' Monitor:
ABLX—cross rates for major currencies against Saudi Riyal, spot and forward rates for major currencies against US\$
ABLM—Middle East currency exchange and deposit rates
ABLE—Eurocurrency deposit rates

GENEVA

FULL SERVICE IS OUR BUSINESS
Law and Taxation
Mailbox, telephone and telex services
Translation and secretarial services
Formation, liquidation and administration of Swiss and foreign companies
BUSINESS ADVISORY SERVICE S.A.
7 Rue Mazy, 1201 Geneva, Tel: 36.05.40

De Beers Consolidated Mines Limited

Incorporated in the Republic of South Africa
NOTICE OF DIVIDENDS DECLARED ON PREFERENCE SHARES
DECLARATION OF DIVIDEND NO. 151 ON THE 40 PER CENT CUMULATIVE PREFERENCE SHARES OF R5.00 EACH
DECLARATION OF DIVIDEND NO. 19 ON THE 5 PER CENT CUMULATIVE SECOND PREFERENCE SHARES OF R1.00 EACH

WORKING ABROAD - The Expatriate's Guide

by David Young 2nd Edition
Published November 1984
Price: £12.50 UK or £14.00 overseas (includes p & p)
For further details contact: The Marketing Dept., Financial Times, Business Information, 108 Clerkenwell Road, London EC1M 6SA. Tel: 01-251 9321. (Mail order address only)

"BANKING SYSTEMS" THE BANKER - JANUARY 1985

Each month The Banker publishes an editorial section on the technology and systems which affect wholesale and retail banking. In January 1985 there will be a report within this section entitled "Banking Systems" which will examine the latest hardware and software available in this market. The following articles will be included:
* GENERAL INTRODUCTION - The growth of banking systems: move from mainframes to micros, etc.
* HARDWARE - The new packages run on - IBM, Wang, Honeywell, NCR
* ISRAEL - The development of banking systems software
* "ORIGINAL" SOFTWARE - BIS/Arbat/Hoskins
* ITALIAN INTERNATIONAL BANK - A case study
* U.S. - Hogan - Anacom
Forthcoming surveys within the technology section include:
MARCH: FOREX DEALING ROOMS
MAY: FUTURES SYSTEMS
SEPTEMBER: CORRESPONDENT BANKING SYSTEMS
For further details please contact: The Marketing Director, THE BANKER, 102 Clerkenwell Road, London EC1M 6SA. Tel: 01-252 9321. Telex: 23780

Allied Irish Banks Limited

announces that with effect from close of business on 26th November 1984 its Base Rate is decreased from 10% p.a. to 9 3/4% p.a.
Head Office - Britain: 64/66 Coleman Street, London EC2R 5AL

Who cares? - the Royal Star & Garter

Since 1916 The Royal Star & Garter has been a true Home for disabled ex-Servicemen of all ranks. Initially residents were all war casualties, but today those with acute or chronic disabilities sustained in Service, or since returning to civilian life can be admitted. We are now able to accept disabled ex-Servicemen as well. Admissions can also be short term in the excellent rehabilitation unit. We depend on your charity so... Will you help us? With a donation (preferably by covenant) or you might like to remember us with a legacy.
We care for them! Will you care for us?
The Royal STAR & GARTER Home for Disabled Sailors, Soldiers & Airmen. Richmond, Surrey TW10 6RR. Tel: 01-940 3111. Registered Charity No. 210119

Restaurants

WHERE ARE THE MERRIEST CHRISTMAS PARTIES IN TOWN?
What better place to hold your Christmas party than Old Father Thames? You're next to Tower Bridge, minutes from St. Katherine Dock and the City of London. A choice of banqueting rooms or Penthouse Suites are available for your lunch or dinner party. Capacity up to 275 people.
Or why not come and spend Christmas with us - enjoy all the fun of the festive and take advantage of special weekend accommodation rates.
THE TOWER RESTAURANT
London E1 9LD. Tel: 01-252 5534. 01-481 2575

Business Wanted

ACTIVE BUSINESSMEN
wish to acquire major shareholding/outright purchase of MATERIALS OR MECHANICAL HANDLING OR ENGINEERING MANUFACTURING COMPANY OR SIMILAR.
Maintenance expertise necessary. Current profitability not essential. Blue chip customer list most useful. Current turnover £1m-£3m.
Contact: M. J. Webb, 45 Crabble Lane, Dover Kent CT17 0NY. Tel: 0304 624566

INTERNATIONAL CAPITAL MARKETS

OVER-THE-COUNTER

Table with columns: Stock, Sales (Mtd), High, Low, Last, Chng. Includes sub-sections for O-O, P-O, N-N, and R-R.

Table with columns: Stock, Sales (Mtd), High, Low, Last, Chng. Lists various international stocks and their performance.

£100m Eurosterling bond for World Bank

BY NICHOLAS COLCHESTER IN LONDON
IN THE SHADOW OF the £6bn sale of British Telecom shares, Barings yesterday launched £100m of Eurosterling bonds for the World Bank.

Iceland to renegotiate

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON
ICELAND has joined the long list of European countries renegotiating their foreign debt this year to achieve lower costs.

Dutch state raises Fl 2bn

THE HAGUE - The Dutch Finance Ministry said that it had accepted bids totalling Fl 2bn for the 15-year 7.5 per cent Government bond.

FT INTERNATIONAL BOND SERVICE

Table showing the list of 200 latest international bond issues for which an adequate secondary market exists. Columns include Issued, Bid, Offer, Yield, and various bond details.

Advertisement for Bavaria. Features a large image of a Bavarian woman in traditional dress. Text includes: 'High-performance companies are roaring about Bavaria.', 'The Bavarian economy, known the world over for quality workmanship...', 'Bavaria is stable, with a government committed to fostering entrepreneurial drive...'.

Handwritten text at the bottom center of the page: 'مركز ابحاث التمويل'

FINANCIAL TIMES SURVEY

The growth of venture capital has been rapid. Setbacks are inevitable in the future but there is little doubt that what is seen as a vital spur to entrepreneurial activity and economic recovery is here to stay.

Venture Capital

Lending that helping hand

By Tim Dickson

TEN YEARS ago—following some ill-fated investments by merchant banks in the late 1960s and early 1970s—“venture” capital in Britain was a dirty word. Five years ago it was still in distinctly short supply. But today thanks to a remarkable change of sentiment anyone looking for money to start or expand a small business can be overwhelmed by the choice.

Stockbrokers, accountants, merchant banks and other financial institutions have been falling over themselves recently to get involved with an industry which is rapidly expanding, which is seen as dynamic and providing a key stimulus to economic revival, and which holds out the prospect of substantial rewards for those that approach the opportunities in the right way.

Venture Economics, the London-based research consultancy, reckons that there are now about 90 individual venture capital management groups in

Britain, compared with perhaps no more than 20 serious “players” just five years ago. (Our specially prepared list within this survey records more than 150 separate sources of money for unquoted businesses.)

Since 1979 around £500m is estimated to have been raised from institutions and private investors specifically for venture capital (more than half of this in the last 18 months). But the figure would obviously be much greater if the amounts made available by 31 (the Investors In Industry Group) and other established institutions which make investments of their own bats were taken into account.

This relatively sudden surge of enthusiasm—which has certainly gathered pace in the last two years—can be attributed to a number of factors. Notable among them is the Government’s emphasis on small firms, its range of incentives to encourage entrepreneurs and the spectacular example of “venture” backed business in

the U.S. in the late 1970s and early 1980s, such as Tandem Computers, Federal Express, Apple Computer and LSI Logic.

Besides the increasingly strong commercial appeal of venture capital, many financial institutions (notably the pension funds) were goaded into action by politically motivated criticisms that they were not prepared to take a long-term view of investment.

While money for small businesses is much more widely available in Britain than ever before—providing a vital spur to entrepreneurial activity—there are reasons for treating the current venture capital frenzy with caution.

Too narrow

Many City of London institutions which claim to be “venture capitalists,” for example, are in fact highly risk averse; there is so far little evidence that the returns on recent investments will emulate the significant gains chalked up by risk capital specialists in North America, while recent experience on the West Coast of the U.S. vividly illustrates how quickly euphoria in the venture capital game can turn to despair.

Venture capital in Britain is a far from homogeneous activity—a point reflected for example in widespread debate over “industry” definitions.

Some say “true” venture capital, for example, is equity

finance for start ups; but the majority of commentators argue that this is too narrow (especially in a UK context) and that most forms of equity related risk finance for private companies up to the point where they are ready for a public listing should be included. (Such later stage financing is sometimes called “development capital.”)

The confusion owes much to the fact that the modern venture capital industry in Britain is rooted in at least two separate traditions. The first can be traced to the pioneering days of ICF (previously The Industrial and Commercial Finance Corporation) and Charterhouse Development, the two major British institutions which have dominated the market in long-term small business finance for most of the post war years.

Theirs can best be described as the “City” or “portfolio” approach and rests on the ability of investment managers using largely financial skills to “pick winners.” The style is characteristic of most City financial institutions, such as the merchant banks, which have entered the venture capital business on their own account.

The other influence is much more recent and consists of the ideas, experience and techniques pioneered in the U.S. in the early 1970s and introduced to Britain by a small number of American inspired groups such as Venture Founders, APA,

Advent and Thomson Clive from about 1980.

In theory at any rate disciples of this “faith” preach the virtue of a long-term investment horizon (more than five years), see capital appreciation as more important than income flow, and (above all) claim to get actively involved in the management of portfolio companies through supplying market intelligence, useful contacts, and introductions to potential customers.

This “hands on” approach—as it has become known in the fashionable jargon of the day—implies that venture capitalists can “add value” to their investments with marketing and technical skills, not just financial expertise.

Many UK financial institutions new to venture capital and some which have stepped up the profile of a previously low key activity have clearly been impressed by this “transatlantic” theory. How many are actually qualified to put the theory into practice is another matter.

The biggest single impetus to venture capital in Britain in the last couple of years has, arguably, been the Business Expansion Scheme (BES). The BES, which offers private investors special tax incentives to invest in unquoted trading companies, has spawned a whole new breed of funds managed in some cases by groups new to venture capital (notably stock-



CONTINUED ON PAGE 2

FORUM
 ● The Venture Capital Financial Forum, sponsored by the Financial Times and the British Venture Capital Association, will be held at the Hotel Inter Continental, London, W1 on Monday and Tuesday of next week.

IN THIS SURVEY	
Business Expansion Scheme	2
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Sweden	6
Guide to sources of venture capital in UK ..	8

REPRINTS
 ● For reprints (Priced £150), which will include more detailed information on the major sources of venture capital in the UK, contact Nicola Banham, The Financial Times, Bracknell House, Cannon Street, London, EC4P 4BY

WHEN THE DIRECTORS OF A £2 MILLION COMPANY HAD THE CHANCE TO BUY IT OUT, HOW MUCH DID THEY HAVE TO PUT UP THEMSELVES?

If you're expecting the answer to run to at least six figures, you're in for a pleasant surprise.

You see, all the Directors needed to raise was £80,000.

The remaining part of the equation was arranged with our help.

Together with another financial institution, an equity and loan funding package was arranged that will mean, depending on the company's success, the management having a controlling stake in their business.

Of course, to arrange this kind of package we need to hear a very convincing argument.

But that shouldn't be too difficult. Otherwise, why would you want to buy out the company in the first place?

If you and your parent would benefit from a mutually agreed parting, why not talk to us.

- £546,000?
- £80,000?
- £1,900,000?
- £263,000?

Clive McLintock will be happy to take your call on 01-623 4321.

Or write to him at Barclays Development Capital Limited, 66/70 St. Mary Axe, London EC3A 8BD.

BARCLAYS
 BARCLAYS DEVELOPMENT CAPITAL

"I was worried until my business started to grow. Then I was petrified."

When a business takes off, the directors had better fasten their seat belts.

All at once the problems come pounding in.

Should you hire new people? Should you invest in more machinery? Should you find bigger premises?

What about new technology? Development areas? Factoring? Grants?

As the orders begin to flow faster, so does the adrenalin.

You find you're always needed in three places at once.

You move from crisis to crisis and forget long term planning.

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Venture Capital 2

Need to place emphasis on higher risks

Business Expansion

TERRY GARRETT

IF YOU have a proven track record as a successful businessman, attracting new capital to finance expansion plans is usually a relatively painless experience. But for budding entrepreneurs who have yet to win their spurs in the business world, pulling together sufficient finance to get a start can turn out to be such a daunting task. Many fail at this first hurdle. How many potentially successful businesses have never got beyond the garden shed through lack of finance?

For years young companies have had to rely on a handful of specialist institutions, such as Industrial and Commercial Finance Corporation, their bank

managers or rich relatives to provide cash to see them through their formative years. And for years this "structure" provoked the same sort of complaints—the professional advisers were unwilling to entertain many small propositions that were put to them. High Street bankers simply lacked enough experience and foresight to act as venture capitalists while rich relatives were hard to find and even harder to keep on the right side of. Thankfully the market place for financing young companies has changed a great deal in the last few years. The phrase "venture capital" has been taken to every financier's heart—though its clear meaning is yet to be really established—and now backing small businesses, especially in high-technology industries, has become the fashionable thing to do.

No longer can young entrepreneurs complain that there is

insufficient sources of capital, though whether today's myriad of bankers and institutional investors are any less rigid in what they consider to be worthwhile ventures than their limited number of predecessors is perhaps more questionable. The Government has played its part in encouraging this new entrepreneurial spirit across the country. While large parts of the country's industrial bedrock is crumbling, future prosperity (so the politicians' publicity blurb says) must be found in new "sunrise" industries.

But while venture capital investment holds out the carrot of rich rewards, the risks are equally high. Therefore, in the 1983 Finance Act the authorities launched the Business Expansion Scheme offering substantial tax incentives to encourage investors to take more risks by actually diluting the dangers without losing any of the potential rewards.

Under the scheme an individual can claim tax relief against his or her top level of income tax on investments of

new equity in most unquoted UK trading companies up to a maximum investment of £40,000 a year. So, for example, an investment of £10,000 in a qualifying company or specialist BES fund by a person paying a top rate 60 per cent tax rate on income, would actually only cost a net £4,000. The Government, through tax relief, is indirectly subsidising investment in small companies to stimulate growth, while the attractions for individual investors are obvious in that the amount of capital at risk is in practice greatly reduced.

Plan hatched

When the authorities hatched the BES plan perhaps they envisaged large numbers of local professional people putting up finance to create lots of new local businesses; the local dealer financing a sweet shop perhaps. But the BES is such an obvious tool for venture capitalists to employ that there has been a fair avalanche of specialist funds run by City

institutions. Now if you are involved in corporate finance you have to have a BES fund somewhere to hand. The specialist funds have understandably been very popular with investors. Not only do they limit the risk by offering BES tax relief but they have the added bonus of limiting risk further by spreading the funds' investments over several companies. A small fund may only have between six or eight investments, one or two of which might conceivably fail but if there is just one real winner in the portfolio then investors can anticipate a healthy capital reward. It may be a classic argument for fund type investment whether it is unit trusts or investment trusts but of course in this case the tax concession adds a whole new dimension.

So the need to promote extra venture capital was plain, the Government has reacted with a very good scheme and the City institutions and investors in general have responded with an unquestionable degree of enthusiasm. But is it as neat

as that. If there is a criticism with the BES it is that investment flows may not be going in quite the direction that the Government had originally intended. The more obvious abuses, such as using BES cash for farm weakest point is that most investors by nature are usually cautious.

Many fund managers are still using BES funds to back individuals and companies with established track records. Now this is fine up to a point—after all it is an "expansion" scheme and not a "start-up" scheme. And understandably the fund managers who are responsible to their clients to produce capital rewards, are reluctant to follow very high risk investments. However, if the scheme is going to be viewed as a success—and not just a tax efficient way for investors to get richer thanks to tax concessions—then funds must be directed into investment opportunities that would otherwise have been viewed as too high a risk for conventional based investment.

Profile: David Cooksey

Raising further £30m

BY TIM DICKSON

WITH £20m under management at the moment and plans laid to raise a further £30m from private, corporate and institutional sources, David Cooksey's Advent Management is among the biggest "independent" venture capital groups in the UK.

Advent's British activities began in 1981 with the launch of the £10m Advent Technology—a fund which is now almost fully committed and which contains 35 investments (20 of them are in the UK and the rest are either in North America or Europe). The £10m Advent Eurofund followed 14 months later and has 26 investments, all but one of which are also in the Advent Technology portfolio.

Advent's investments include a stake in the Cambridge-based Agricultural Genetics Company which it helped set up with Ultramar and the NRDC to exploit the plant genetics work carried out by certain agricultural and food research council institutes; Enterprise Airtime Systems, a UK company which has developed computer-based marketing systems for selling advertising time; and Xenotron, a Norfolk-based designer and manufacturer of intelligent work stations for the print industry.

Cooksey, who read metallurgy at Oxford before joining the Formica Division of De La Rue, stresses Advent's emphasis on "adding value" to high technology investments, its enthusiasm for "technology transfer" between countries and the group's position in an



David Cooksey

international network of venture capital companies started in 1968 by Peter Brooke of Boston-based TA Associates. Besides TA, there are affiliated companies in West Germany, Belgium, Holland, Sweden, Singapore and Japan. Cooksey has had his ups and downs in the venture capital industry. Elected first chairman of the British Venture Capital Association for 1983-84, he was deeply embarrassed when Interorb—a part of Formica which he acquired in 1971 and developed into a group of companies in the electronics and health care industries—went into receivership in early 1983.

"It obviously took my eye off the ball," he admits today. His mind is now inevitably concentrated on the new fund (to be called Advent Capital). Although institutional enthusiasm for venture capital is not what it was this time 12 months ago, Cooksey says he will be "disappointed" not to reach the £30m target. He expects that up to one third of substantial success could come from major corporations which see venture capital as a good "intermediate tool" for backing new technologies.

Profile: Donald Workman

Single minded effort

BY TIM DICKSON

EX-ICFC area manager Donald Workman is one of a new breed of venture capitalists created by the Government's Business Expansion Scheme (BES). Earlier this year Workman set up the £1.6m Castleforth Fund with help from stockbrokers Laing and Cruickshank and National Commercial and Glyn's, the merchant banking subsidiary of the Royal Bank of Scotland.

In common with most other BES funds he was a shade disappointed by the public's response but he has no regrets about embarking on venture capital management on his own. "There's a lot of competition for deals and I've got to do all the work myself without the in-house experts I was used to at ICFC. But I'm very glad I've done it."



Donald Workman

Castleforth, which hopes to be fully invested by Christmas, has so far put money into a videographics company, a large start up called Desidee Aluminium and an established turf grower with a national presence. Workman says he is aiming for a "reasonable spread" and believes that it is "politically" important for his and other BES funds to back at least a couple of high risk start ups in their portfolios.

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Lending that helping hand

CONTINUED FROM PAGE 1

brokers and licensed dealers) and in others by more established players (such as the merchant banks). More than £40m was raised by managed funds in 1983-84 and despite some signs of a cooling in investor sentiment, at least the same again looks possible for the current year. Typically, BES funds are relatively small—most have less than £2m under management—which restricts the size of a typical stake. They can only take equity positions (no loan capital) and with one or two exceptions they tend to back the more established companies to minimise the risks to their investors. They represent, however, an important new pool of risk capital in the UK.

If the venture capital industry has been shaped by a number of different influences, who are the main players? Broadly speaking the market can be categorised as follows: Public sector: The regional development agencies, notably the Scottish Development Agency, have been putting equity into small companies for some years. More recently, local authorities such as West Midlands County Council have turned venture capitalist through the creation of locally funded enterprise boards. In two years the West Midlands Enterprise Board has approved investments of £6.53m in 22 local companies—predominantly established manufacturing businesses with more than 50 employees. Pension funds: many pension funds in recent years have opted to use a specialist venture capital intermediary but a few, notably the National Coal Board pension fund through its subsidiary CIM Investments and the British Rail Pension Fund, have made direct investments in unquoted companies on their own behalf. Pension funds have



been driven by a mixture of commercial judgment and political expediency—being anxious to fend off criticism that they are not supporting new industries. Insurance companies: The Prudential Corporation's decision to set up its Prudentia division this year and commit an annual £15m to this activity is symptomatic of greater interest among insurers. The Pru has been active for some years through Prutech, which makes early stage investments. Advertisers: Kleinwort Benson, Lazard Brothers, Robert Fleming, and Baring Brothers are among issuing houses which

have recently heightened their interest in venture capital, in large part because they see the cultivation of small and medium-sized businesses as a rewarding base for corporate finance business. Merchant banking subsidiaries of the clearing banks were first to enter the fray in the early 1970s but many others, notably Citicorp, have become deeply involved recently. Investment trusts companies: Unquoted companies have played a minor role in many trust portfolios over the years, and a major one in the likes of Electra Investment Trust. Investment companies like

Profile: Kingsley Manning By Tim Dickson

Highlighting problems in the sector

KINGSLEY Manning is not a venture capitalist. But as managing director of Coryfrans, a 15-month-old consulting subsidiary of the Guidehouse Group, he has been advising small and medium-sized companies backed by some of the new UK venture capital funds. Based on this experience, Coryfrans has been working on its 28th client—32-year-old Manning has some strong views on the UK venture and development capital industry.

Many funds, he says, fall "uneasily" between the heavily involved "hands on" approach and the traditional "hands off" style of the City.

These investment management companies that act primarily as fund managers, he adds, "are often unenthusiastic about very good projects simply because the management team does not meet their standards... what evidence there is suggests that in America the man-

agement of many of the companies that seek capital are removed very rapidly when the company gets into growth. "This is hardly surprising given that the skills and abilities required to start a business are very different from those required to run even a modest sized company."

Advising Manning, who has an MBA from the London Business School and has played a part in the setting up of five small companies: "The 'hands off' investor's inherently risk averse selection procedure has tended to make it increasingly difficult for them to find suitable investment opportunities. "It has led to increasing frustration among people seeking funds who find the City apparently unsympathetic to projects which are sometimes relatively mature and successful, even before the institutions become involved."

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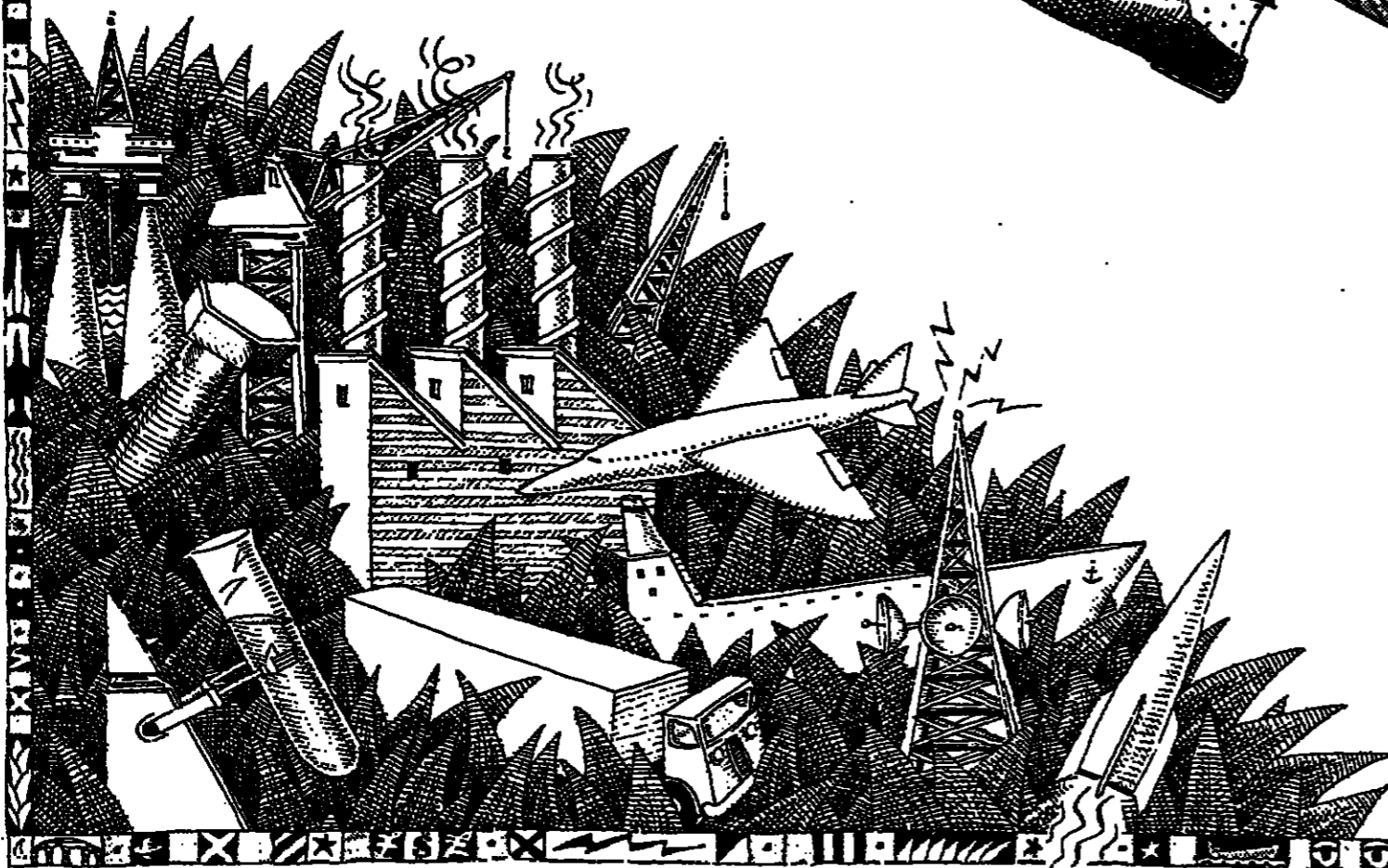
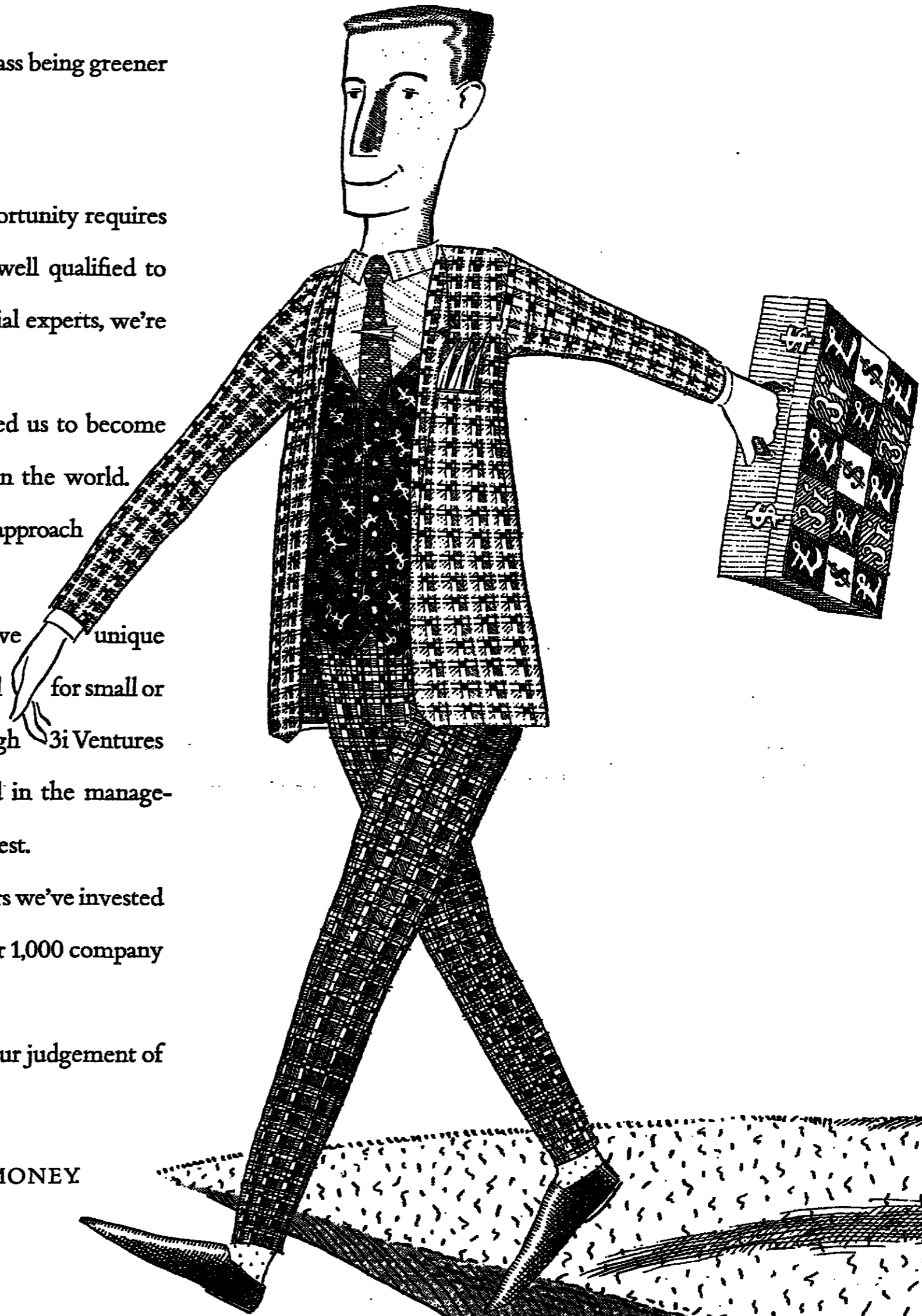
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THE CREATIVE USE OF MONEY



Venture Capital 4

Playing a dual role

THE Unlisted Securities Market and its over-the-counter rivals play the double role of provider and exit route for the venture capital industry.

On the one hand, they have unleashed a considerable flow of equity finance from both institutional and private investors. On the other, they have opened an opportunity for venture capital funds to realise their investments with minimal disruption to the company.

At the same time, the two markets have provided a valuable incentive for management by allowing directors to cash in on their efforts relatively easily. For the same reason, they have made it more attractive for businessmen to start up new ventures in the knowledge that a market for their shares could be on the horizon if all goes well.

"The USM shows entrepreneurs that the potential reward is worth the risk," says Geoff Taylor, director of 3i Ventures. Twelve companies with a 3i investment have joined the USM over the past year and another five—including Oxford Instruments—have gone to a full listing.

The two markets have had an uneasy relationship since the USM was formed just over four years ago, simultaneously benefiting from each other and poaching on one another's territory. While the OTC has channelled a number of companies to the USM, it has also kept many young businesses away from the Stock Exchange. They are unwilling to surrender the Business Expansion Scheme (BES) incentives available to investors outside the Stock Exchange and on which the OTC has thrived.

But the greater status attached to a USM quotation has allowed it to establish an enormous lead over the less officially regulated and—in general—more speculative OTC. More than 350 companies have tasted life on the unlisted market, over 35 of which have gone on to a full quotation. Approaching 375

stocks are currently traded on the USM, with a market capitalisation of close to £3bn.

The OTC markets, by contrast, offer prices in around 120 companies, with a market value of £580m, according to Harvard Securities, one of the biggest licensed dealers. Harvard estimates that 35 companies joined the OTC in the past 12 months, of which 22 qualified for BES tax relief.

That represents a small but significant proportion of the estimated 400 or more companies which attracted investments of at least £75m under the BES in 1983-84. Mr John Moore, Financial Secretary to the Treasury, said earlier this month that well over half of that sum had gone to "young or very young start-up companies."

The USM, which raised £157m in new equity capital for its constituents in the first 10

U.S.M. WILLIAM DAWKINS

months of this year alone, includes about 10 companies in that category. Most businesses must have a minimum three-year trading record to qualify for admission to the USM; however, new companies may get a quotation if they have a fully researched project using proven technology.

Yet the generally poor reception they have received from the USM has caused anxieties for the Stock Exchange and invites the question of whether a public quotation is appropriate for companies in the earliest stage of development.

Few of the USM's start-ups have had such an unhappy time as Synterials, a Dutch producer of synthetic industrial materials, which raised £20m in new capital last December, the largest single sum ever raised on the junior market.

Mr Chris Brotchie, the

group's chief executive, says: "It would have been difficult to go for so much money from a smaller group of shareholders."

But Synterials' share price has been devastated since its flotation by larger than expected losses, production problems, and the resignation through ill health of its technical director, who provided the inspiration for the group's production process.

Originally placed at 100p, the shares languished at just 35p at the time of writing. The USM has found it similarly hard to digest other start-up ventures like Bio-Isolates, which makes protein from whey, Immediate Business Systems, a supplier of computerised meter readers and Biomechanics, a maker of equipment for treating industrial effluent.

3i's Mr Taylor argues that they would have had a less bumpy time in the private venture capital market with the active management involvement of a handful of institutional investors.

"One shouldn't really think of the USM as a provider of venture capital," he says. "Companies in that state of health need care and attention, which 100 members of the general public cannot provide. They need to become mature and established enough to be trading at arm's length before they join any stock exchange."

The point is echoed by Mr Robin Hodgson, managing director of Granville & Co., which was a pioneer of the OTC 14 years ago and makes a market in 75 companies' shares with a market value of £200m, the biggest OTC market in terms of capitalisation.

"We seek a flow of high quality family companies which want a low profile approach to marketing shares for independence reasons," says Mr Hodgson. "Smaller high-risk ventures are not for us." Other OTC market makers, however, would not agree with this approach.



Mr Tony Lorenz of Equity Capital for Industry.

PROFILE: TONY LORENZ BY TIM DICKSON

Enthusiasm rewarded

In 1972 Tony Lorenz's then employer, FA Consultants, turned down his idea for an in-house venture capital fund (the board thought it would create a conflict of interest). Between 1977 and 1980 his current employer, Equity Capital For Industry (ECI), turned away a number of promising small business deals in favour of large, and too often ill-fated public company rescue operations.

Over the last four years Lorenz 40, has masterminded a deliberate reshaping of ECI's portfolio to the point where 60 per cent of the £50m invested or committed is in unquoted companies and the bulk of the £20m uninvested cash looks destined for the same sort of homes.

ECI indeed, is now an identifiable venture capital operation and while it has yet to prove conclusively that it can back winners in the small business game, it looks much more assured of a long-term future than it did even a couple of years ago.

Lorenz's part in this transformation was reflected by his appointment as managing director in April last year,

while his enthusiasm for the venture capital cause was rewarded by his election this year as chairman of the British Venture Capital Association (BVCA).

Lorenz, whose past experience includes spells with the Ford Motor Company as an industrial manager and with Charterhouse Development as an investment manager, was a founding member of the BVCA.

Originally an informal dining club known as the Forum, its formal establishment was encouraged in 1982 by the then Small Business Minister John MacGregor and the Bank of England. There are now 50 full members and 11 associate members of the BVCA, which is attempting to set standards for the venture capital industry as well as performing a much-needed lobbying role with Government.

Notable absentees from its ranks include the development capital subsidiaries of the four major clearing banks, the 3i Group (which includes ICFC), Charterhouse Development and the Prudential Corporation.

Terry Garrett looks at the risks and rewards faced by the providers of two finance packages

Happy but cash hungry

NO MATTER how glamorous the presentation, or how confident the business projection plan, when an institution stacks up £600,000 behind a company with minimal assets, a trading record that has not reached its first birthday and operating in a market of rapidly shifting technology demanding expensive product development, then that is venture capital in its truest sense.

When Industrial and Commercial Finance Corporation put together a finance package for Croydon-based Symbiotic less than two years ago that is exactly the sort of proposition it faced. ICFC's money was undoubtedly at risk despite all its usual efforts to evaluate the company, its products and its potential market. Yet the willingness to take that risk has been well rewarded. Symbiotic's growth has outpaced expectations and already the company's executives are discussing further capital to finance the next stage of its growth that it is hoped, will culminate in a USM debut within two years.

The company was started early in 1982 by Rodney Cox and Wayne Sayers as a basic Apple micro-computer dealer sharing a retail outlet with a photo-copier shop. It was a comfortable little business but the founders—who had been joined by David Aselford, a young man "born with a Texas Instruments computer in his hand who had just wandered into the shop"—realised that they needed something more to set them apart from the million and one other Apple dealers.

Originally the trio toyed with a product that would allow Apples to access IBM mainframes. But after three months of development it was dropped because of the high development costs. Instead, they turned their attention to Winchester discs. Winchesters had been used for years as memory

bases for mainframe and mini computers but micros were still largely orientated towards floppy discs with their limited memory capabilities.

Fortunately about that time micros were taking a much higher profile in the business user market and Symbiotic's product, which simply plugged into an Apple and multiplied the memory capabilities 250-fold, was launched just at the right time.

The young company was fairly swamped with orders. From next to nothing turnover of the Winchester disc product shot to over £80,000 a month by the end of '82. Each unit was then priced around £1,900. The soaring growth had largely been financed through bank

Symbiotic

overdraft and supplier credit but it was clear that if the company was going to move ahead it needed a more stable capital base and a considerable shot of fresh equity.

The company approached ICFC at the beginning of 1983. The ICFC team, headed by Chris Masterson, crawled over the company, decided it was going places and invested £600,000. This comprised a package of £300,000 equity money, giving ICFC a 35 per cent stake in the business and an 11-year loan of £300,000. A bank overdraft of £150,000 was also negotiated. Though he had not realised it at the time, one year later Chris Masterson was to join the company's management team.

The cash injection was to re-energise the development, give a little more elbow room to working capital and, most important, to allow Symbiotic to develop its next

product—local area networking. This enables up to 120 micro computers in one office to be linked into a larger storage device.

The company was one of the first to introduce fibre optics into local network systems to eliminate electrical interference from other office equipment. This helped keep it in the forefront of technology. The system was also adopted for the education market, linking BBC's school micros. In 1983 turnover had risen to £1.5m.

So far around 2,500 Winchester disc units, Symbiotic, have been sold and over 600 local networks, Symbiset, have been installed. There are also peripheral products such as Symbistore for regular archiving of information or security copying.

Turnover in the current year should rise to £2.5m and Symbiotic is looking for its next major product development. This will be to push the local networks into regional network systems using modern technology to link a local system to the outside world by telephone lines. But product development is cash hungry, and if the company wants to finance the rapid expansion of its existing range—turnover in 1985 is expected to top £4m—and develop fresh products more money has to be found.

So once again Symbiotic is looking for equity capital. The directors are talking to several venture capital groups though it seems unlikely that ICFC would wish to participate in another round of finance, given its existing 35 per cent equity holding.

This time it will be fresh faces that will put up the £200,000 package. Symbiotic is looking for, though this is now development money and the risk looks nowhere near as great as that taken by the original backers.

Heading towards goal

THE PROTOTYPE works. A small team of electrical engineers headed by Brian Atherton and the fund managers of Granville Venture Capital have an excuse for a modest celebration. If all goes well production will start next year of a fully automated machine that could significantly improve production techniques of printed circuit board assemblies. It is early days but AMbotech is on its way towards its goal of an electronics research and development design house with a listing for its shares.

AMbotech is the brain-child of Brian Atherton and his Japanese wife, Noko. He cur his electronics engineering teeth with Vickers during the 50s and early 60s before moving on to spend three years in the Foote research laboratory of Plessey Automation.

With ex-Plessey colleagues he was a founding member of Quest Automation in 1968 but the company had the misfortune to be part of the loan portfolios of banks that went down in the 1974 banking crisis and before Quest came to the stock market Brian Atherton had departed "a disillusioned but wiser businessman."

The desire for a fresh start took him to Japan where he and his wife established a local marketing and market research company primarily serving British companies. Most of the work was on an ad-hoc basis for major groups such as Ferranti.

It was during the four years the husband and wife team

spent scrutinising the Japanese electronics industry at first hand that they took the decision to return to the UK and go it alone with a product in the field of factory automation for the electronics industry.

They did not, however, return to the UK with any preconceived ideas of what exactly their product would be. The Athertons saw 20 British electronics groups to discuss their problems and experiences. The culmination of that research was a three

AMbotech

inch "book" setting out the difficulties these companies were facing and what they would look for in a machine that could further automate their production lines.

From that document the Athertons synthesised basic specifications for a production machine that could tackle the most common problems in printed circuit board assembly. Old colleagues from days at Plessey and Quest were approached to see if the rough design could be turned into a product and at what cost. The result was a positive technical and feasibility study and a business projection plan. The next and crucial step was to find financial backing.

After several blind alleys the couple tried Granville. The upshot was a £210,000 equity capital investment last November giving the venture fund

25 per cent of the capital. The Athertons put in another £40,000 on top of the time, effort and money already spent by them on the project and the other members of the new team subscribed a further £30,000. With the additional backing of a £75,000 grant from the Department of Trade and Industry, AMbotech had sufficient investment to turn the technical drawings into a product—which could crudely be described as an automated method of fitting components to printed circuit boards.

From that point it was up to the four old colleagues, all working from home and backed by micro-computers, to turn out the prototype. Space was sublet in a light engineering factory and by early autumn this year the group had a machine that worked well enough to consider pre-production manufacture for field trials.

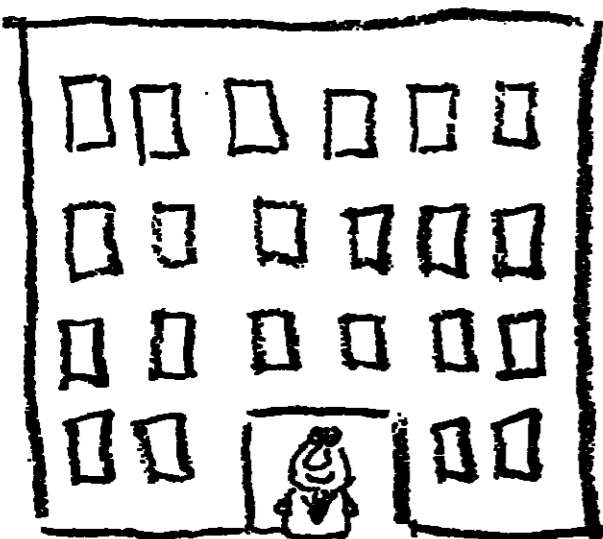
Part of the initial deal with Granville had covered for this moment. It was clear from the beginning that a second stage financing would be needed if the prototype was successful. Granville, in equal partnership with British Linen Bank, has injected another £3m of cash. This leaves the Athertons and the original team with 40 per cent of the equity, Granville with 47 per cent and British Linen with the balance.

AMbotech is now in the position to build four pre-production machines which should be in place next April and March with electronic groups that will conduct field trials.

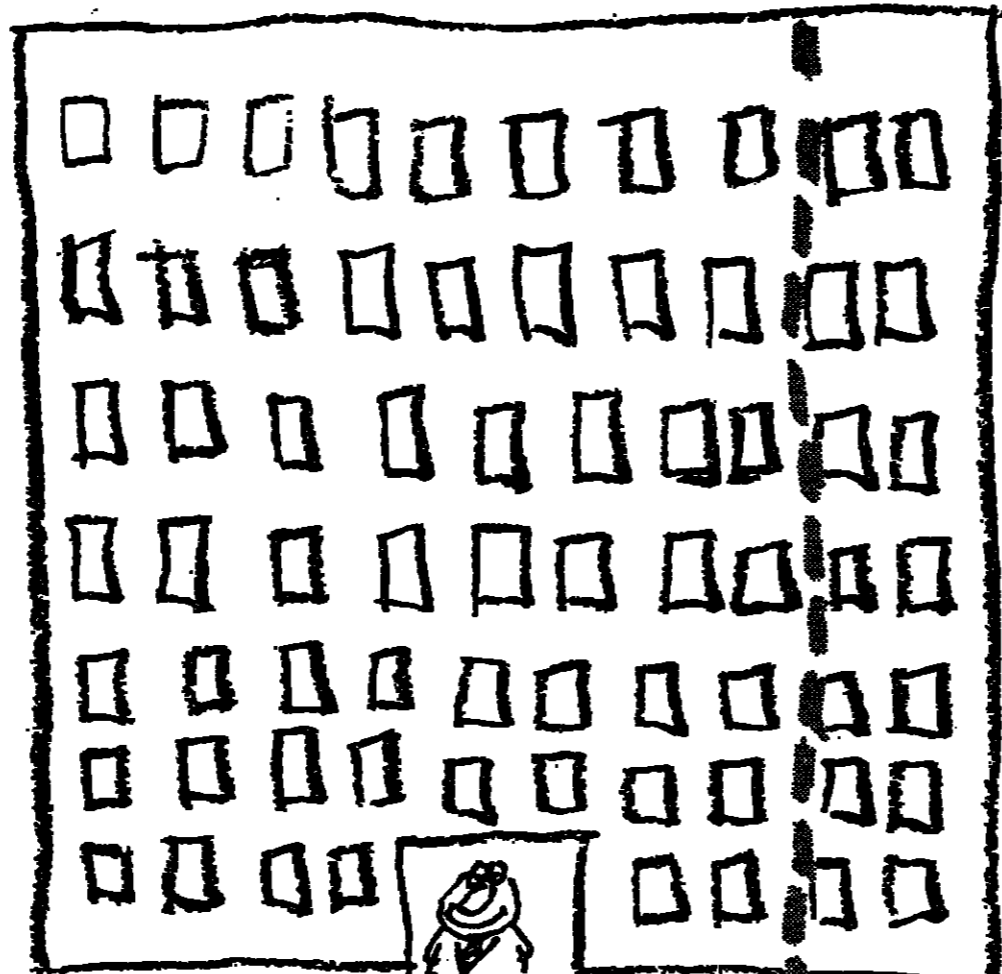
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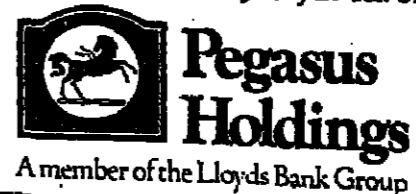
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Selfies 1/10

Venture Capital 5

How to bridge the great divide

SUSAN LLOYD of Venture Economics has this explanation for why things are stirring so slowly on the UK corporate venturing front: "In large corporations strategic decisions are just not taken quickly. The whole process is so slow. Interest is developing but it is going to take time."

The contrast with, say, decision-making by pension funds is stark: there, managers are well used to evaluating investment proposals rapidly. Return on investment is the major criterion and the experienced fund manager will quickly have a feel for any company's prospects.

For corporations, however, there are many more reasons for becoming venture capitalists than making money. Corporate venturing has to be an inextricable part of corporate strategy, while for pension funds, whether to put money into a particular company or project is essentially a tactical matter.

There may even be confusion about what is meant by corporate venturing in the first place and there is certainly some about the best way to go about it. In corporate venturing, a company or corporation, usually large, takes minority equity stakes in other companies that are usually small, entrepreneurial, and heavily involved in new technology.

What the emergent company makes, or is trying to develop, will usually have some compatibility with the corporate venturer's present or intended activities. The corporate venturer may view an investment as part of its research and development programme. It may see corporate venturing as the first step towards acquisition of new subsidiaries, technology or products. It will certainly want to make money on its investment.

There are three ways to join in: the corporation can search for likely companies and invest directly; it can set up a venture capital fund of its own and appoint its own people to manage it; or it can invest in independently managed funds using their experts to find and assess likely prospects.

These are the options that have emerged in the U.S., where large corporations have been

steadily increasing their commitment to corporate venturing during the last few years. The whole process has highlighted what may be an unbridgeable divide between big business and small business, with professional venture capital fund managers well placed in the middle to observe both sides.

Many corporations have appeared ponderable, slow-moving, conservative and yet still wanting quick results. The small companies they invest in have appeared to be the opposite. They often have an ability to live with the longer time-tables needed to develop new technology, while not worrying about it.

Conflict is almost inevitable and this is a principal reason why professional fund managers advise against two do-it-yourself

Corporate venturing

IAN HAMILTON FAZEY

approaches to corporate venturing—direct investment or setting up your own fund. Self-interest on the part of fund is another reason.

The fact is that large corporations do not mix easily with small companies. Research directors develop what has become known as a "not invented here" syndrome and try to kill promising projects. Entrepreneurial attitudes grate with those of corporate planners. Each side dismisses the other over the speed of decision-making.

Promising trends in the U.S. have seen corporations using corporate venturing not so much for acquisition but as a means of securing manufacturing or marketing rights to new technology and products. Such mechanisms have traded on the natural strengths of the small company to break new ground and the complementary strengths of the corporations in managing mass production and sales.

Apart from proving a valuable tool for corporate evolution and development, these mechanisms

also overcome the major problem rising from full acquisitions—how to motivate entrepreneurs when their companies have been acquired. Many take the money and leave to start something else or live an easy life. The corporation finds itself with a new subsidiary lacking its former driving force.

Corporate venturing has therefore led to fundamental changes in management thinking in the U.S., with nearly every major corporation in most economically important industrial sectors now putting money into some managed fund or another for onward investment in appropriate, emergent companies.

This has seen large corporations and small companies learning to live with the notion of shared equity.

The benefits of mutual self-interest seem to be breaking these attitudes down. How long will it be before British corporations start behaving similarly? Some are already involved—in the U.S.—but the attendance list at a recent conference on the subject run by Arthur Andersen, the accountants, and Venture Economics, the information specialists in the field, suggests that board papers are probably being written now for directors to consider the implications.

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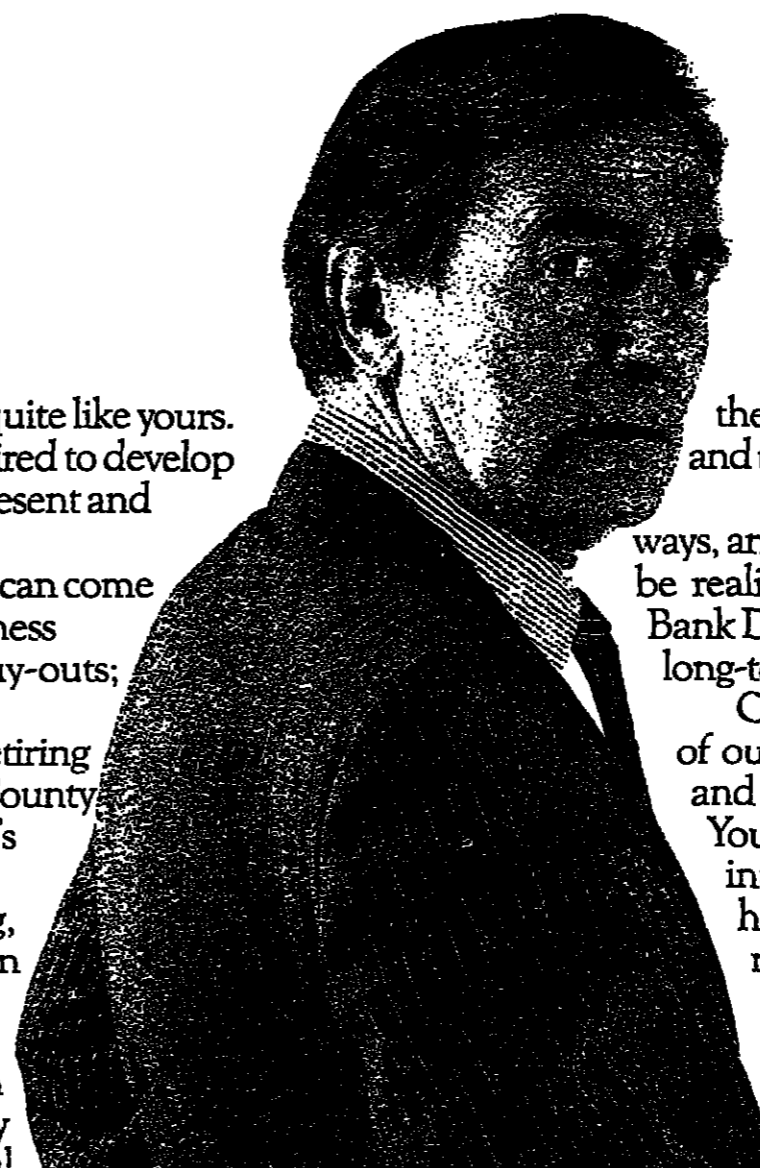
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Slowdown but City enthusiasm remains

Management buy-outs

TIM DICKSON

IN PUBLICITY terms at any rate 1984 has been a good year for management buy out.

Following the first-ever flotation of a bought out company in the autumn of 1983—the computer maintenance group DPCE—several others have achieved a Stock Exchange listing in the last 12 months.

Sarsons Technology, bought off Redland a couple of years ago for £5.4m, carried a price tag of more than £23m when dealings started earlier this year (though the price has since slipped). Stone International, the former electrical engineering division of Stone-Platt, came to the market in a blaze of glory in September; and Wardle Stores, the old Bernard Wardle backed by Hill Samuel and Electra, a £1m buy out from Graham Ferguson Lacey's NCC in 1982, reappeared in the public gaze earlier this month with a capitalisation four greater at just over £20m.

Sarsons, Stone and Wardle Stores are, of course, exceptional, but their success will have encouraged the many management teams in the UK which continue to dream of controlling their own businesses.

Management buy outs—the name is recent, the phenomenon is not—began to capture the imagination from 1980 as the recession put pressure on large chunks of British industry and forced major companies to divest their more peripheral activities.

Managers in some cases saw an opportunity to secure their independence and, freed from the burden of head office overheads, a chance to run their businesses more efficiently and more profitably.

The signs are, however, that the spectacular increase in "buy out" activity of the last few years has now levelled out, or even fallen away. Says Roger Brooke, chief executive of buy out specialist Candover Investments: "We have only done a couple of 'classic' management buy outs this year, though we have also backed a couple of management teams hoping to repeat in a new company what they have done successfully as employees."

The Financial Times publication Mergers and Acquisitions for 1983, meanwhile, lists almost 80 management buy outs recorded in the FT in that 12-month period; with only two months of the current year to go the FT has recorded just over 50 management buy outs. County Bank, an avowed buy out enthusiast, has completed

four deals worth £2m this year, compared with ten worth £5m in 1983, and ICFC which does more individual buy outs than anybody else, also reports a significant drop.

This picture is confirmed by Mike Wright and John Coyne of the University of Nottingham. They, nevertheless, point out that more unpublicised deals are being done through the clearing banks, through local enterprise boards, Business Expansion Scheme funds and local authority industrial development divisions.

Management buy outs are very much here to stay, though in future they are more likely to be seen as one of a range of options for major companies and management teams.

Enthusiasm in the City of London is still widespread, a point confirmed by a new survey of over 100 financial institutions in this year's Special Report by the Economist Intelligence Unit (EIU). More than 40 responses were received, displaying keen interest in this form of financing than ever before.

Another trend picked up by Wright and Coyne is traditional institutions' preference for the bigger deals and the interest which has been generated in Continental Europe. Paribas and Banque Nationale de Paris, for example, have both set up management buy out subsidiaries.

The advantage for investors is that, if all goes well, a remarkably quick turnaround can be achieved. Assets bought at a discount can be made to perform by the right management team and, freed from often expensive group overheads, a loss-maker can quickly show healthy profits.

This formula has proved an attractive proposition for a venture capital fund eager to show quick performance. There are, of course pitfalls—high debt to equity ratios, the illusion of stock profits and management inexperience or gaps—but while growth may be less exciting than that of some start ups, the casualty rate is obviously a good deal lower. ICFC puts it at one in seven, compared with one in three for new companies.

With the growing maturity of the buy out phenomenon, an increasing number of deals this year are being negotiated from a position of strength.

This means that management teams are paying a fancier price for their independence than they would have done three years ago. "West Midlands engineering assets sold at a 45 per cent discount in 1981 are in some cases going for a 5 to 10 per cent premium these days," says Sir Coyne of Nottingham University.

ROBSON RHODES

Venture Capital 6

Profile: Lionel Anthony

Putting a foot in both camps

By Tim Dickson

LIONEL ANTHONY is best known from his days at the National Coal Board, where he worked for 22 years and where he was deputy director-general of the NCB pension funds responsible for direct industrial investment. From 1977 as managing director of CIN Industrial Investments and other companies set up for special investment purposes, he was responsible for £200m invested in, inter alia, 120 unquoted UK companies.

Anthony set up Causeway Capital in November last year with Mr David Secker Walker after a brief and embarrassing interlude with Cayzer Gartmore. (Having tempted Anthony away from the NCB, Cayzer Gartmore's parent British and Com-



Lionel Anthony director of Causeway Capital.

monwealth Shipping changed its venture capital plans). Causeway has the unusual distinction of having recently raised around £11m from various pension funds and a further £1.65m from individuals for a Business Expansion Scheme (BES) fund. Few management groups have tapped both markets.

Anthony's partner Secker Walker was a director of N. M. Rothschild for 11 years—he was ultimately vice-chairman—and for seven years was a director of a U.S. venture capital fund managed by a Rothschild associate company in New York. He was managing director of Cayzer Gartmore from September 1981 until his resignation last year.

Continental Europe makes up for lost time, reports Charles Batchelor

Taking a decentralised approach

Continental Europe has for a long time lagged behind Britain and the U.S. in the venture capital field but there are now signs that governments, investors and businessmen in search of funds are realising the potential of this form of capital.

The European Commission has encouraged the establishment of the European Venture Capital Association (EVCA) to promote venture capitalism and ensure a smooth flow of information on developments in the sector.

Meanwhile ten leading European industrial companies, including such names as Volvo, Fiat, St Gobain, Philips and Bosch, are setting up a trans-European venture capital organisation, known as Euroventures, with a target capital base of \$100m. Euroventures, which is based in Amsterdam, was the idea of the 20-strong Round Table of European Indus-

trialists, comprising the chairmen and presidents of major companies. It intends to set up satellite funds in a number of European countries to be funded on a three-way basis by Euroventures itself, a local corporate banker and by banks and other financial institutions.

This decentralised approach will, it is hoped, avoid the difficulties which killed two previous attempts to set up pan-European schemes—European Enterprise Development and Selesta. Euroventures plans to start work in January 1985 and its board and chief executive are to be appointed in a few weeks.

Venture capitalists in Europe face the same barriers as many other business enterprises—a fragmented market with differing national regulations, tax climates and business cultures. EVCA, based in Brussels, is to help provide advice to the European Commission on directives intended to harmonise the rules governing venture capital schemes.

Mr Robert Courvoisier, EVCA's secretary-general, discerns a growing interest on the part of venture capitalists in Europe to invest in the area. Previously many looked to the U.S. as a target for their funds.

EVCA's 40 or so full members had nearly 250 (£1.2bn) worth of funds available at the end of 1983, of which about half had already been invested in more than 3,000 companies.

The path to a uniform European environment for venture capitalists is unlikely to be a smooth one however. Already plans for a 100m Ecu (£60m) European Innovation Loan, intended to contain a number of proposals to make life easier for the borrower, have run into difficulties. Resistance to the idea from Britain and Germany has delayed implementation of the scheme.

At the national level new venture capital funds are being established and countries such as Germany, France and The Netherlands

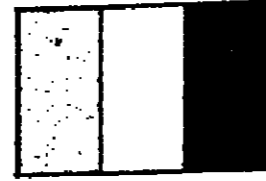
are beginning to reduce the lead built up by the UK, Sweden and the U.S.

A growing awareness of the opportunities provided by equity capital has led to increased interest throughout Europe in second and even third tier stock markets. These less formal offspring of the main stock markets offer a handy means for entrepreneurs and investors to realise part of their capital gain.

The lower level of regulation means these markets provide a quicker and cheaper exit route though they have yet to be tested by a bear market.

The idea of a European Unlisted Securities Market traded in Ecu and based in, say, Luxembourg, has been mooted. But the pull of established markets may prove too strong. Two Dutch companies have recently obtained a listing in London—one on the USM and the other on one of the two competing over-the-counter markets.

Small businesses back in favour



France

PAUL BETTS

VENTURE CAPITAL has become one of the buzz phrases of French industrial policy. The Socialist government has now firmly set its sights on encouraging the development of new small and medium-sized industries, especially in high-technology sectors.

This is a departure from the original policy of the Socialists when they came to power three years ago. At first, the main emphasis of industrial policy was on nationalisation of the country's large industrial groups which were to act as locomotives for the rest of industry. However, in the last two years, there has been a marked shift towards the small and medium-sized business sector.

In the past six months various packages of measures to help accelerate the creation of small businesses in France and promote the concept of venture capital have been announced by the government. The measures to help accelerate the creation of small businesses in France and promote the concept of venture capital has been announced by the government. The measures range from fiscal incentives for new businesses, streamlining and shortening of considerable red tape, to new soft loans for potential entrepreneurs.

M Jacques Delors, the former French Economy Minister who stepped down this summer to

become (from January) the new president of the European Commission, emphasises that this year that one of the weaknesses of France's industrial system is the lack of adequate links between the university world, research and enterprises compared with the associations forged by many of France's main trading partners.

The government has thus sought to create "bridges" between academic institutions and the business world. It has also encouraged the setting up of so-called technopoles campus of small businesses are linked with research institutions.

Indeed, some major French higher university institutions, like the Ecole des Mines of Paris, have set up organisations to market their research activities. M Pierre Lafitte, director of the Paris Ecole des Mines, is also the founder of the large science park near Antibes in the south of France called Sophia Antipolis.

Some of France's large industrial groups have also been active in venture capital operations. Among these is the Elf-Aquitaine state-controlled oil group which has invested in venture capital both in France and abroad. Both Renault and Peugeot car groups have also shown interest in high-technology ventures with applications in the motor industry.

The French nationalised banking system for its part has been answering the government's call for greater support of venture capital. Many banks have been investing in venture capital both in France and internationally.

For example, the large Suez nationalised banking group has just set up a new venture capital subsidiary called Suez Promotion whose aim is to take minority shareholdings in small and medium-sized enterprises being set up. Suez this year also set up a venture capital operation with the French Industrial Development Institute.

Right atmosphere for growth

THE West German venture capital scene has been transformed beyond all recognition in the last year or two. Coming almost from nothing, there are now around 50 venture capital outfits with an estimated DM 700m of investment funds available for young entrepreneurs—above all in the high technology field.

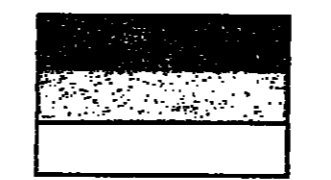
That is the good news—but it has to be slightly qualified. Of that DM 700m available only a very small share—experts estimate a maximum 10 per cent—has actually been invested. Of the hundreds of schemes put before the venture capital companies, the vast majority end up in the waste paper basket.

There is plenty of "capital" available and a lot of "venture" on display. What is lacking is experience and management skills.

That is not surprising. For a long time there have been weighty reasons of company structure and business psychology in Germany which have told against the rise of a thriving venture capital market.

For example, roughly three-quarters of registered German companies are family-owned; most hated the idea of "going public" with a stock market listing and financed themselves mainly with bank loans, not equity capital.

The recession at the start of the 1980s, with its fatal combination for many under-capitalised companies of business downturn



West Germany

JONATHAN CARR

and high interest rates, showed the danger of that approach.

There is now a far greater awareness of the need for injections of capital rather than credit—both for existing small and medium sized businesses and for entrepreneurs trying to start up their businesses.

Hence the increase in the number of new stock market entrants (11 last year and around 20 this year) and the mushrooming of venture capital outfits.

Hand in hand with that development has gone a very gradual change in the "security at all costs" mentality among young Germans—and their potential suppliers of finance. In the post-war decades it was far from common for, say, a young scientist or engineer to throw up a secure job in a major German company to strike out on his own.

He could not rely on the banks to support him—and the social stigma attached to failure

would be high (much higher, for example, than in the U.S. where individual initiative in itself counts for a lot).

Little by little a somewhat more daring attitude is emerging in Germany. The change to a centre-right government in Bonn in 1982 after 13 years of centre-left rule. Major banks, which long argued that "risk" enterprises were not suitable investment for customer funds, are now supporting several of the new venture capital outfits.

Big companies are becoming more tolerant of personnel "spin-off" (for example, Siemens which has helped one of its former research teams to set up on its own with the aid of venture capital funds). Even the ultra-conservative insurance companies have gingerly put a toe into the venture capital waters.

Needed now is more expert guidance at all stages of the venture process; for the budding entrepreneurs with good ideas but no experience in drawing up a viable business project; for those who have just begun their own companies but still lack key management skills, for example in sales and marketing; and for those in successful operation for a few years who are considering going to the stock market.

The venture capital seeds have been planted and the atmosphere is about right. But the garden needs a lot of tending.

Profile: Geoff Taylor

Following "hands on" policy

Geoff Taylor came back to Britain in 1980 after 16 years in the U.S. to head up the division at Investory in Industry (II) now known as 3i Ventures. Whereas ICFC tends to be a "passive" investor in the companies it backs, 3i Ventures prefers to adopt the American "hands on" approach and specialises in high-growth companies in areas of high technology.

An Oxford engineering graduate, Taylor joined English Electric Aviation in 1959 where he went on to sell guided weapon systems from the company's marketing department. In 1964 he was transferred to the Los Angeles associate of his then employer Ampex UK and in the same year joined another LA company Data Products Inc.

Between 1966 and 1974 he held posts with Electric Memories and Magnets Inc and Vector General Inc in and helped co-found a computer products supplier called Pertec.

In 1974 he re-joined Data Products where he remained until 1980.

The two best-known companies in 3i Ventures' portfolio are LSI Logic, the U.S. semiconductor business, and Rodime, the disc drive manufacturer. In Scotland which Taylor played a key part in setting up. At the end of March this year the division had a total of 32 investments, 18 in the UK and the balance in the U.S.

"Our aim is to emphasise our UK investments programme," says Taylor. "But it is noticeable that we are finding more opportunities for our type of investment in the U.S. than in the UK."

3i Ventures has now opened an office in California to monitor West Coast investments and look for new opportunities.

By Tim Dickson



Geoff Taylor head of 3i Ventures.

More cautious view is being taken



Sweden

DAVID BROWN

SWEDEN'S RELATIVELY young venture capital market is in the midst of a transition, as the heady days of optimism give way to a period of more experienced caution.

It was not until 1982 that the market took off among private investors. It had its roots in the late 1970s, with the formation of three Government-owned regional development companies acting as minority partners in small start-up ventures.

Then, changes in wealth and double taxation rules, as well as new incentives for the fledgling Over-the-Counter market, instituted by the previous non-Socialist Government, helped spur a new market. It now involves some 50 companies with a total capitalisation of some SKr 1.4bn (\$175m) according to a study by Christer Olsson of the Linköping University Management and Economics Department for the Swedish National Industrial Board.

Of these, some 30 are regionally based concerns which tend to take majority holdings in small-to-medium-sized companies. About 20 are nationally based firms, owned by insurance companies, pension funds, investment groups and to a much lesser extent industrial firms, and working with about SKr 800m in mainly minority holdings.

The biggest area of investment has been high technology ventures (accounting for about 40 per cent of the total placements by the larger nationally based companies), according to Dr Olsson.

"Two years ago, there was a tendency to go right into start-up companies—two-thirds of which were less than five years old. Now we've seen some big bankruptcies and people are starting to have a much better idea of the risks and demands on management," says Dr Olsson.

Mr Krister Ahs, who is managing director of Vencap, says: "What we're starting to see is more conservatism, with two or three venture capital companies going into a single investment." Mr Ahs, who is in the middle of a fund-raising exercise, states that: "A year ago, when the market was at its peak, it would have been much easier to raise SKr 50m. On the other hand, investors today are more aware of what they're getting into."

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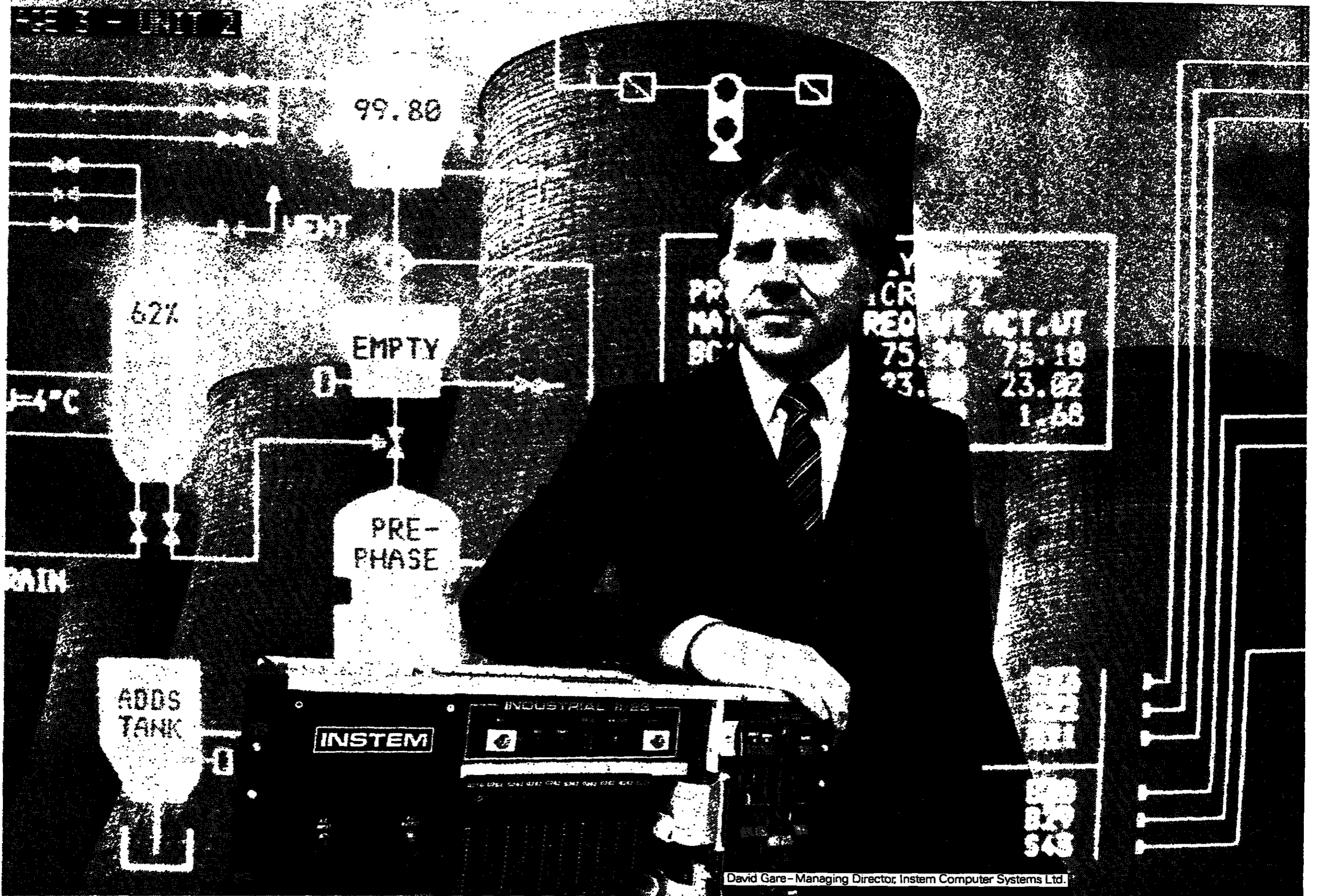
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THE ENTREPRENEUR



David Gare - Managing Director, Instem Computer Systems Ltd.

As the end of 1982 approached, physicist-turned-businessman David Gare realised he had a big problem.

Although he was managing a highly successful Staffordshire computer systems company, he felt his American parent, Kratos Inc., were becoming increasingly remote.

They had problems of their own, and couldn't spare enough time for the young, growing offspring far away from home.

Gare proposed a management buy-out. Kratos were receptive, but imposed a time window on the deal. They told him that if he came up with a proposition within one month they would consider it. That was two weeks before Christmas.

He needed a financial partner with quick reflexes.

Gare says, "I wanted someone who could work in the fastest, most flexible way possible - and also be able to negotiate with an American parent with an understanding of how the Americans thought. I called the five biggest financial companies of different types I could think of, just to get a reaction."

There was no shortage of suitors.

Four of the five could have done a deal. Two of them wanted Gare and his colleagues to take what they felt was an unacceptably high immediate personal risk in fees for putting the deal together. Another couldn't react in time.

That left Citicorp Venture Capital.

Unlike the others, they would not only put up the money, but also offered to take on the negotiations with the parent company, which is often difficult for current management to handle themselves in a buy-out situation.

"Ultimately, I chose Citicorp because they were the people most likely to conclude the most satisfactory deal in the time available," says Gare. "Their whole style is to make it easier."

Crucially, the specialised engineering group, Dobson Park Industries plc, required little persuasion to take a major share in the new company - now called Instem - because they saw a chance to gain ready access to knowledge in computer-based applications, plus a useful stake in a growth business.

With its ability to custom build high quality electronics in volume quantities, today Instem is a supplier of computer related products and systems for data acquisition, and monitoring and control to important sectors of the UK economy - including energy, water steel - as well as science-based multinational companies.

Are you an entrepreneur? Here are some things you should know about Citicorp Venture Capital (CVC).

* Since starting up in the UK three years ago, we have invested in over 30 companies which now have a total annual turnover of over £230 million.

* We undertake two main types of venture capital financing:

"Replacement Capital" to buy-out existing shareholders and substitute a new capital structure.

This includes management buy-outs; acquisitions and mergers; and making a public company private.

"Expansion Capital" to finance the further development of a successful company, particularly during the early phases of accelerating growth.

* We are planning to invest over £100 million in venture capital in Europe in the coming years.

* We look only for a minority equity holding, because we believe that the operating management should be motivated by substantial equity ownership.

* We are more interested in the future cash flow potential of a company, and attach less importance to the "borrowing base," often called "security." Our aim is to invest in companies which will become successful.

* Unlike more traditional sources of finance, we are attracted to a business by the management's abilities and its market potential, not purely by financial considerations.

* We are prepared to take a long term view of

investments, and will help determine the exit route most suited to the requirements of the company: the USM, the sale-on of the company, a repeat buy-out of our equity by the management, or a Stock Exchange listing.

* CVC's professional staff come from general management, technology, and manufacturing, as well as financial backgrounds. They are therefore able to understand the entrepreneur's business and investment needs, and can contribute continuing assistance and expert advice on the company's development.

* We have access to the international network of Citicorp, one of the world's largest financial institutions, with European venture capital offices in Paris, Frankfurt, Milan and London.

* For particularly large investments, we can assemble and lead a syndicate of investors.

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Financial Weekly

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SINGER & FRIEDLANDER

Profile: Michael Stoddart



Michael Stoddart, chief executive of Electron Investment Trust and chairman of Electra Risk Capital.

Lifting the unquoted portfolio

By Tim Dixon

MICHAEL Stoddart, chief executive of Electra Investment Trust (EIT), knows more about high risk than most people in the City of London. Although EIT's policy of paying generous dividends to shareholders has prevented its entry into the "early stage, high tech" venture capital business directly, Stoddart over the last 10 years has built up its unquoted portfolio from next to nothing to more than 50 per cent. He helped the management buy-out movement get off the ground as one of the founding institutional shareholders of Roger Brooke's Candover Investments, has formed links with U.S. venture capital groups, and has been prepared to back films and oil exploration when such activities were far from fashionable. More recently Electra was among the earliest pioneers of the Government's Business Start Up Scheme (BSUS) and Business Expansion Scheme. He admits that he and his team have learnt much from the experience of the £8.7m Electra Risk Capital 1 which under the BSUS rules was restricted to investments in companies under five years old.

Venture Capital 8

MAJOR SOURCES FOR VENTURE CAPITAL IN THE UK

Table with columns: Funds manager, Funds which will be invested (Min £100k, Max £100k), The managers will consider providing funds for (Start-up, Diplo-ments, Repl-ments, buy-outs, Re-use), In the form of (Equity, Loans), Seat/Year of funding (Medium/long, Flexible, 5 years, Up to 10 years, Open, 5-7 years, 5 years, 5 years, Medium/long, 5 years), Telephone number. Lists various VC firms like Aberdeen Fund Managers, Abingworth plc, Advent, etc.

Signs indicate reaction of managers as follows: * Yes, † No, ‡ Possible, § Only with equity, ¶ Usual, || As appropriate. Additionally, in the columns marked † The Managers will consider providing capital in the form of equity or loan, as indicated, ¶ A seat on the board will be requested by the managers as indicated.

Source: Peat, Marwick, Mitchell and Co; Ventures Economics.



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